2016-2017
GOALS SESSION
February 8, 2016
ANOKA
REAL. CLASSIC.
Greg Lee, City Manager

City of Anoka

2015-2016
CITY COUNCIL GOALS

RE/DEVELOPMENT	➢ South Ferry Street /Treatment Centers ➢ State Hospital Cottages ➢ Sell former Health Partners site ➢ Anoka Station – sell north surface lot ➢ Market & develop commercial site at Bunker & 7th	➢ Successful housing co-op project at 2nd & Harrison ➢ Continue well thought-out projects on non-tax generating properties (HRRD/CRTV)
FINANCE/ ORGANIZATION	➢ Zero levy increases through increased revenues or reduced spending	➢ 2016 levy includes taxpayer benefit AND general fund increased support
PARKS/TRAILS/ RIVER	➢ River boat ➢ River recreation ➢ Rum River Dam Modification Project	➢ Amphitheater preservation ➢ Trail system from dam to Woodbury house and beyond
TRANSPORTATION	➢ Hwy 10 ➢ Hwy 10 impact of Liquor Store ➢ Street Renewal & Street Surface Improvement Programs	➢ Street Renewal Program assessment for 2016 and beyond covers 25% of 3-yr average costs ➢ Buses up Washington St.
OTHER	➢ Code enforcement with full support of staff & council	➢ Work through pros/cons of organized garbage hauling: vote up or down

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DEVELOPMENT HIGHLIGHTS

2015
Development Highlights

ROUND LAKE COMMONS
Top Car Wash

- 3201 Round Lake Blvd.
- 1,800 sq. ft. retail building
- 4,000 sq. ft. tunnel car wash
- Opened in February 2015

2015
Development Highlights

MAIN MOTOR

- New express lube and service facility
- Expanded showroom and parking lot
- Completed spring of 2015

2015
Development Highlights

633 EAST MAIN STREET

- Building renovation
- HRA provided $100,000 loan to It's About Sleep
- Opened Dec. 1, 2015

2015-2016 Development Highlights

WALKER PLAZA II

- 73 unit senior housing at 2nd Ave & Monroe St.
- 3-story mix of assisted, memory can care suites
- Compliments Walker Plaza 1, built in 1980s
- Skyway connection
- Completion end of summer 2016

2015-2016 Development Highlights

VOLUNTEERS OF AMERICA

Homestead at Anoka Phase II

- Under construction
- 65 Senior Apartments
- 24 Memory Care Beds
- $25 million+ project
- Completion expected end of March

2015-2016 Development Highlights

RUM RIVER SHORES NORTH

- 67 single family lots
- Private swimming pool
- Home value range of $350K-$500K
- Construction began spring of 2015

2016
Development Highlights

COTTAGES PROJECT

- To provide veteran housing with services
- Preliminary design work completed
- Developer in process of applying for state and federal funding

2016 Development Highlights

GLADSTONE COOPERATIVE

- 59-Unit Senior Cooperative by Hearth Development
- Located in the Historic Rum River District
- Construction to begin summer of 2016

2016 Development Highlights

EAGLE BROOK CHURCH

- Remodeling 53,000 sq. ft. of existing commercial building (former Kmart)
- Adding 918-seat auditorium/worship area; 51 trees, 88 shrubs
- Removal of 25,000 sq. ft. from existing building
- Construction begins spring 2016

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PUBLIC IMPROVEMENTS

2015
Public Improvements

STREET RENEWAL PROGRAM - Monroe St.

0.80 miles of street

Replacement of all neighborhood infrastructure

Total Project Cost: $1.64M

STREET RENEWAL PROGRAM - Slab Town

South of railroad tracks, west of 47
1.95 miles of street

Replacement of all neighborhood infrastructure

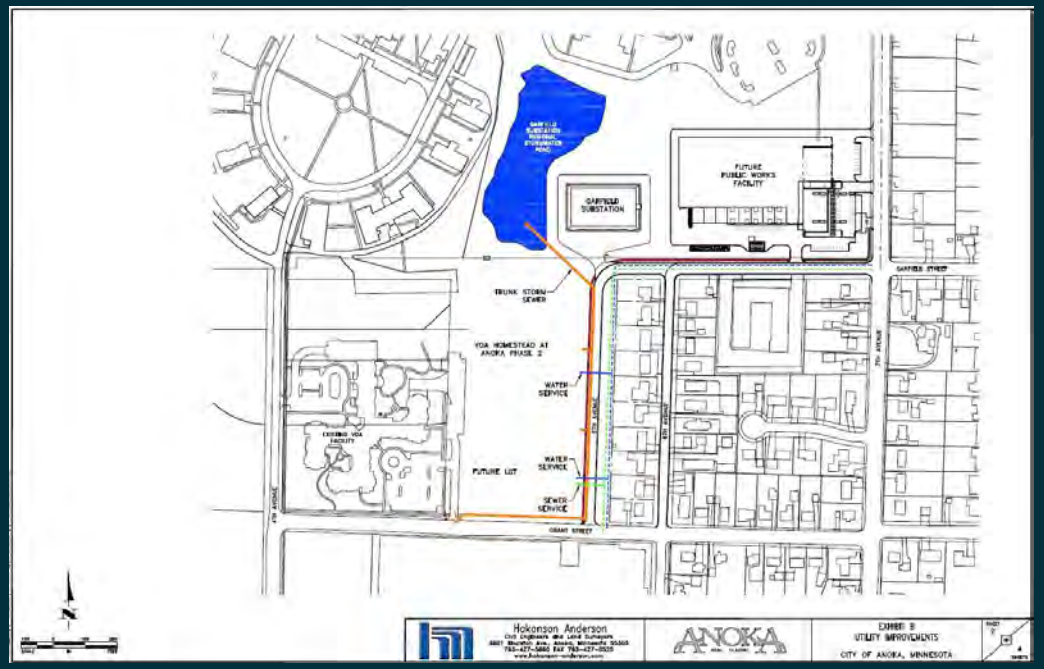
Total Project Cost: $3.63M

2015
Public Improvements

GARFIELD STREET EXTENSION/5TH AVE PROJECT

Will serve VOA Phase II Development, and Rum River Shores Development

Total Project Cost: $1.13M



2015
Public Improvements

MISSISSIPPI RIVER TRAIL

- Final portion completing the Mississippi River trail through Anoka
- Construction of two bridges allowing access to Kings Island

2015
Public Improvements

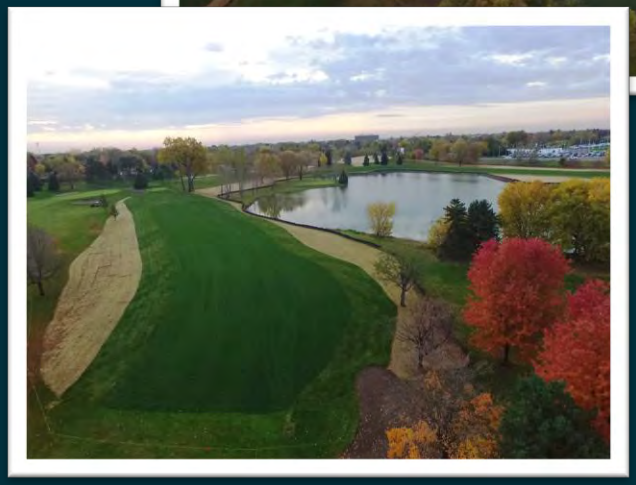
PARKING LOT & ALLEY PROJECT

- Anoka Nature Preserve parking lot and playground
- Woodbury House parking lot
- Alley reconstruction
- $425K + playground equipment

2015
Public Improvements

LOCH LAKE STORMWATER MODIFICATION ENHANCEMENT PROJECT

- Fairway enhancements to holes 2 & 4
- Improved golf course drainage
- Provided storm water storage for multi present & future projects
- $445K



2016
Public Improvements

2nd AVENUE PARKING LOT

- Vendor truck parking
- Snowmobile parking
- River view for future restaurant
- Located in Historic Rum River District

2016
Public Improvements

STREET RENEWAL PROGRAM

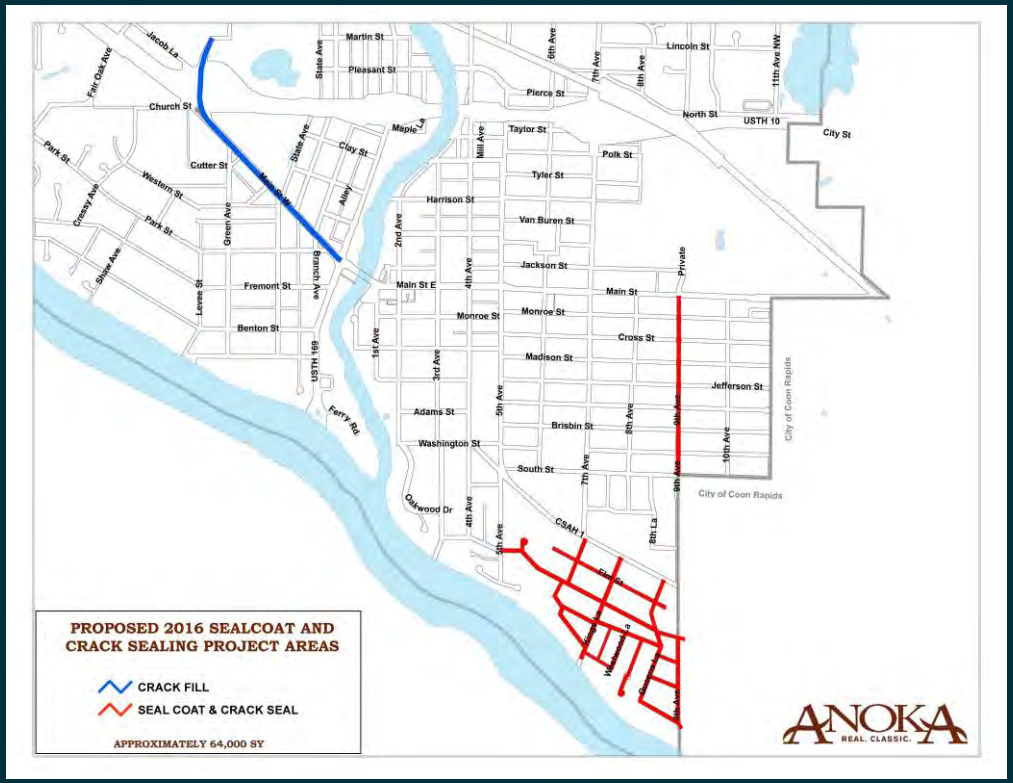
- 1.2 miles
- Cost $4.3 million
- Bonnell Fields parks improvements including field configuration and irrigation

Photo courtesy of ABC Newspapers

2016
Public Improvements

STREET MAINTENANCE PROGRAM

- Crack fill
- Seal coat & crack fill



Construction & Public Improvement Values

2015 Construction Values (approx.)
= $43,430,570

2015 Public Improvement Values
= $10,679,000

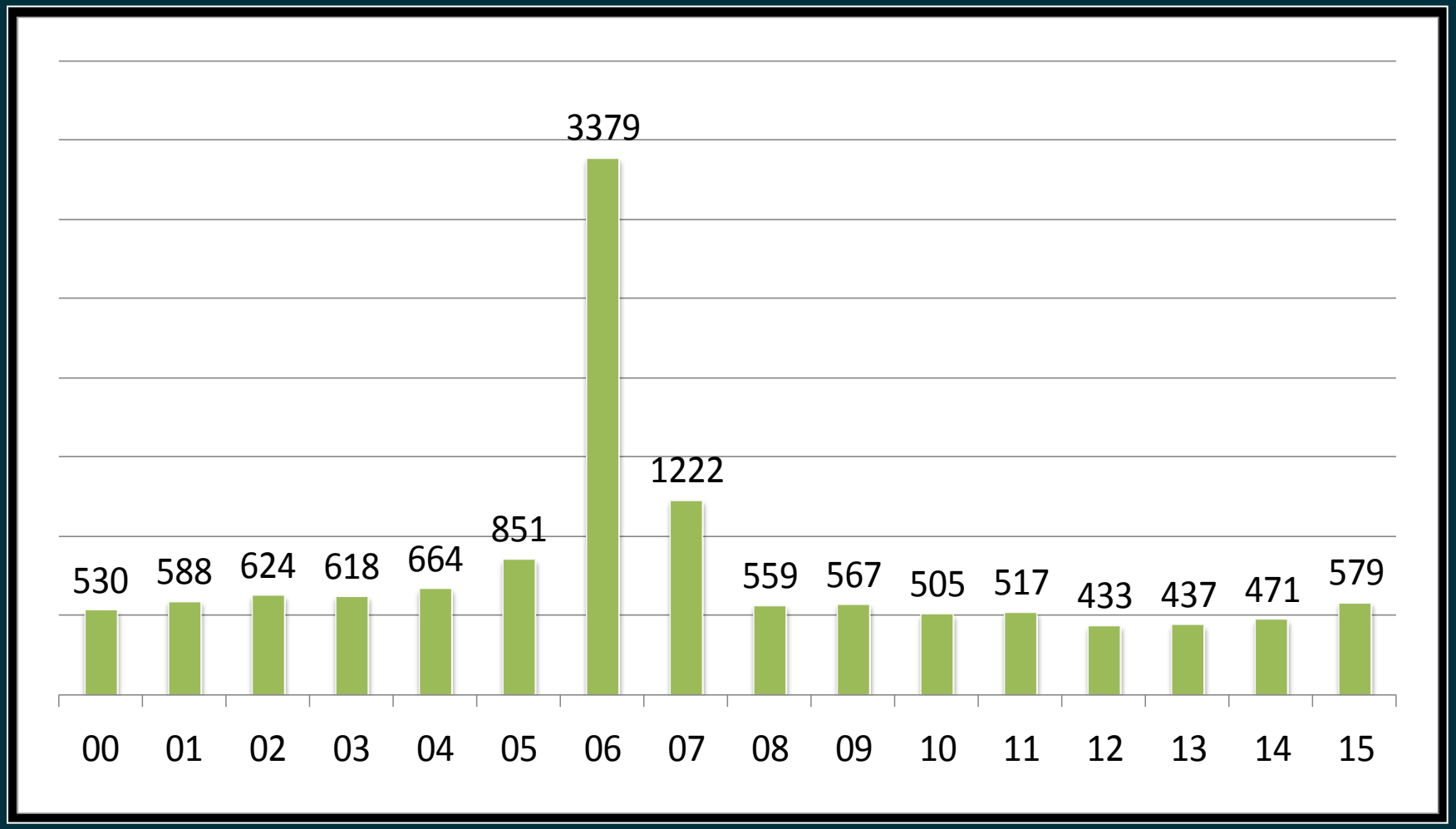
Planned Development

Location	Residential Units	Office Sq. Ft.	Commercial Acres	Industrial Sq. Ft.	Retail Sq. Ft.
Greens of Anoka	489				
Anoka Station	831	255,000		68,000	36,000
Anoka Enterprise Park				906,500	
So. of Anoka High School	80				
11th Ave/Sunny Acres	45				
No. of CSAH 116	111		12.5		
Historic Rum River District	120	5,000	2.44		18,000
TOTAL	1,676	260,000	14.94	974,500	54,000

LOOKING BACK

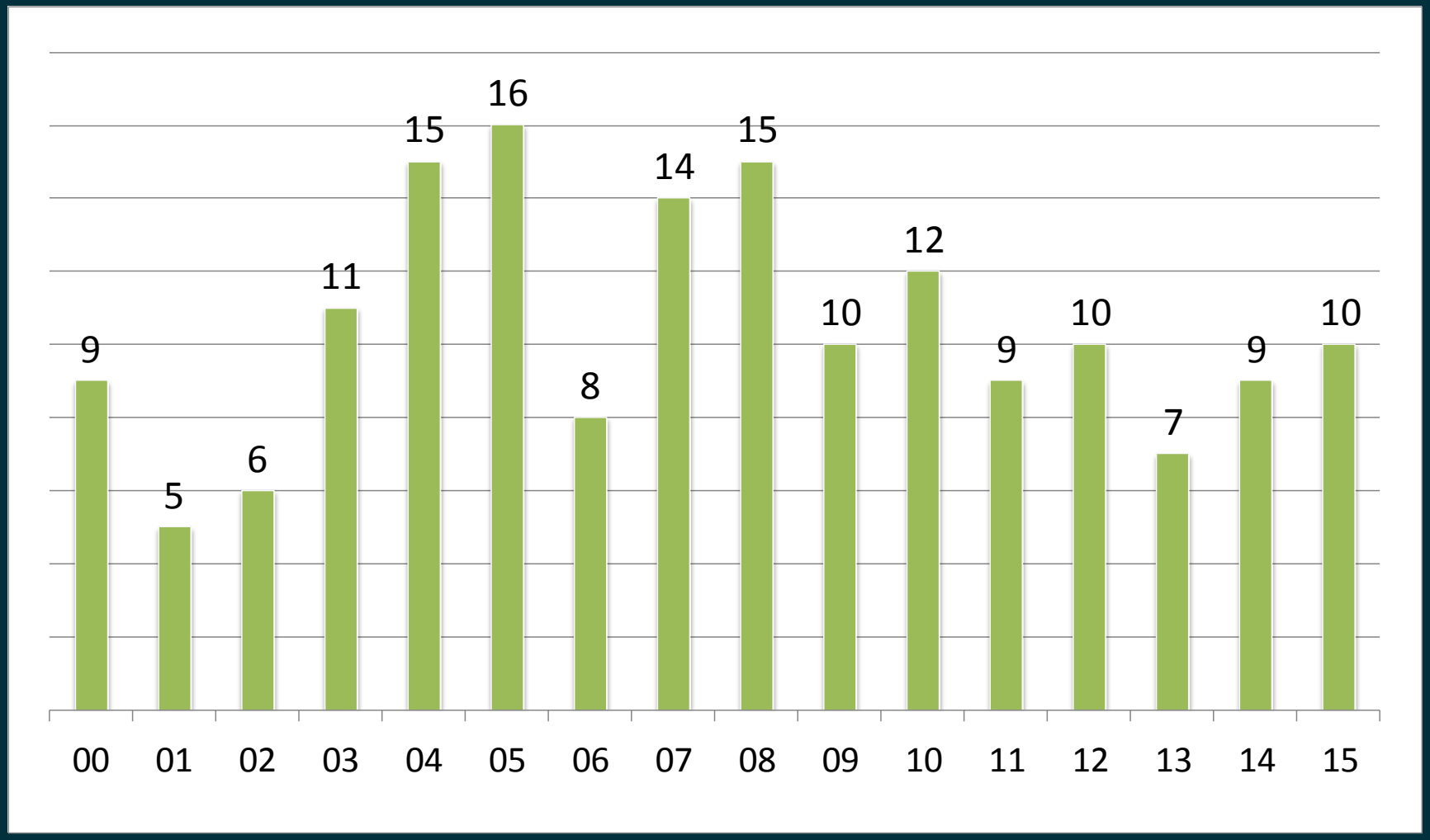
COMPARISONS

Building Permits *(not including mechanical, electrical, or plumbing)*



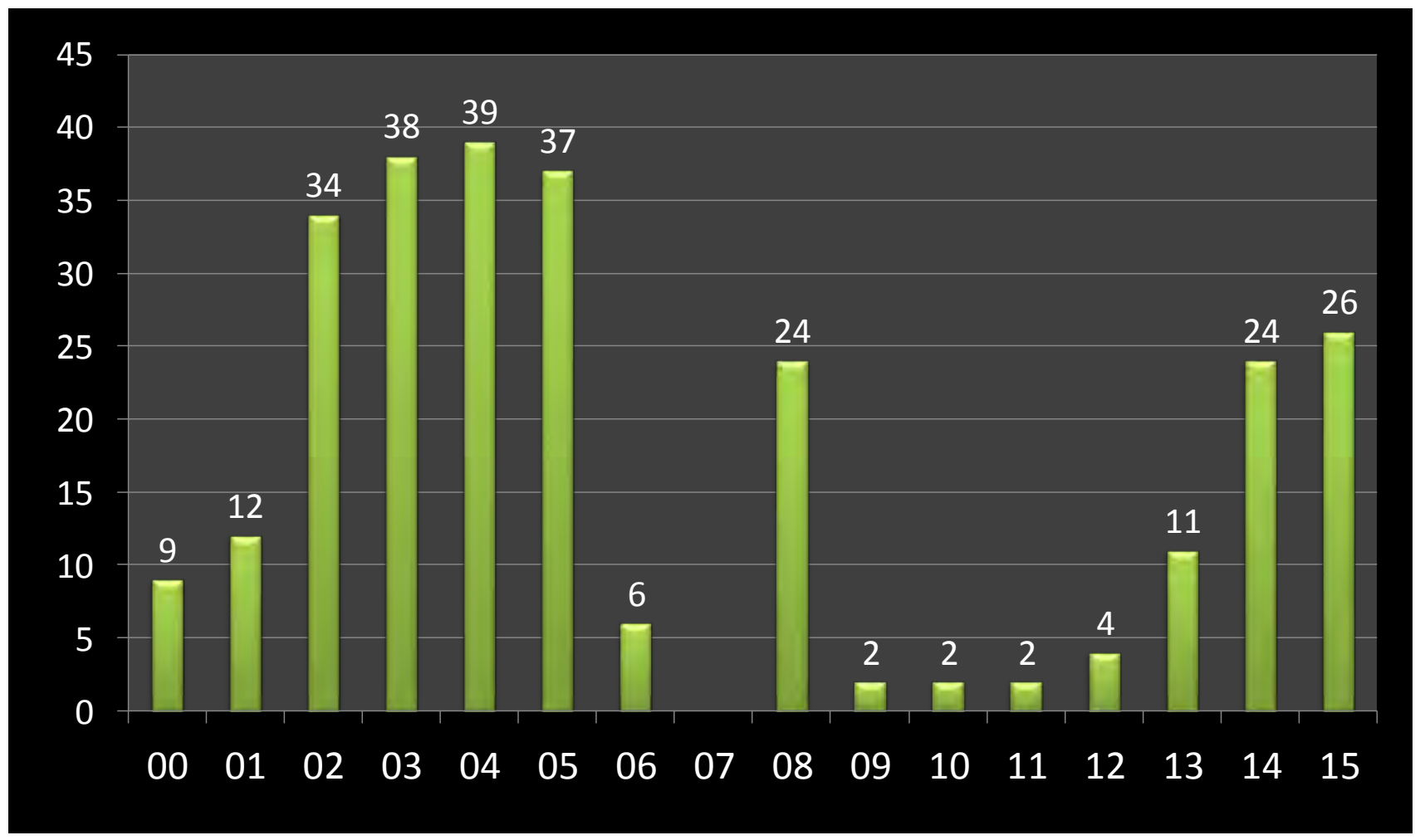
COMPARISONS

Demolition Permits Pulled



COMPARISONS

New Residential Units Constructed

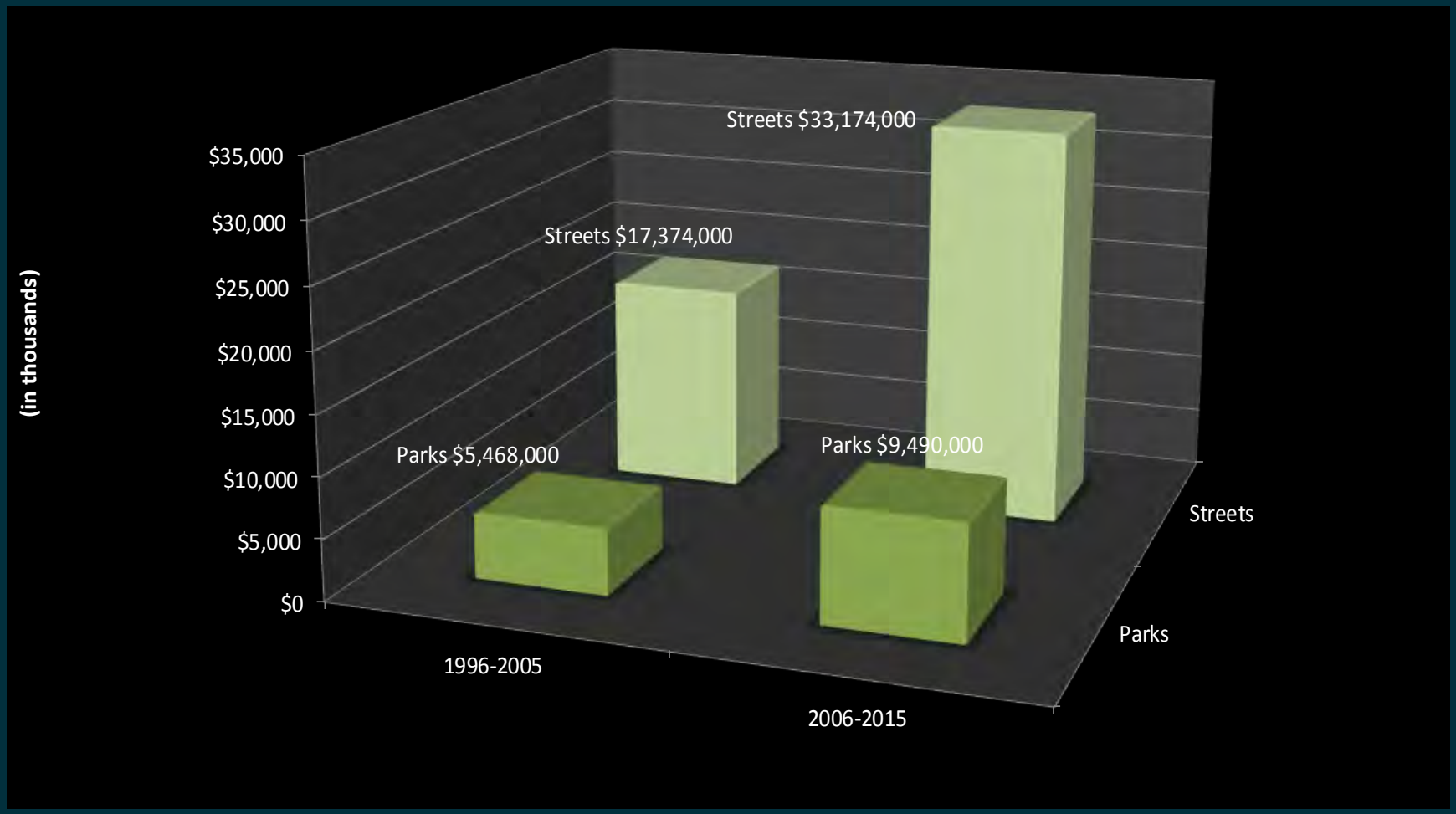


BUILDING PERMITS
Related Revenue

DESCRIPTION	2013	2014	2015
All Building Permits (includes building, electrical, mechanical, plumbing)	1,262	1,414	1,533
Valuation	$25,879,081	$36,295,124	$52,732,890
Revenue	$478,949	$961,674	$1,340,546.75
Park Dedication fees	$107,140	$185,619	$178,010
SAC Units	31	92	141
SAC Fees	$75,485	$228,620	$350,385

Revenue = Total Fees – SAC fees

COMPARISONS
Capital Spending (adjusted for inflation)

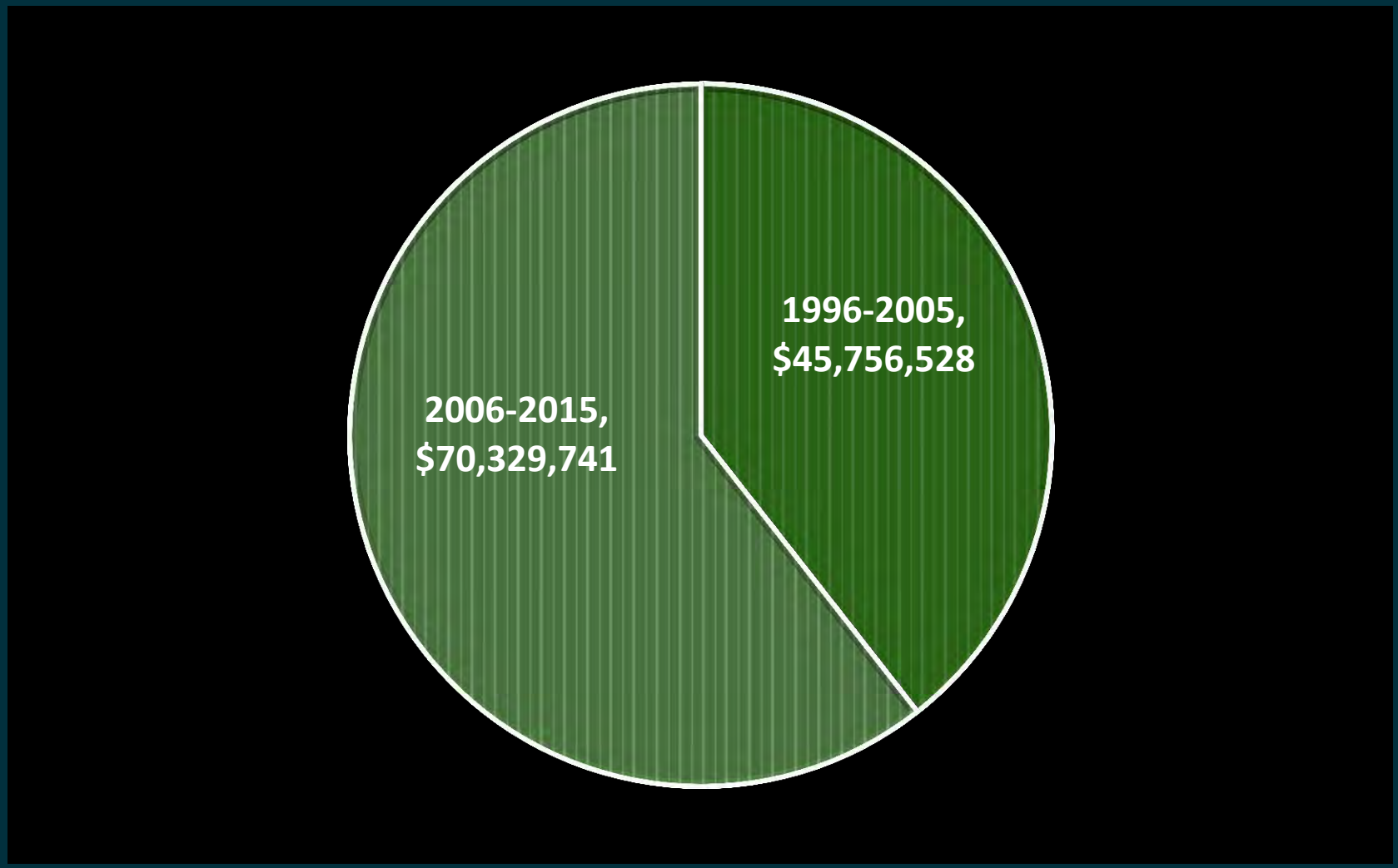


The city increased spending by approx. $402,000 a year for park capital improvements in the most recent ten year period. The city increased spending by $1.5 million a year for street improvements in the most recent ten year period.

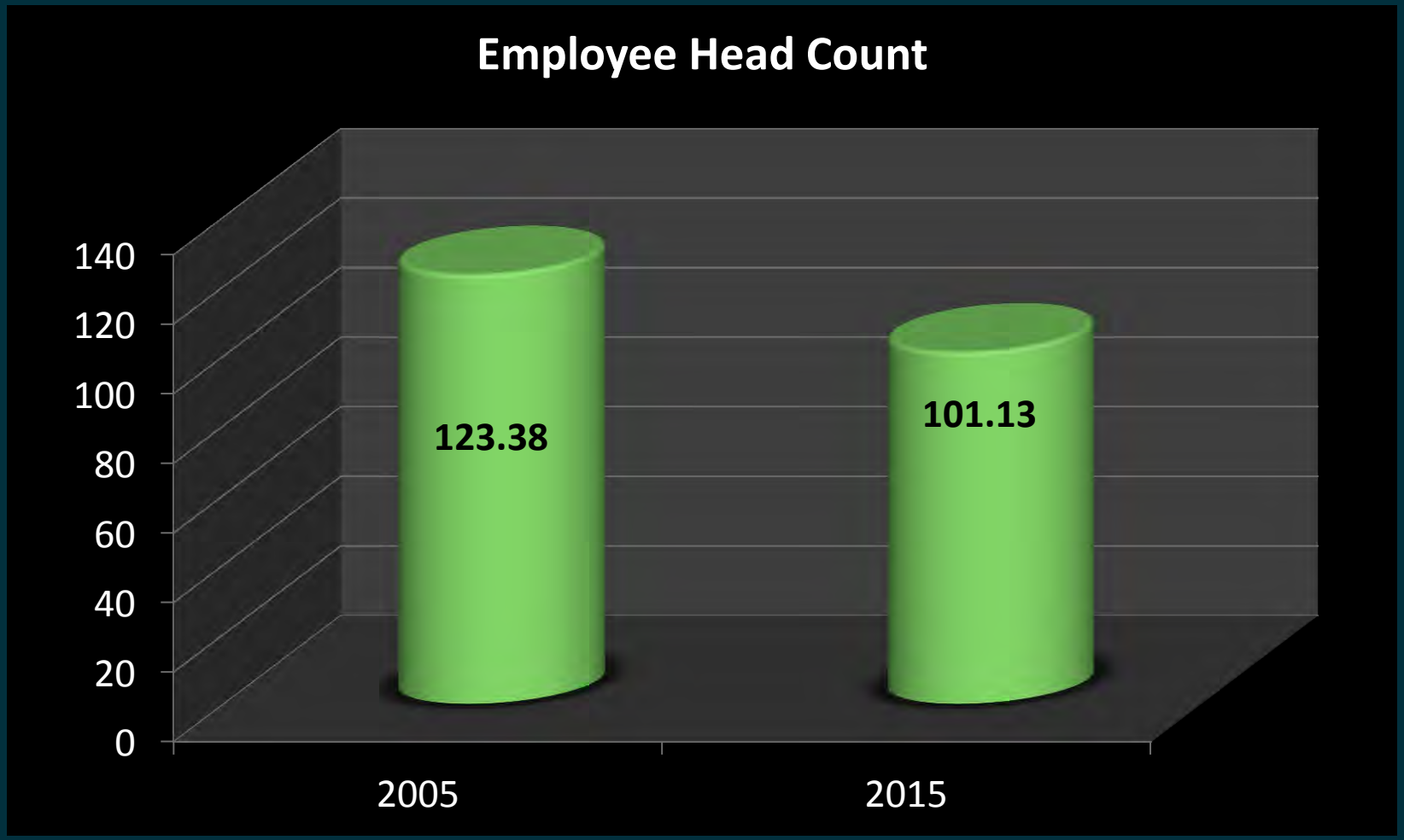
COMPARISONS

All Capital Improvements & Infrastructure

(actual dollars)

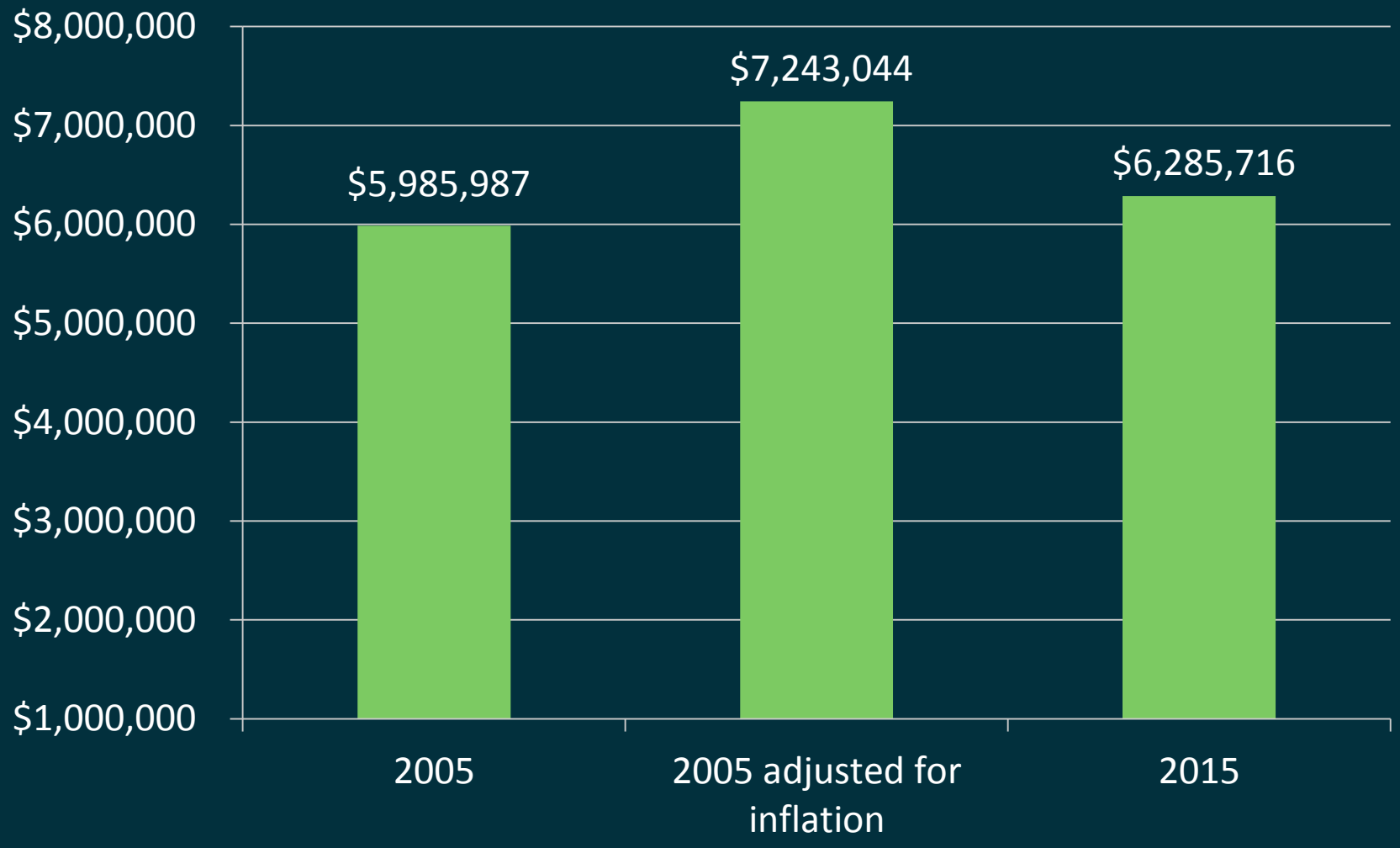


COMPARISONS
Number of Employees



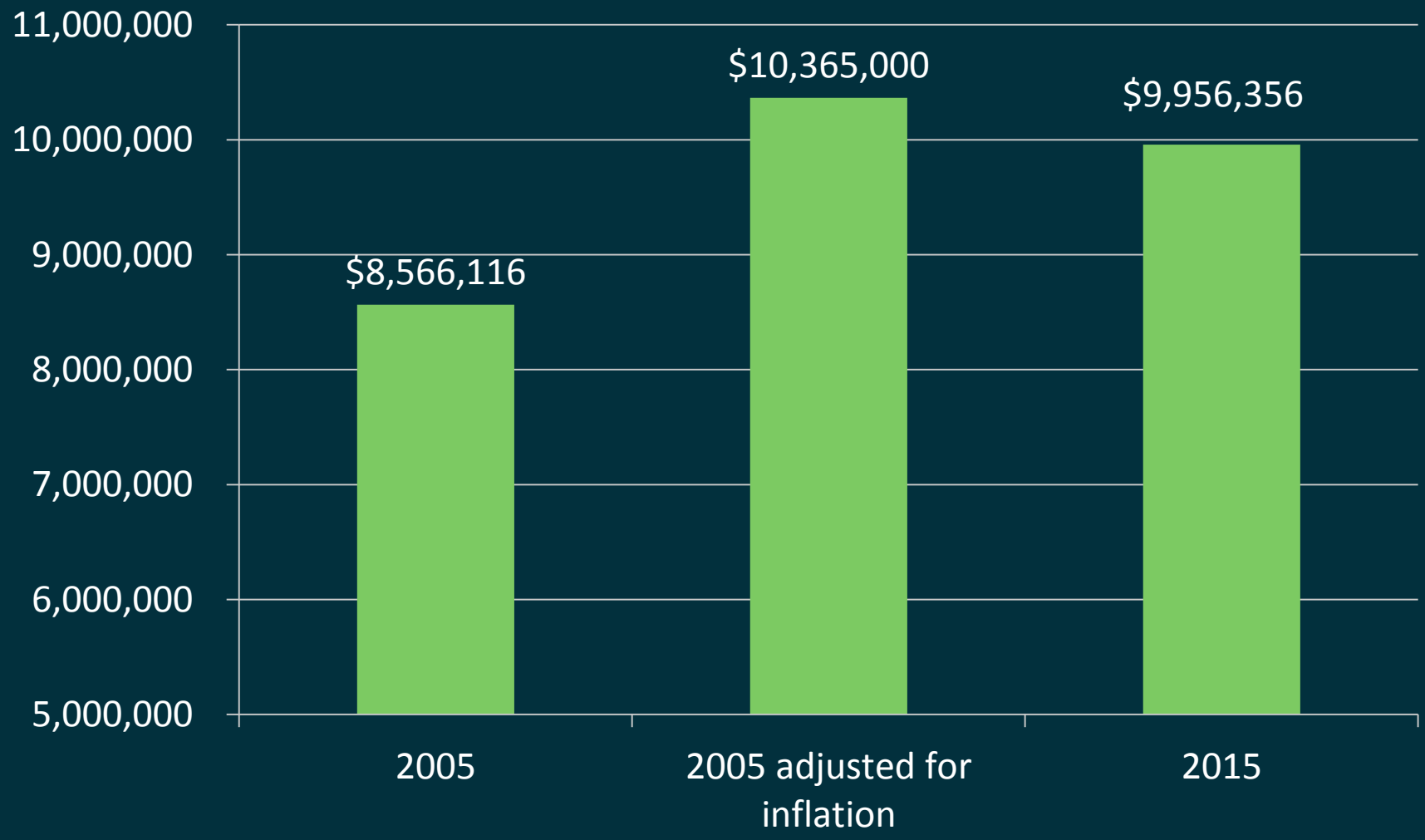
COMPARISONS

General Fund – Salary & Benefits



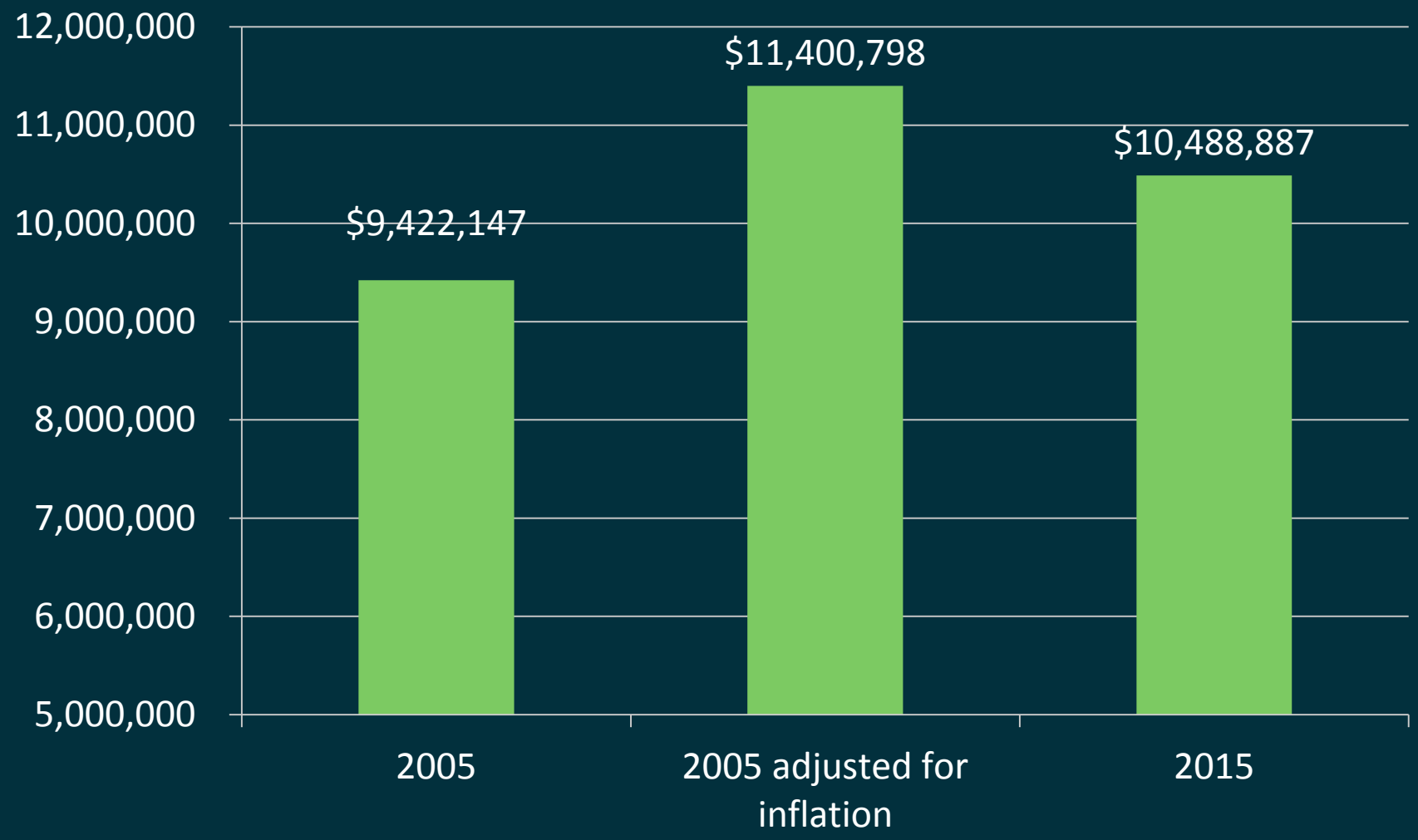
COMPARISONS

General Fund Expenditures *(excluding transfers out)*



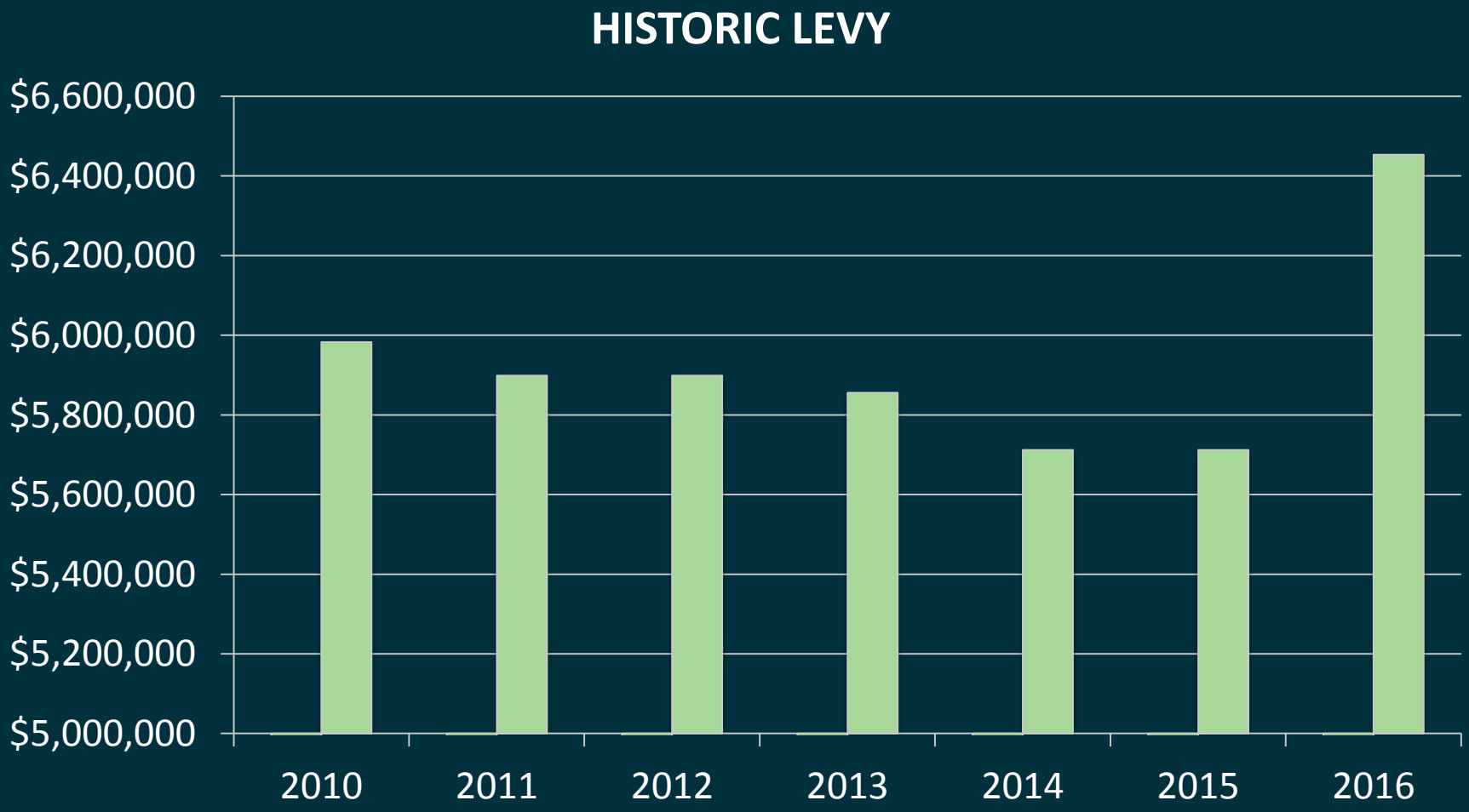
COMPARISONS

General Fund Revenue *(excluding transfers in)*



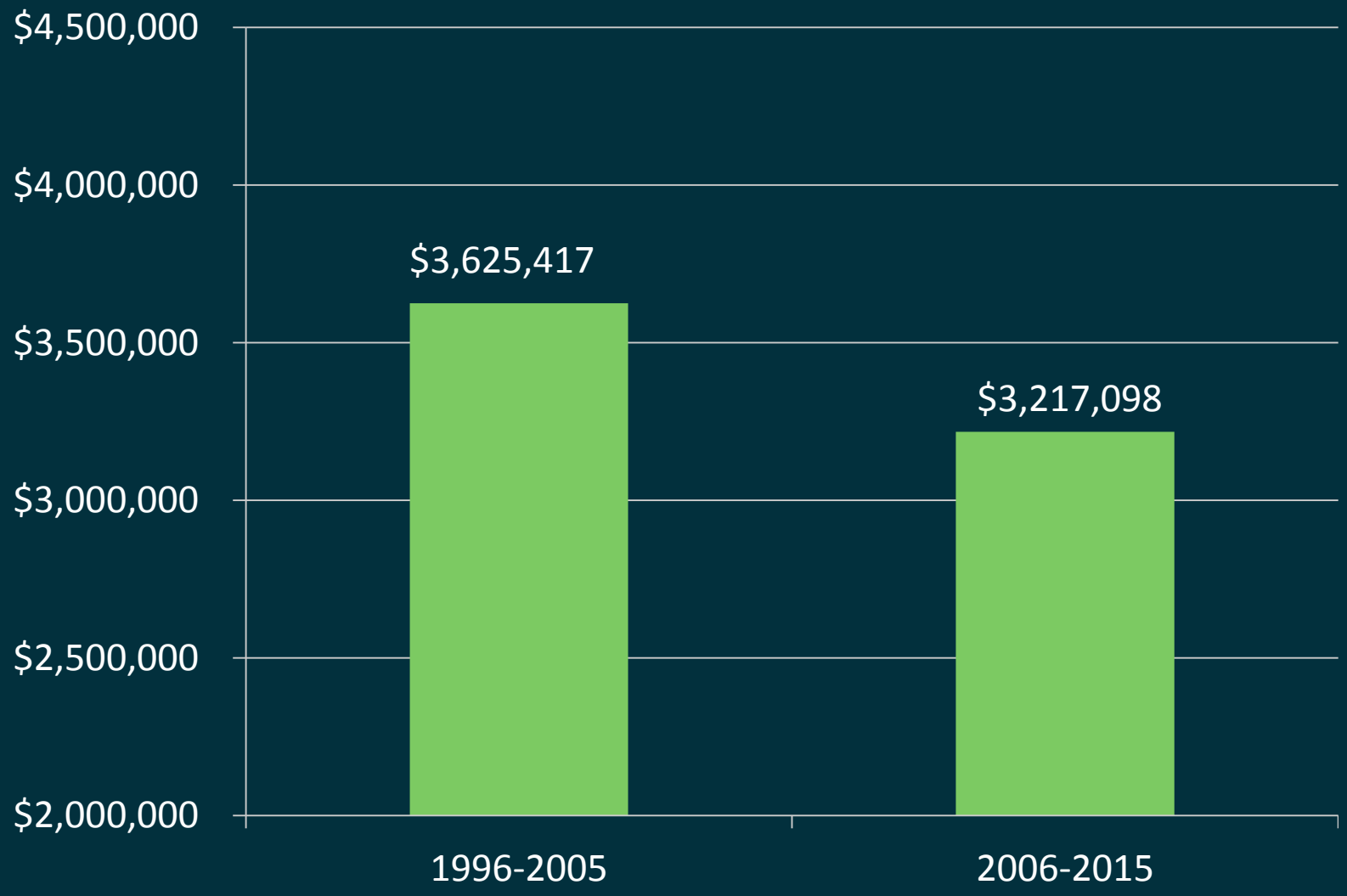
COMPARISONS

City Levy



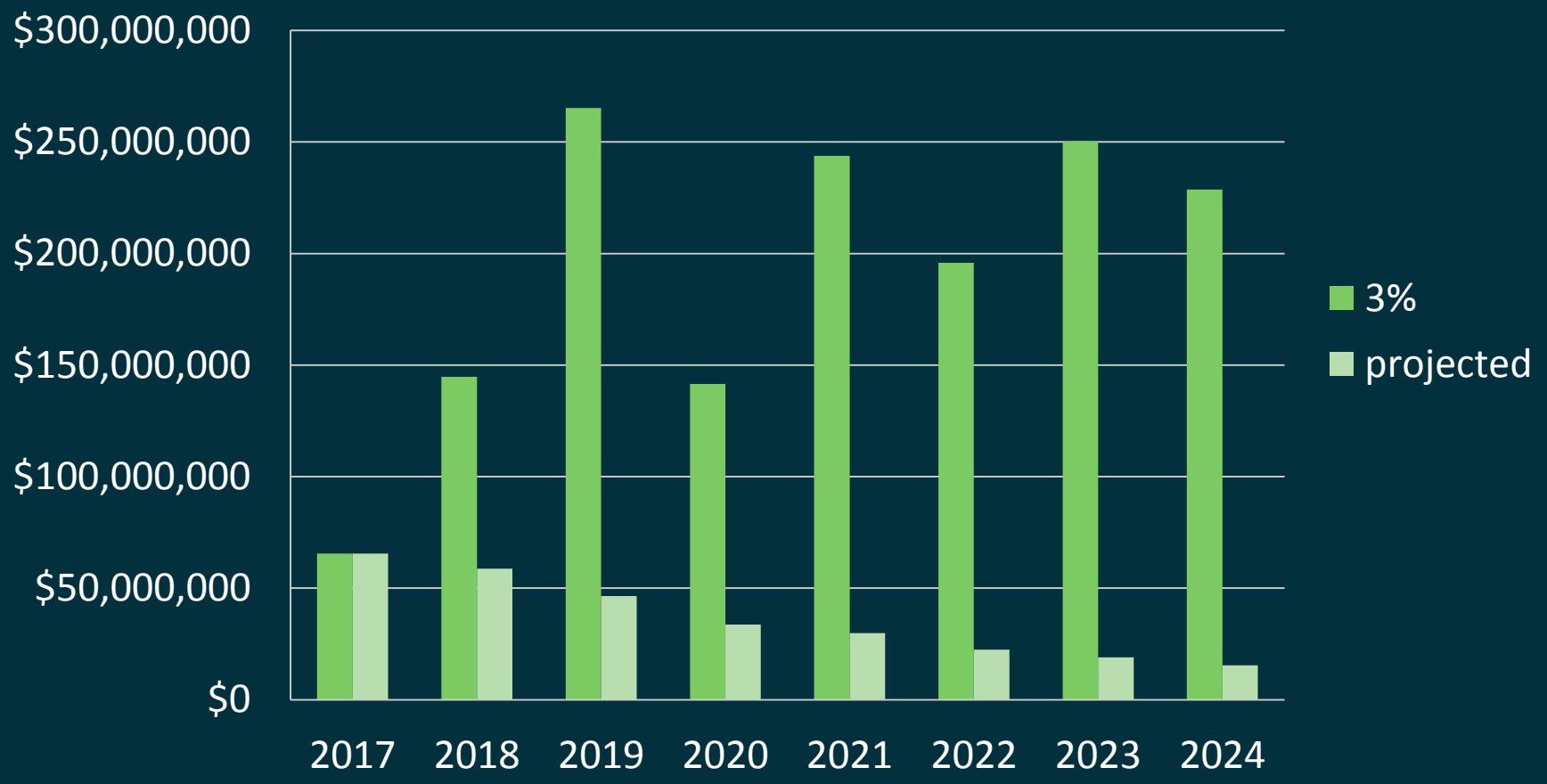
COMPARISONS

License & Permit Revenue – Adjusted for Inflation



COMPARISONS

Additional Changes in Market Value Necessary to Support 3% Growth in Expenses (projected sustainable growth is 1.85%)



2015 ACCOMPLISHMENTS City Departments

Better Values Liquor Stores
2015 Accomplishments

1. Passed all compliance checks for alcohol and tobacco.
2. Conducted five successful off sight wine tastings.
3. Once again, Better Values Liquor was under budget for the 2015 year.
4. Implemented new POS and credit card systems.

Electric Utility & Advisory Board 2015 Accomplishments

1. Constructed Garfield substation.
2. Convert to a new inventory/purchasing and work order computer system.
3. Updated GIS map system and began using tablets for field operations.
4. Installed conduit/pipes in Slab Town area.
5. Provided new electric service to approximately 150 new homes in Dayton and Anoka housing developments.

Finance Department
2015 Accomplishments

1. Implemented new inventory control and work order system for Electric.
2. Received GFOA awards for the 2014 Comprehensive Annual Financial Report and the 2015.
3. Distinguished Budget Award.
4. New Auditors for the 2014 audit.
5. Reduced meter reading costs.

Green Haven Golf Course
2015 Accomplishments

1. Increased green fee revenue by approximately 4% despite losing some rounds due to street renewal project.
2. Completed fairway portion of street renewal project on time and on budget.
3. Increased golf shop merchandise margins by 7 percentage points.
4. Maintained high level of guest service during a challenging employee hiring environment.
5. Continued to increase use of technology to increase service and keep costs in check

Human Resources
2015 Accomplishments

1. Restructured and hired Planning Department open positions (3).
2. Zero (0) lost time injuries.
3. Succession planning in Electric, Finance and Planning departments.
4. Doubled security officer positions to assist in downtown, state hospital security.
5. Maintained workforce numbers (including outsourcing) to support City initiatives and goals.

Police Department
2015 Accomplishments

1. Implemented & trained on new countywide RMS and Dispatch system (*completed and on-going).*
2. Implemented & launched new crime mapping software available to public (*partially complete, still working with vendor, target date June 2016*).
3. Installed three new video cameras into marked squad cars.
4. Re-applied for 2016 Toward Zero Deaths Grant with the State of MN.

Public Services Department
2015 Accomplishments

1. Highway 10 – developing the ”Anoka Solution”
2. Kings Island - completion of Mississippi River Trail & duck blind
3. ANP trail head / playground
4. Aquatic Center climbing wall
5. Polk Street overlook
6. Main Street tunnel lighting and art
7. Park improvements at Pen Point and Akin

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2015
ACCOMPLISHMENTS
Boards & Commissions

Heritage Preservation Commission 2015 Accomplishments

1. Continued relationship with Anoka County Historical Society to partner in the Home and Garden Tour, raising funds for HPC projects.
2. Presented sandwich board signs recognizing eight historic houses in Anoka.
3. Compiled information to create historic park plaques for three parks named after local individuals key to the history of Anoka—Rudy Johnson Park, George Green Park, and John Ward Park. Forwarded information to the Parks & Recreation Board.
4. Finalized and produced nine National Register Interpretive Historic Markers, funded by a $10,000 grant from Minnesota Historical Society.
5. Supported preservation projects — restoration of commercial building at 2015 2nd Ave.; preservation of historic features in Main Motor building at 435 West Main St.; and, preservation, relocation, and restoration of historic home now located at 314 Monroe St.

Home Rule Charter Commission 2015 Accomplishments

1. Reviewed and developed proposed amendments to the City Charter, which were adopted by the City Council in December 2015.
2. Appointed a new President (Craig Sorenson) and Vice President (Tom Hammer).

Housing & Redevelopment Authority 2015 Accomplishments

1. Established Tax Increment Financing District for redevelopment in South Central Business District.
2. Negotiated sale of HRA-owned land to Walker Methodist for 73-unit Walker Methodist Plaza Gardens developments.
3. Provided home improvement loans to twenty-five (25) single family households.
4. Completed $100,000 Commercial Revolving Loan Fund project for the renovation of It's About Sleep at 633 Main Street East.
5. Signed purchase agreement for acquisition of multi-unit property located at 1806 2nd Avenue.

Parking Advisory Board
2015 Accomplishments

1. Monitored and adjusted permit-parking stalls and time limits downtown.
2. Reviewed parking around south central parking district (Sandburg area).
3. Monitored business changes and kept parking scheme updated.
4. Assisted city staff in getting empty permit parking stalls filled & leased.
5. Considered and studied requests from citizens for parking changes.
6. Monitored intersection of Greenhaven Rd. & Exit Ramp from Hwy. 10. Is there a need for additional traffic control device?

Parks & Recreation Advisory Board 2015 Accomplishments

1. Anoka Nature Preserve Trail Head and playground
2. Environmental Projects – Shoreline stabilization/Invasive Species
3. Polk Street Overlook
4. Aquatic Center Climbing Wall
5. Park Improvements: Peninsula Point & Akin Park
6. Main Street Tunnel Lighting and Art Project
7. Kings Island / Mississippi River Trail

Planning Commission
2015 Accomplishments

1. Met 21 times; 10 regular meetings and 11 work sessions.
2. Processed 21 planning cases allowing for significant investment in the city; ex. redevelopment of Bunker Lake Boulevard site and addition of mini-storage facility.
3. Worked with HRA to complete comp plan update, rezoning, and site plan approval for Walker Methodist project in SCBD.
4. Incorporated traffic analysis requirement into City Code, and successfully applied traffic analysis requirements to a project reviewed in 2015.
5. Incorporated standards for temporary structures and driveway widths in public right of way into the zoning ordinance, and adopted an updated floodplain ordinance.

Waste Reduction & Recycling Board 2015 Accomplishments

1. Constructed and donated recycling collection cage to Anoka High School.
2. Implemented recycling and/or organics collections at additional community events.
3. Increased multi-units electronics collection events.
4. Enhanced promotion of holiday lights collection.
5. Enriched educational and promotional efforts.

2016-2017 GOALS
City Departments

Administration
2016–2017 Goals

1. Support City Staff, City Council, and all Boards & Commission in achieving their goals.
2. Evaluate several departments and implement recommended changes.

Better Values Liquor Stores 2016-2017 Goals

1. Pass all compliance checks for alcohol and tobacco.
2. Continue to improve sales and profit over 2015.
3. Keep expenses under budget.
4. Purchase property adjacent to East store.
5. Keep employee morale high at stores.

Electric Utility & Advisory Board 2016-2017 Goals

1. Update/revise inventory/purchasing computer system.
2. Implement a new industrial billing communication and computer system.
3. Continue to work with MMPA to locate a possible 36 MW generator site.
4. Abolish the Utility Advisory Board.
5. Convert existing overhead 7.2 KV lines to underground in the Slab Town area.

Finance Department
2016-2017 Goals

1. Cross training of staff for future retirements and to cover meter reading.
2. Implement single monthly billing system rather than multiple monthly billing, increasing staff flexibility and reducing stress.
3. Complete GFOA “Popular Report” to improve communication to public.
4. Update City Financial Management Plan.
5. Implement upgrade in financial software.

Green Haven Golf Course 2016-2017 Goals

1. Complete update and improvement of main floor restrooms in clubhouse.
2. Begin developing unused property around the edges of the course.
3. Begin cart path and bunker improvement plan.
4. Finish off the fairway part of the Slab Town street renewal project.
5. Continue to plant replacement trees for anticipated Ash tree losses.

Human Resources Department 2016-2017 Goals

1. Continue succession planning.
2. Organizational management initiatives due to turnover (restructuring departments and positions).
3. Maintain 2014 and 2015 zero (0) lost time injuries.
4. Attract and maintain employees in challenging public sector job market.

Planning, Zoning & Building Dept. 2016-2017 Goals

1. Improve code enforcement and rental licensing process.
2. Cross train department staff for improved efficiency.
3. Develop timeline and process for completion of 2018 comprehensive plan update.

Police Department 2016-2017 Goals

1. Begin Downtown Liaison and Rental Housing Program Community Oriented Policing and Problem Solving (COPPS)
2. Continue with extra foot patrols downtown & on park trails.
3. Implement additional security measures at Public Safety Center.
4. Install large gate to secure rear parking lot for officer safety.
5. Install electronic card reader/fob system to secure building entrances.
6. Re-apply for 2017 Toward Zero Deaths Grant with the State of MN.

Public Services Department 2016-2017 Goals

1. Bonnell Field - Reconstruct fields / storm sewer improvements.
2. Castle Field – city entrance sign, fencing, and landscaping.
3. City Hall – parking lot and security enhancements.
4. 2016 Street Renewal Project.
5. Stone House – west bank of Rum River planning.
6. Park Improvements: Mississippi Park shelter, Anoka Station Park planning, additional art/beautification projects.

2016-2017 GOALS
Boards & Commissions

Economic Development Commission 2016-2017 Goals

1. Continue community interaction; Business Calls, Development Day, Celebrate Anoka Day, Anoka Enterprise Park Annual Meeting, Anoka Winterfest.
2. Follow monument signage plan through completion.
3. Work towards securing a cruise boat operator for the Mississippi River.
4. Find a developer for sites in the Historic Rum River District and the Anoka Station area.
5. Update the Development Opportunity Booklet.
6. Hire an EDC Coordinator.

Heritage Preservation Commission 2016-2017 Goals

1. Complete storyboards for Franklin and Washington School and collaborate with the Park Board to create historic park plaques in Bob Ehlen Park, Bonnell Fields, and Gray Ghost Park. Complete, install, and raise awareness of interpretive historic markers for properties on the National Register of Historic Places.
2. Work on continuation of Historic Vignettes, heritage preservation awards, sandwich boards, Home & Garden Tour, and preservation projects including Weirs and Stone House.
3. Explore opportunities to increase tourism with historic landmarks i.e.. create a walking tour brochure, develop QR codes, participate in historical games like Ingress.
4. Engage interested property owners who want to be part of the expansion of two locally designated historic districts in Anoka—Van Buren (Swede Town) and Christian Hill Historic District.
5. Investigate whether the Halloween witch medallions once set in sidewalk at the four corners of the intersection of 2nd Ave. and Main St. can be restored and preserved.

Housing & Redevelopment Authority 2016-2017 Goals

1. Formulate and implement strategic plan for South Central Business District.
    - Demolish property at 1806 2nd Ave
    - Find buyer/end user for HRA-owned properties on 2nd Avenue between Monroe and Madison Streets
    - Acquire additional properties for potential redevelopment
    - Continue to work with the Planning Commission to redevelop sites and carry out the vision of the SCBD Strategic Plan Committee in accordance with the Housing and Redevelopment Authority's vision.
2. Continue to acquire properties city-wide through Scattered Site Replacement Program as become available.
3. Promote maintenance and renovation of commercial buildings, including 2nd story dwellings in downtown for expansion of tax base and quality jobs.
4. Continue ongoing efforts to monitor development opportunities in South Ferry Corridor.

Parking Advisory Board
2016-2017 Goals

1. Monitor & adjust downtown permit-parking stalls and time limits.
2. Review parking around SCBD (Sandburg area)
3. Monitor business changes and keep parking scheme updated.
4. Assist city staff in getting empty permit parking stalls filled & leased.
5. Consider and study requests from citizens for parking changes.
6. Monitor intersection of Greenhaven Rd. & exit ramp from Hwy. 10. Is there a need for additional traffic control device?

Parks & Recreation Advisory Board 2016-2017 Goals

1. Anoka Station Park Master Plan.
2. Invasive Species / Woody Biomass removal at Anoka Station Park property.
3. Castle Field Plaza design.
4. Bonnell Fields reconstruction.
5. Young Artists of Anoka “Art in the Parks” projects.
6. Parks Improvements –
    - Enloe Sledding Hill
    - Rehab Wooden Shelters at 3 parks
    - Mississippi Park – canoe launch, trail repairs, shelter stain/shingle
    - Security Enhancements

Planning Commission 2016-2017 Goals

1. Continue to work with the HRA to redevelop sites in the South Central Business District planning area, and rezone properties and updates uses in the planning area consistent with the study.
2. Review and update sign ordinance and review all other sections of the zoning ordinance that relate to signs.
3. Begin reviewing the comprehensive plan and identifying areas of the plan that will require more significant updates.
4. Review and update (if necessary) the standards for the TOD district.

Waste Reduction & Recycling Board 2016-2017 Goals

1. Create multi-unit recycling improvement plan.
2. Develop senior building recycling programs.
3. Increase awareness of recycling in city parks.
4. Expand opportunities for organics at special events.
5. Enhance marketing and education efforts.

2016-2017 GOALS

Anoka City Council

Mayor Phil Rice
2016-2017 Goals

1. Transportation – close Washington St.
2. Market City-Owned Parcels – Rudy Johnson Park, King Park, etc.
3. Anoka Station Park Area – clean up area west of 4th Ave., north of the railroad tracks and then market it.
4. Homeless Shelter Beds – account for beds in this region to demonstrate Anoka's significant contribution
5. Woodbury House Property – no more city expenditures (not one more dime!)

Councilmember Carl Anderson 2016-2017 Goals

1. Continue study of liquor store needs
2. Re-examine riverboat possibilities
3. Study and implement ultimate solution for amphitheater
4. Study and implement trail west side of Rum River
5. Consider bonding to hasten streets and infrastructure updating
6. Set up focus group to recommend other water recreational events: bass fishing contest; flotilla with decorated pontoons; canoe, paddle board races; inner tube floats; pond hockey at Greenhaven; etc.

Councilmember Mark Freeburg 2016-2017 Goals

1. Successful Code Enforcement Program
2. Buy out Medveds, South Ferry Street
3. Construction of co-op living on 2nd Ave.
4. New parking lot at 2nd & Jackson St.
5. Riverboat vendor

Councilmember Steve Schmidt 2016-2017 Goals

1. Enhance communications by utilizing latest tools/resources to evaluate and relate to all generations.
2. Data analysis of Crime Free Rental and COPPS Downtown Programs.
3. Identify incentive opportunities for smaller, older housing stock.

Councilmember Jeff Weaver 2016-2017 Goals

1. South Ferry Street Corridor - acquisitions/trails/ amphitheater
2. Riverboat
3. Preserve State Hospital Cottages for Veterans
4. Housing Co-op on 2nd and Harrison
5. Development West of 4th Ave in the CRTV
6. Zero levy increases through increased revenues or reduced spending

2016-2017 CITY COUNCIL GOALS

RE/DEVELOPMENT	➢ South Ferry Street Corridor ➢ Construction of co-op living at 2nd & Harrison ➢ Preserve state hospital cottages for veterans	➢ Clean up and develop area west of 4th Ave in Anoka Station Park ➢ New parking lot at 2nd & Jackson ➢ Market city-owned parcels – Rudy Johnson Park, King Park, etc.
FINANCE/ ORGANIZATION	➢ Zero levy increases through increased revenues or reduced spending	➢ Woodbury house property – no more city expenditures (not one more dime!)
PARKS/TRAILS/ RIVERS	➢ Riverboat – re-examine possibilities ➢ Create focus group for water recreational events	➢ Amphitheater study/solution ➢ Trail west side of Rum River
TRANSPORTATION	➢ Consider bonding to hasten streets and infrastructure updating	➢ Close Washington St.
OTHER	➢ Successful code enforcement program ➢ Data analysis of Crime Free Rental ➢ Identify incentive opportunities for smaller, older housing stock ➢ Homeless shelter beds; account for & demonstrate Anoka's contribution	➢ Enhance communications by utilizing latest tools/resources to relate to all generations ➢ Continue study of liquor store needs

LEGISLATIVE GOALS

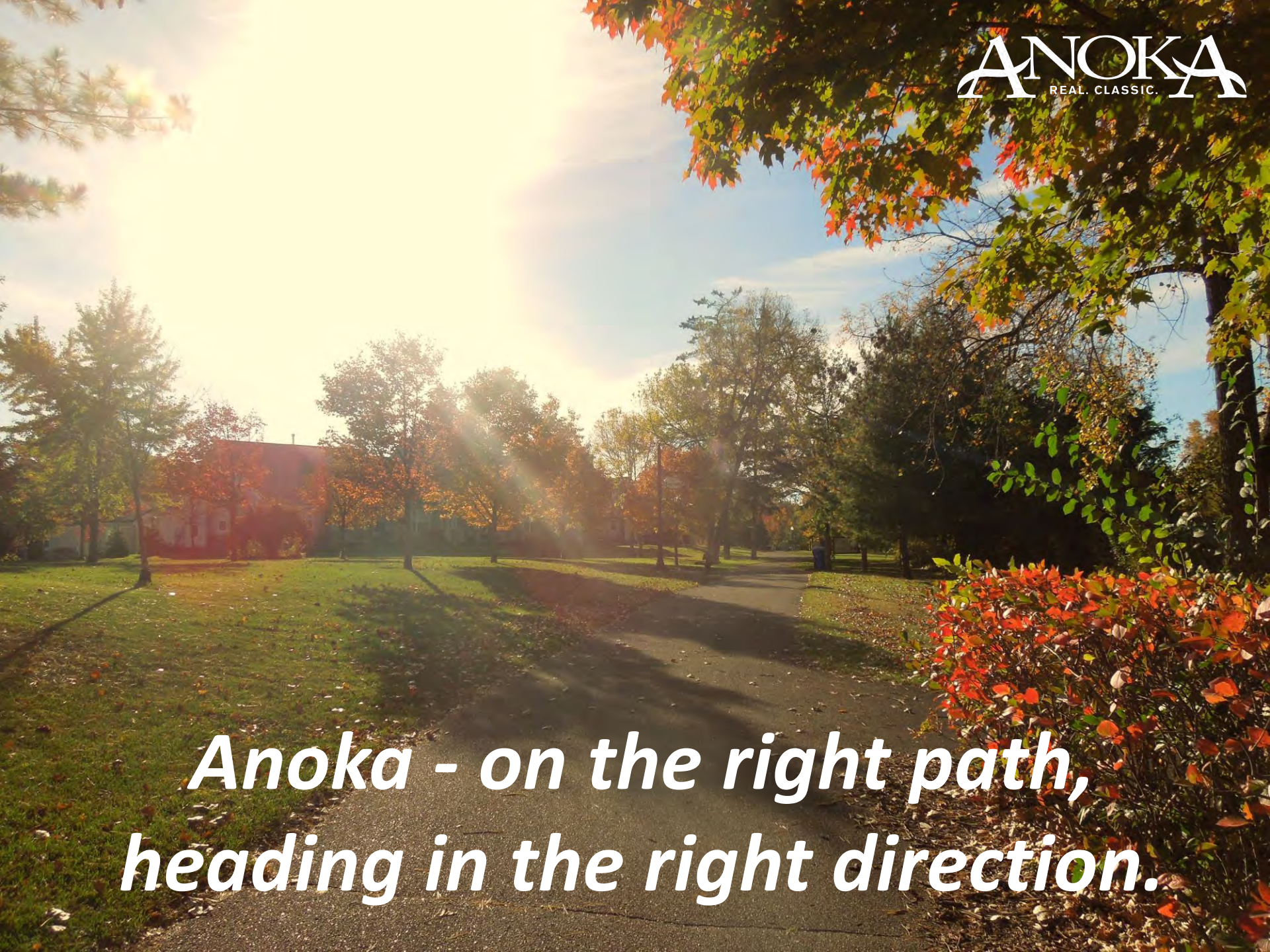
Possible items that will need legislative support/action

- Trunk Highway 10 Plan
- Trunk Highway 47 – Railroad grade separation

- Cottages at the State Hospital

- TIF: Extend Greens of Anoka TIF District

**Once a list is developed, it will be discussed with Representative Whelan at the March 7, 2016 City Council meeting.*


ANOKA
REAL. CLASSIC.
Anoka - on the right path,
heading in the right direction.