



REAL. CLASSIC.TM

City of Anoka

**2015 Adopted Budget
December 2014**



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**CITY OF ANOKA, MINNESOTA
2015 ADOPTED BUDGET
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ANOKA

REAL. CLASSIC.

INTRODUCTION

It is my pleasure to present the 2015 Municipal Budget. The Municipal Budget is one of four financial documents prepared annually by the City of Anoka. The other documents include the Comprehensive Annual Financial Report, the Five Year Capital Improvement Plan and the Equipment Replacement Plan. The city also has a Financial Management Plan and Practice which will get updated every three to five years.

Anoka was first settled in 1850 and was incorporated as the City of Anoka in 1878. The city is the county seat of Anoka County. The territory of incorporation has doubled since 1950, with successive annexations. It has grown from 3.5 square miles to 7.13 square miles in size. In 1913, the residents of the area adopted a City Charter with a Council/Manager form of government. The governing council is responsible, among other things, for passing ordinances, adopting the budget, appointing committees and hiring the City's manager and attorney.

The Municipal Budget is intended to reflect the goals, objectives and priorities established by the City Council with input from the residents and taxpayers of Anoka. It fairly represents the revenues and expenditures necessary to provide the services and programs desired by the community. The budget adoption is a significant way in which the City Council expresses their leadership. The established budget goals are accurately reflected in this budget.

ANOKA IN 2014

In the year 2014 the nations' economy is continuing to rebound from the Great Recession. The City of Anoka had an employed labor force of approximately 13,948 which still compares favorably to the 7,214 households. The average household income is \$51,057. All of these numbers are up slightly which could be a reflection of an improving economy. The City continued to face budget constraints as a result of the overall economic conditions throughout the state. The



governmental environment experienced a reduction in property values. The reduction in property values along with other factors contributed to an increase in the city tax capacity rate. The City of Anoka's primary funding sources are property taxes and utility fees. In 2014, the City of Anoka delinquency rate for both utility and tax payments has improved over 2013. Anoka continues to maintain services without tax levy increases through cost savings resulting from early retirements, reorganizations, cutting and postponing some capital purchases and past wage and benefit freezes. The City will see a decrease in the tax rate in 2015. The decrease is a result of changes in fiscal disparities, increased property values and tax capacity and increases of local government aid. Property values increased 14.6% which is the first increase the city has experienced since 2009. Residential property owners in the City of Anoka will generally experience increases in city property taxes in 2015.

PLANNING FOR 2015 BUDGET

In 2013 and 2014, the council focused on continuing to provide services at a reduced cost to the taxpayers, while supporting funding for infrastructure projects. The budget includes the continued effort to manage wage and benefit costs. However, a new maintenance position was added in 2015. With all the improvements to parks, trails and streets, an additional maintenance position will help stabilize the labor hours necessary to maintain the City's infrastructure at the desired level. In 2015, the City will wrap up the Mississippi Park improvement project and complete two full street projects. The 2015 total levy will stay the same as 2014. This is the 6th consecutive year that the city has either held the levy flat or decreased the levy. Reserves will be used to help pay for some debt. The electric fund will transfer \$365,000 to the general fund to pay for general fund operating costs and over \$2 million to the street renewal fund to pay for street improvements.

There was a slight change in the State Aid formula in 2015. Some cities, including Anoka, saw slight increases in local government aid. The increase in state aid helps the city maintain the levy at the current level. Although the levy remains the same, residential property taxpayers will see an increase in taxes for the city in 2015. The increase is a result of increases in market value for residential properties above the increases in commercial and industrial properties.

The 2015 budgets are adjusted accordingly, to meet the objectives identified by the City Council, (see following page). In 2015, there will continue to be a significant amount of budget for capital improvements and projects, over \$11 million, but this is half the amount spent in 2014. Specific projects are identified annually to achieve the overall long range objectives of the City Council.



BUDGET OBJECTIVES FOR 2015

- Maintain core City services for residents and commercial/industrial users without an increase in the tax levy.
- Forecast funding needs and tax implications to assure strong long-term financial stability.
- Market and sell City-owned property, moving tax-exempt properties to the tax rolls and increasing tax capacity.
- Plan for walkways and trail expansions.
- South Ferry TIF district planning and development.
- Historic Rum River TIF district planning and development
- Coordinate with other government agencies for Highway 10 solution.

BUDGET CONSIDERATIONS

There are areas to consider that may affect the budget during the next few years.

State Tax Reform:

- Levy limits imposed – In 2015, levy limits are not imposed by the state. Future levy limits would impact the city's ability to increase the levy for increased operating and capital costs.
- Market Values – Continued increases in residential market values could further shift property taxes to residential properties from commercial/industrial.
- State Aids – The state is projecting a surplus in revenues and an increase in aid to local governments. Increases in aid help to reduce or hold property tax levy's steady.
- Property Classification Changes – Future changes in classification rates are unpredictable, but should not have the significant impact they had in the past.

Tax Increment Districts:

- Tax Increment Finance – Any changes in property classifications impact property tax generated by TIF districts. Currently the tax generated in the various districts is projected to be sufficient to cover any debt or liabilities created in the districts.
- Enterprise Park Tax Increment District Decertification – The largest tax increment district in the City of Anoka will be decertified on December 31, 2015. This will significantly impact the city's "net" tax capacity value. The "net" value will increase thereby increasing the tax capacity. If the tax levy stays the same, tax rate will decrease and property owners will see a reduction in city taxes. The City Council is planning to increase the tax levy in 2016 to a level that provides property owners the benefit of the district decertification through decreased taxes. The increased levy will allow continued infrastructure improvements throughout the city.

CITY OF ANOKA
2015 BUDGET SUMMARY - ALL FUNDS (EXCLUDING HRA)

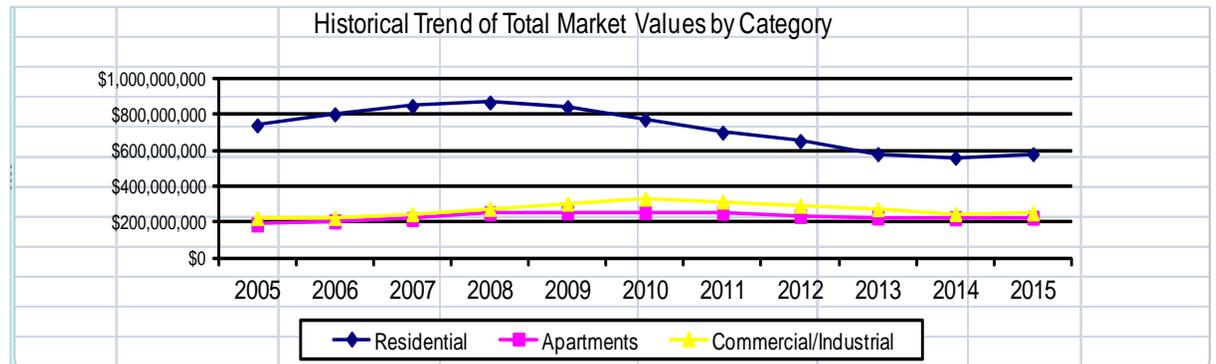
	ADOPTED REVENUES	ADOPTED APPROPRIATIONS
GENERAL FUND	\$ 10,618,450	\$ 10,618,450
SPECIAL REVENUES		
Urban Redevelopment	175,550	1,740
Round Up	40,000	40,000
Cemetery	106,160	106,160
Walker Leased Parking	9,255	9,255
City Parking	175,785	175,785
Lodging	12,700	12,035
DEBT SERVICE FUNDS	957,635	951,570
CAPITAL FUNDS		
Building Capital Projects	126,500	269,720
State Aid Construction	2,000	-
Street Renewal	3,643,000	3,832,575
Park Capital Improvements	981,010	250,385
City Tax Increment Districts	4,560,765	4,260,405
ENTERPRISE FUNDS		
Electric	28,558,500	29,287,995
Water	1,996,750	1,485,465
Sanitary Sewer	2,242,000	2,040,495
Storm Sewer	476,500	212,090
Liquor	3,983,700	4,176,780
Golf	909,750	1,011,445
Refuse Collection	132,950	137,905
Recycling	283,300	280,635
INTERNAL SERVICE FUNDS		
Garage	602,565	690,010
Data Processing	342,140	309,550
Insurance	428,910	447,055
Benefit Liability	12,000	19,130
TOTAL	<u>\$ 61,377,875</u>	<u>\$ 60,626,635</u>



Real Estate Values –The housing market has seen an increase in sales activity in 2013 and continued strong sales in 2014. The increase in sales has contributed to an increase in property values which increases the City’s tax capacity, which in turn, decreases the overall city tax rate. All properties have seen a rebound in 2014.

The graph below is an indicator of what changes have occurred in the tax distribution among various properties. The values of residential properties have declined much more than apartments and commercial/industrial properties. This implies that residential properties were seeing larger increases in their share of property taxes from 2004 through 2008 but they saw larger decreases in their share of property taxes from 2009 through 2014.

Redevelopment – Significant redevelopment has occurred within the City of Anoka over the past several years. This redevelopment has contributed towards the property values, making Anoka a more attractive place to live and work. A few of the most recent developments are as follows: in 2013, Health Partners completed construction of a 60K square foot medical clinic, the Volunteers of America completed construction of the first phase of the Homestead of Anoka. This first phase, valued at approximately \$34 million dollars, includes 120 skilled nursing beds and 59 congregate housing units. In 2014, Hanson Builders completed 42 single family homes in the city for the first time in decades. The value of the new homes ranged from \$400,000 to \$800,000. The city completed an \$11 million parking ramp for the commuter rail redevelopment and the annual street renewal project. The city also completed construction of a new river front trail and began construction of a trail in Mississippi Park to Kings Island. Looking into the future, the city is doing two complete street renewal projects in 2015 totaling over \$5 million. The redevelopment and development of Anoka will continue into the future to ensure that Anoka continues to be considered a desirable community to live and work in.



City general fund operating and capital expenditures are budgeted to increase by 2.8% in 2015. General fund operating and capital expenditures are also projected to fluctuate in the future as a result of changes in staff and various capital needs. Part of the increase in current operating expenditures is a new position in public services. Other increases in



operations include maintenance costs for vehicles and equipment and an increase in the Joint Fire contract. Capital expenditures are increasing the most with a couple of alleys being reconstructed and building improvements for park shelters. Transfers to other funds is down over (\$1 million) with only \$94,000 being transferred to debt service. Future programs and services provided by the City of Anoka may change in relation to available revenue sources. Increases in the tax levy are anticipated in the near future as other sources of revenues remain flat. City Council adopted a Financial Management Plan and Practice that should assist in guiding Anoka in the future.

GAUGING THE CITY

The City uses the following performance measures:

- Tax levy history in relation to consumer price index.
- Sample properties – cost per month
- Comparisons of comparable communities

IMPACT ON “AVERAGE” HOME

The 2015 monthly tax cost for the average home is just over \$56. The average home value has increased from \$146,900 in 2013 to \$171,900 in 2014, a 17% increase. The Housing and Redevelopment Authority tax levy for 2015 is approximately \$199,000, slightly higher than the 2014 HRA levy. The City Council adopted a final levy of \$5,712,265, which is the same as the 2014 levy. The total 2015 tax levy will result in about a 10% increase in city taxes for the average home. The increase tax is primarily the result of larger increases in market values for residential versus commercial/industrial properties. For a home valued at \$171,900, property taxes will be approximately \$675 which is \$63 higher than 2014. Of this, 78% is used for public safety, public works and parks.

LONG TERM OBJECTIVES

The City Council and staff have established long term objectives for the community and the working environment

- Maintain the high quality of services.
- Increase tax base to spread share of tax burden.
- Ensure appropriate green space for city.
- Improve infrastructure.
- Maintain financial stability.

The long term objectives are consistently achieved through the annual budget process.



LONG TERM FINANCIAL PLANNING

The plan should provide a clear and concise Financial Management Plan, identifying the City's current and projected financial condition, and proposing specific alternatives to address identified problems. The plan will outline the financial path for achieving the goals and objectives set forth by the City, matching potential revenues against competing demands for service, including personnel, reconstruction of streets, parks and other city functions. During the process of completing the plan, several trends and opportunities emerged. Some strategic goals and strategies for reaching long term objectives include:

- The City receives local government aid (LGA) from the state which supports operating costs in the general fund. LGA has become unpredictable and unreliable. The city would like to limit its' reliance on LGA by eventually designating some LGA specifically for capital improvements throughout the city.
- The City will continue to support general fund operations with transfers from the Electric fund. Also, the Liquor stores will continue to support capital improvements.
- The City will continue to rely primarily on property taxes for general operations including police, fire, public services and administration.
- In 2015, the City's largest tax increment district will be decertified. The decertification of this district is expected to increase the City's net tax capacity base by approximately 20%. The city has choices to be made of utilizing this new tax capacity base to increase the levy for new and existing projects or decreasing the tax rate through holding the levy flat, or some combination of the two. A combination of increased levy's and reduced tax rates have been discussed for the future. In 2017, the HRA's largest tax increment district will be decertified adding back an additional 2% value to the City's net tax capacity base.

The City is actively seeking new developers to continue its redevelopment plans for the downtown Historic Rum River District (HRRD). A new development currently being planned is a 60 unit residential cooperative in the HRRD. Another area the city continues to plan and redevelop is the area north of downtown where the North Star Commuter Rail station is. The City owns several parcels around the train station enabling easier future development of the Commuter Rail Transit Village (CRTV). In 2015, the Volunteers of America are moving forward with building an additional 89 living units comprised of independent and memory care, which is an extension of the Homestead of Anoka facility. In 2015, Ryland Builders will construct new homes in the northwest quadrant of the city. The value of this construction is expected to exceed \$20 million.



The City is working closely with state, federal and neighboring communities to improve the area's state and county transportation network, which includes commuter rail, upgraded highways and well-placed pathways. Funding for most of the transportation improvements will need to come from state, county and federal sources, with some portion supported by the local taxpayers. The City continues to work on local street improvement projects by reconstructing about seven-tenths of a mile of city streets every year, including 2015. The City is also reconstructing an additional two miles of residential streets in Anoka because of the poor road conditions. The annual cost of reconstruction is built into the City's capital improvement planning.

The City owns approximately 265 acres in its' northern region. A conservation easement designed to protect and preserve 200 wooded acres along the Rum River was approved by council in 2007. The City rezoned 45 acres to allow for single family residential and townhome use. The remaining 20 acres is now zoned commercial to allow for new retail, office, and restaurant uses. A 27.8 acre parcel of land on the east side of the city near 11th Avenue is being marketed for approximately 35-42 townhome units. The City will continue to evaluate when to purchase and sell land to ensure property is tax generating at the highest and best use. The City will also work with the Anoka Housing and Redevelopment Authority to analyze areas where redevelopment could occur. These future redevelopment areas could include South Ferry Street, Downtown, and property surrounding the Greenhaven Golf Course.

2015 BUDGET ADOPTION

Overall the budget objective is to provide quality services at a reasonable cost, keeping city taxes fairly constant. This has been accomplished through cutting costs, reorganizations, delayed capital purchases and redeveloping properties throughout the city which have a positive impact on net tax capacity levels. The City continues to provide sufficient funding for quality services at the same level it currently has. Tax Capacity rate decreased in 2015 as a result of holding the property tax levies constant and increased local government aid.

The adopted General Fund expenditure budget of \$10,618,450 results in no change to the overall tax levy from 2014 to 2015. The levy of \$5,712,265 includes funds designated for general fund operations and debt service payments.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Timothy J. Cruikshank".

Tim Cruikshank
City Manager



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CITY OF ANOKA BUDGET

FISCAL YEAR BEGINNING JANUARY 1, 2015

CITY COUNCIL

Mayor Phil Rice

Councilmember Carl Anderson

Councilmember Mark Freeburg

Councilmember Steve Schmidt

Councilmember Jeff Weaver

Tim Cruikshank City Manager

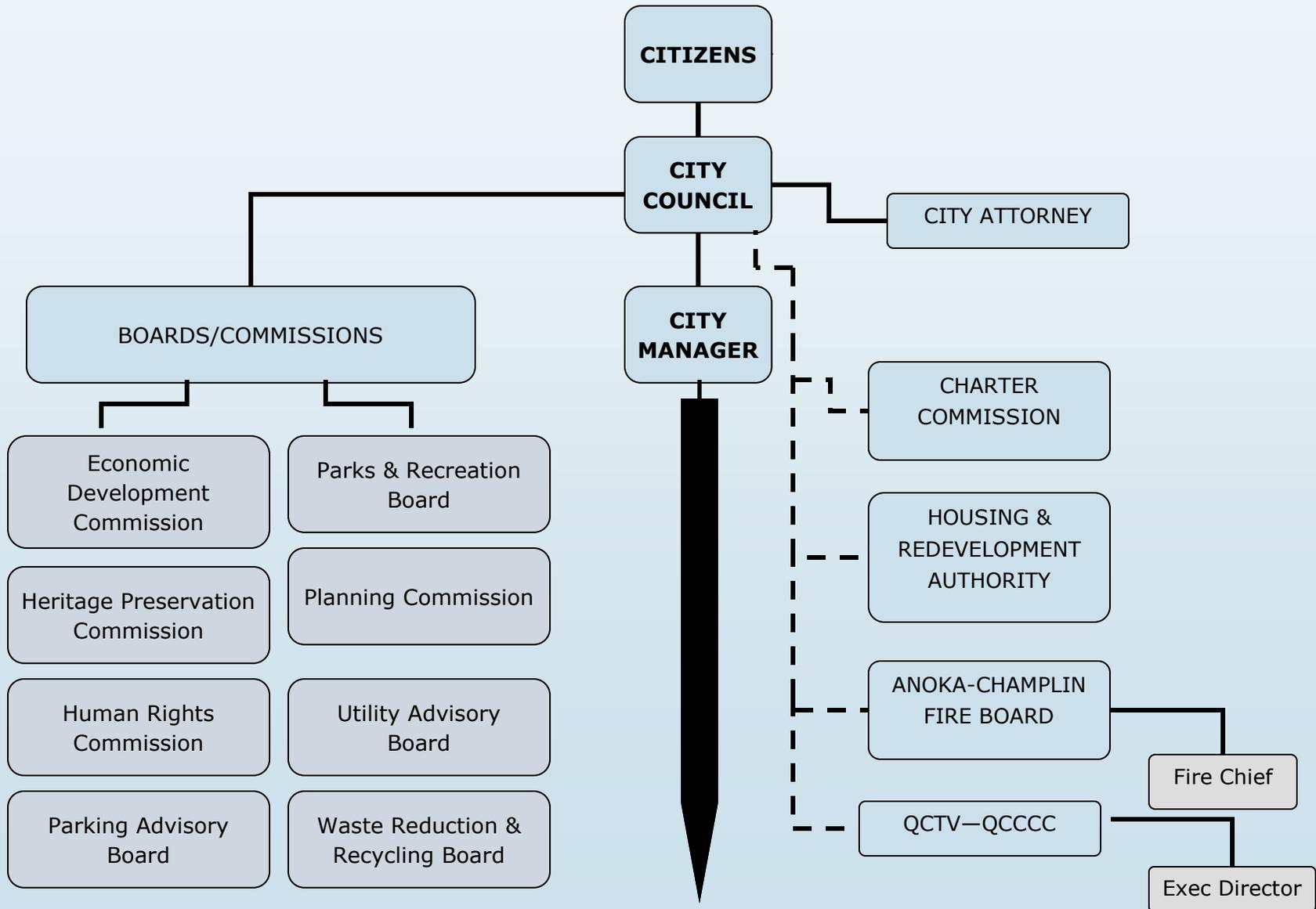
Department Directors

	Phil Johanson	Chief of Police	
Erik Thorvig	Community Development	Dan Voss	Electric
Lori Yager	Finance	Charlie Thompson	Fire
Larry Norland	Golf	Deb Erar	Human Resources
Dave Duwenhoegger	Liquor Stores	Carolyn Braun	Planning
Greg Lee	Public Services		

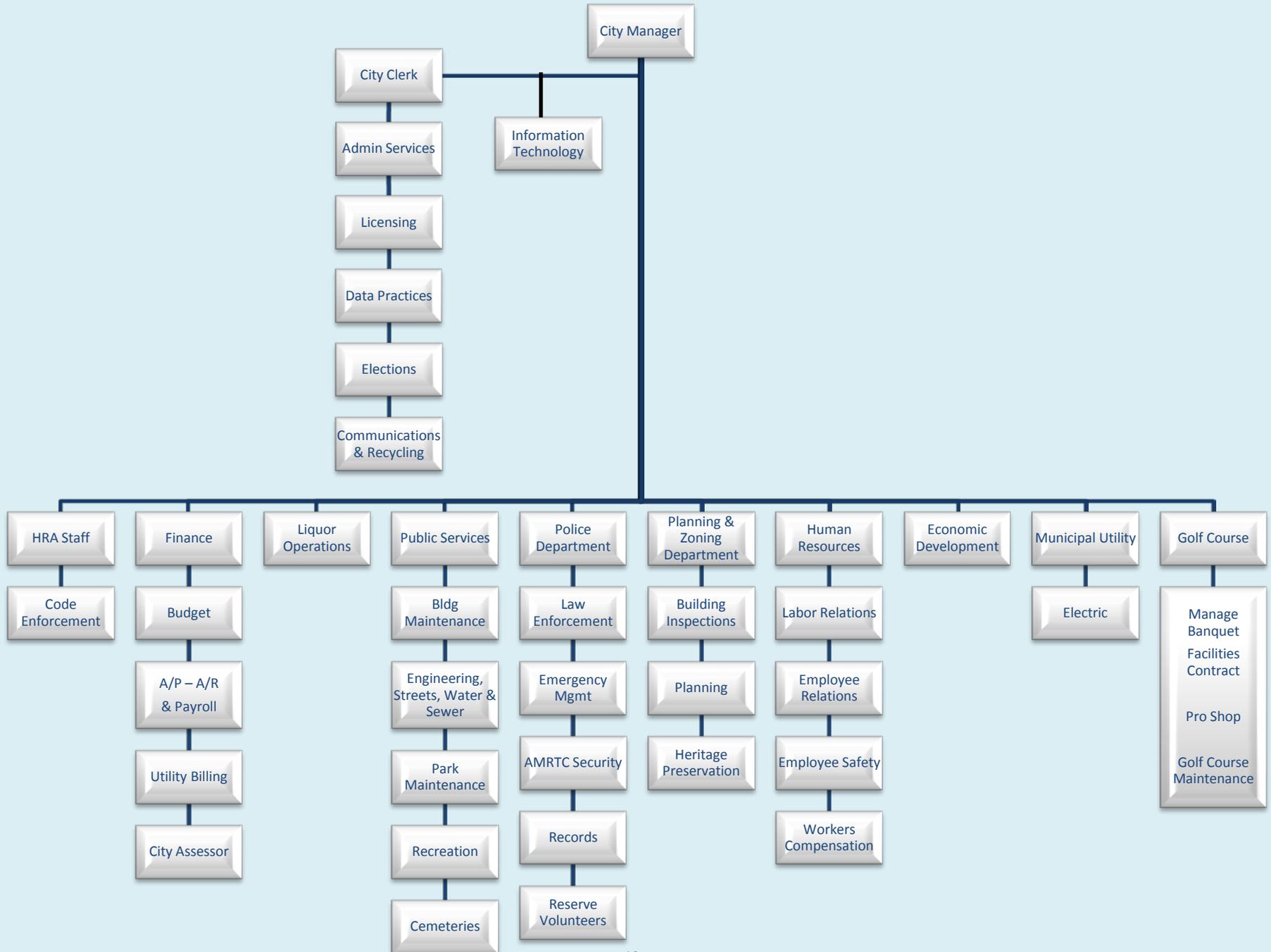
This document was developed and compiled by the Finance Department, City of Anoka, with significant contributions from:

*Brenda Springer, Senior Accountant
Liz Douglas, Accountant II*

City of Anoka—Organizational Chart



CITY OF ANOKA – ORGANIZATIONAL CHART



ANOKA

REAL. CLASSIC.

Dear Reader:

This document presents the City's 2015 Budget with operating program detail.

This information has been compiled and presented in accordance with generally accepted budgeting practices as pronounced by the Government Finance Officers Association of the U.S. and Canada, and with generally accepted accounting principles for governmental accounting.



Lori K Yager
Director of Finance



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Anoka
Minnesota**

For the Fiscal Year Beginning

January 1, 2014

Executive Director

**CITY OF ANOKA, MINNESOTA
RESOLUTION**

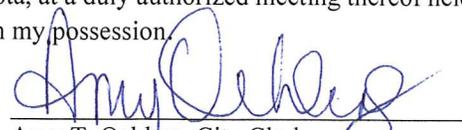
RES-2014-149

RESOLUTION ADOPTING A LEVY FOR THE YEAR 2014, COLLECTIBLE IN 2015

CERTIFICATION: I hereby certify that the attached Resolution is a true and correct original of a Resolution presented to and adopted by the Council of the City of Anoka, Minnesota, at a duly authorized meeting thereof held on the 15th December 2014, as shown by the minutes of said meeting in my possession.

(SEAL)

Date: December 18, 2014



Amy T. Oehlers, City Clerk
City of Anoka, Minnesota



2015 First Avenue, Anoka, MN 55303
Phone: (763) 576-2700 Website: www.ci.anoka.mn.us

**CITY OF ANOKA, MINNESOTA
RESOLUTION**

RES-2014-149

A RESOLUTION ADOPTING A LEVY FOR THE YEAR 2014, COLLECTIBLE IN 2015

BE IT RESOLVED BY THE COUNCIL OF THE CITY OF ANOKA, MINNESOTA, that the following sums of money be levied for the current year collectible in 2015 upon the taxable property in said City of Anoka, for the following purposes.

<u>PURPOSE</u>	<u>AMOUNT</u>
General Fund	\$5,323,680
Debt Service	<u>388,585</u>
TOTAL	<u>\$5,712,265</u>

This levy is made based on current law and the 2015 General Fund Budget of \$10,618,450.

Provision has been made for the payment of the City's contributory share to the Public Employees Retirement Association.

Provision has also been made for the payment of principal and interest on the following bond issues:

- G.O. Public Facility Refunding Bonds 12-27-2010, G.O. Tax Increment bonds 6-29-2006,
- G.O. Public Facility Bonds 3-13-2008, G.O. Tax Increment bonds 8-14-2014,
- G.O. Water Revenue Refunding Bonds 3-13-09

1. A certified copy of this resolution shall be transmitted to the Anoka County Auditor.

Adopted by the City Council of the City of Anoka this 15th day of December 2014.

ATTEST:



 Timothy J. Cruikshank, City Manager



 Phil Rice, Mayor

**CITY OF ANOKA, MINNESOTA
RESOLUTION**

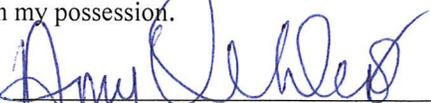
RES-2014-150

RESOLUTION ADOPTING THE BUDGET FOR THE YEAR 2015

CERTIFICATION: I hereby certify that the attached Resolution is a true and correct original of a Resolution presented to and adopted by the Council of the City of Anoka, Minnesota, at a duly authorized meeting thereof held on the 15th December 2014, as shown by the minutes of said meeting in my possession.

(SEAL)

Date: December 18, 2014



Amy T. Oehlers, City Clerk
City of Anoka, Minnesota

COMPONENT UNIT

HRA	\$ 197,150
HRA Tax Increment Districts	\$ 729,065
SUBTOTAL.....	<u>\$ 926,215</u>
 TOTAL	 <u>\$61,552,850</u>

2. Estimated 2015 gross revenues, as more fully detailed in the City Manager's official copy of the 2015 budget, are hereby found to be equal to or in excess of appropriations as required by the Anoka City Charter.
3. A certified copy of this resolution shall be transmitted to the Anoka County Auditor.

Adopted by the City Council of the City of Anoka this 15th day of December 2014.

ATTEST:



Timothy J. Cruikshank, City Manager



Phil Rice, Mayor



2015 First Avenue, Anoka, MN 55303
Phone: (763) 576-2700 Website: www.ci.anoka.mn.us

**CITY OF ANOKA, MINNESOTA
RESOLUTION**

RES-2014-103

**A RESOLUTION CONSENTING TO THE
HOUSING & REDEVELOPMENT AUTHORITY IN AND FOR THE CITY OF ANOKA
ADOPTING A 2014 TAX LEVY COLLECTIBLE IN 2015**

BE IT RESOLVED, by the City Council (the “Council”) of the City of Anoka, Minnesota (the “City”), as follows:

Section 1. Recitals.

1.01 The Housing & Redevelopment Authority in and for the City of Anoka (the “Authority”) at its regular meeting on August 11, 2014, adopted the attached HRA Resolution No. 2014-02: “*A Resolution Adopting a 2014 Tax Levy Collectible in 2015*”, hereto attached as Exhibit A.

1.02 The Council must consent to any Authority levy prior to its becoming effective, as required by Minnesota Statutes Section 469.033.

Section 2. Consent.

2.01 The Council hereby consents to the HRA Resolution and to the levy described therein.

Adopted by the Anoka City Council this the 8th day of September 2014.

ATTEST:

Amy T. Oehlers, City Clerk

Phil Rice, Mayor

HRA RESOLUTION NO. 2014-02
A RESOLUTION ADOPTING A 2014 TAX LEVY COLLECTIBLE IN 2015

BE IT RESOLVED by the Board of Commissioners (the “Commissioners”) of the Housing and Redevelopment Authority in and for the City of Anoka, Minnesota (the “Authority”), as follows:

Section 1. Recitals.

- 1.01 The Authority is authorized by Minnesota Statutes Section 469.033 to adopt a levy on all taxable property within its area of operation, which is the City of Anoka, Minnesota (the “City”)
- 1.02 The Authority is authorized to use the amounts collected by the levy for the purposes of Minnesota Statutes 469.001 to 469.047 (the “Levy”),

Section 2. Findings.

- 2.01 The Authority hereby finds that it is necessary and in the best interests of the City and the Authority to adopt the Levy to provide funds necessary to accomplish the goals of the Authority and in furtherance of its housing and redevelopment plans.

Section 3. Adoption of Levy.

- 3.01 The following sums of money are hereby levied for the current year, collectible in 2015, upon the taxable property of the City for the purposes of the Levy described in Section 1.02 above: total levy is **\$199,000**. The maximum levy allowable is .0185% of total tax capacity, which is projected to be approximately \$220,500.

Section 4. Report to City and Filing of Levy.

- 4.01 The Finance Director of the City of Anoka is hereby instructed to transmit a certified copy of this Resolution to the City Council for its consent to Levy.
- 4.02 After the City Council has consented by resolution to the Levy, the Finance Director of the City of Anoka is hereby instructed to transmit a certified copy of this Resolution to the County Auditor of Anoka County, Minnesota

PASSED AND ADOPTED BY THE HOUSING AND REDEVELOPMENT
AUTHORITY IN AND FOR THE CITY OF ANOKA THIS 11TH DAY OF AUGUST
2014.

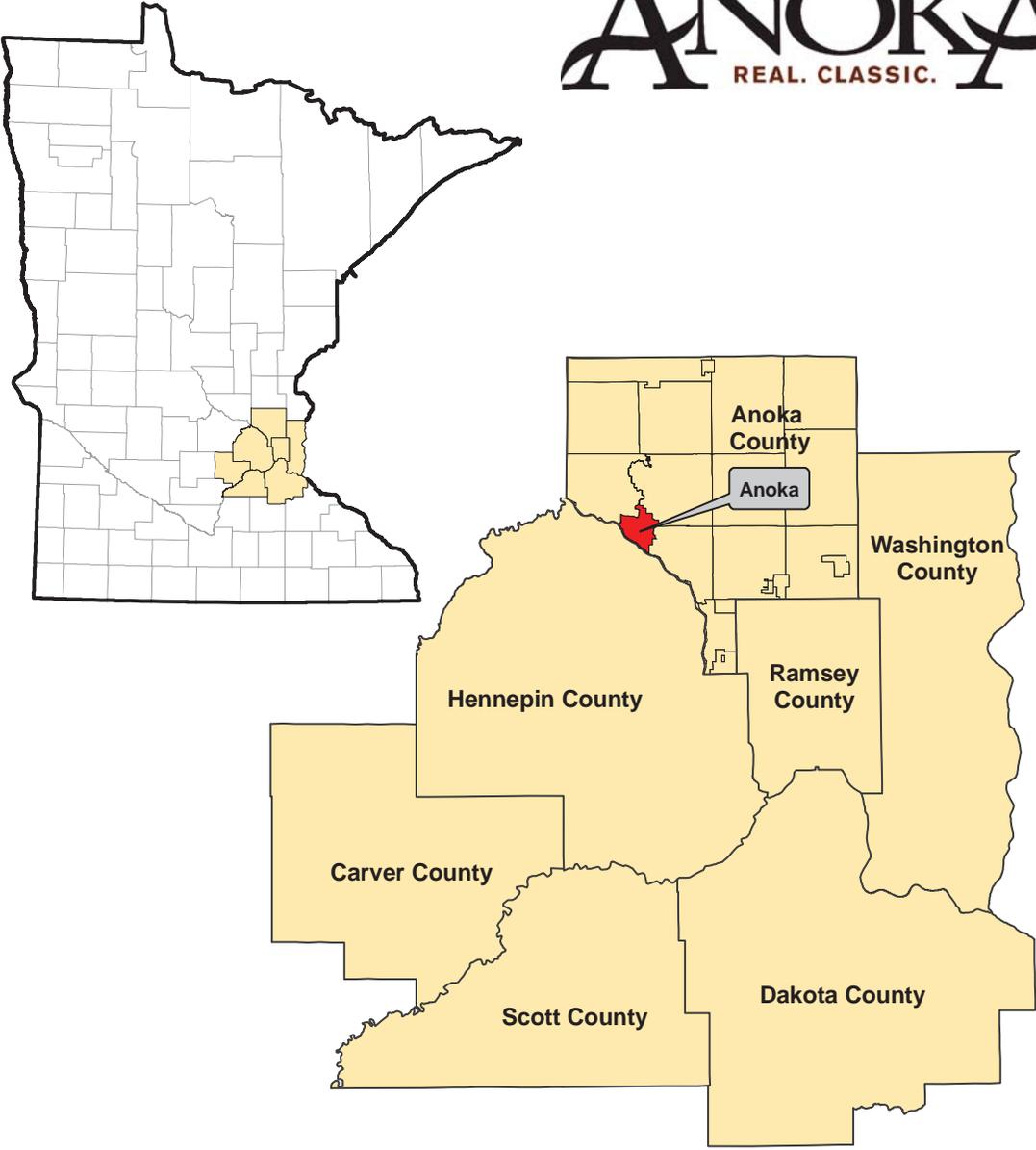
ATTEST:

Lori Yager, City Finance Director

Carl Youngquist, Chairperson

City of Anoka

Geographical Location



COMMUNITY PROFILE

The City of Anoka, incorporated on March 2, 1878, is the county seat of Anoka County, Minnesota, and approximately 20 miles northwest of Minneapolis-St. Paul. The City is comprised of an area of 7.13 square miles and serves a population of 18,076. Anoka is 95% developed and over 17% is designated park, open space areas. The City is a unique blend of history and economic vitality. The City of Anoka is empowered to levy a property tax on both real and personal properties located within its boundaries. While it also is empowered by state statute to extend its corporate limits by annexation. The City of Anoka is bordered by other incorporated communities on all sides.

The City of Anoka has operated under the council-manager form of government since April 1, 1914. Policy-making and legislative authority are vested in a City council consisting of the mayor and four other members. The City council is responsible, among other things, for passing ordinances, adopting the budget, appointing committees, and hiring both the City manager and City attorney. The City manager is responsible for carrying out the policies and ordinances of the council, for overseeing the day-to-day operations of the city government, and for appointing the heads of the various departments. The council is elected on a non-partisan basis. The Mayor is elected every two years and council members serve four-year staggered terms and are elected at large.

The City of Anoka is the county seat for Anoka County. The City benefits from its location near major highways and employment areas. The City currently enjoys a stable economic environment. The region has a varied tax base that adds to the relative stability of the unemployment rate. Major industries with headquarters or divisions located within the government's boundaries or in close proximity include computer hardware and software manufacturers, electrical components and medical devices. The city continued to experience declining net tax capacity values through 2013. By 2014 the city is began to see a turn around with increasing tax capacity values. For the 2015 Budget the net tax capacity values have increased almost 16%. This helps in controlling tax rates. The City of Anoka provides a full range of services, including police and fire protection; the construction and maintenance of highways, streets, and other infrastructure; electric, water and sewer services and recreational activities and cultural events.

The City of Anoka area has an employed labor force of approximately 13,948, this compares favorably to the 7,214 housing units located within the corporate boundaries.

Because of the mostly developed nature of the community, the emphasis continues to be on redevelopment of current properties and development of any vacant property. The historic rum river district has future potential projects including a senior cooperative facility with 59 living units and retail or office space. The commuter rail transit village is another area that the city has expended time and money to redevelop. The Homestead at Anoka completed a 179 unit nursing, assisted living and congregate care facility and is expanding with 89 memory and independent living units in 2015. As a result of planning and the upturn in the housing market, the city has a housing development occurring on a 55 acre parcel in the north quadrant of the city. There should be 70 new single family housing units by the end of 2016. The Housing and Redevelopment Authority is assisting the Walker Senior Plaza with expansion plans in 2015 for additional senior rental units. The city also continues its' focus on assisting homeowners in redevelopment and remodeling the current housing so that as the change-over from older residents occurs, younger families will continue to be attracted to the City of Anoka.





COMMUNITY PROFILE

Dated of Incorporation	March 2, 1878
Date of Adoption of City Charter	October 28, 1913
Form of Government	council – manager
Fiscal Year Begins	January 1
Area of City	7.13 Square Miles
Miles of Streets and Alleys	67.2 Miles
Storm Sewers	28.8 Miles
Sanitary Sewers	64.5 Miles
Water Mains	81.8 Miles
City Bond Rating	Moody's Aa2
Registered Voters-2014 General Election	10,185
Median home market value (pay 2014)	\$174,400
Property Values (pay 2014)	\$1.051 billion
Population:	
2013	17,283
2015 (est.)	17,345
Number of Households (2013)	7,214
Persons per household (2013)	2.28

Median Income (2013)	\$48,500
Median Age (2012)	42 yrs
Households with children under 18 (2012)	29.4%
Unemployment Rates (Avg. 2013)	
Anoka County	4.5%
Minnesota	4.7%
United States	6.5%
Civil Defense Warning Sirens	2
Fire Protection:	
Number of Stations	2
Number of Full Time Fire Fighters	4
Police Protection:	
Number of Stations	1
Number of sworn officers	27
Recreation:	
City Parks (including school property)	41
Playgrounds	17
Acres of parks, recreation and preserves	595 acres

ORGANIZATION STRUCTURE

The home rule charter of the City was adopted on October 28, 1913 and serves as the basis for the government operations of the City. The City utilizes the council-manager form of municipal government. The City Council is comprised of the mayor and four council members. The mayor and the council members are elected at large. The council members serve a four-year term and the mayor serves a two-year term. The city manager of the City is the chief administrative officer of the City. The city manager and the city attorney are selected by the City Council and serve an indefinite term. The city manager controls and directs the administration of the City's affairs and therefore, supervises all departments and divisions of the City. The city attorney provides legal and prosecution services for the City. City boards and commissions serve in an advisory capacity to the City Council.

The City is managed through ten departments, each with a department head who reports to the city manager. A description of each of the departments is included in this document. Within each department are several programs.

The City utilizes several commissions to advise, prioritize or implement various city issues or projects throughout the year. These commissions are



comprised of volunteer citizens and an appointed staff member as a liaison. The Charter commission reviews the city charter for appropriateness and also recommends changes to the charter. They meet annually or more often as needed. The Human Rights commission meets monthly and they promote equality and fairness within the community. The Planning commission meets monthly and reviews and recommends zoning applications, changes to zoning ordinances and recommends possible future economic development for the City. The Park board meets monthly to review park and recreation programs use and recommends future programs and development for parks. The Fire board meets monthly or as needed. In addition to the boards previously named there is also the Economic Development commission, Heritage Preservation commission, Parking advisory board, Waste Reduction and Recycling board and the Utility advisory board.

There are also several internal committees comprised of department heads and employees to assist in the management of City operations. These include the Labor Management committee, Employee Management committee, Safety committee, Technology committee and Special Events committee.

MISSION STATEMENT

The City of Anoka, in partnership with the community we serve, will foster a tradition dedicated to:

- Maintaining a safe, healthy atmosphere in which to live, work and play;
- Guiding development to ensure responsible growth while preserving and enhancing our city character, unique environment and natural amenities;
- Providing for the City's long term stability through promotion of economic vitality and diversity....
- Resulting in a balanced community committed to protection of what is valued today while meeting tomorrow's needs.

ORGANIZATION GOALS

Long-range goals for the City are:

- Continually enhance partnerships with citizens
- Inspire citizen leadership
- Educate and involve residents
- Communicate openly and effectively
- Be responsive
- Be fiscally responsible
- Provide quality customer service that is:
 - ✓ Responsive to the needs of the community
 - ✓ Innovative
 - ✓ Accessible

The council, staff and committees all strive to achieve the long range organizational goals and objectives for the City of Anoka. At the beginning of every year Council meets with each department to review prior year objectives and accomplishments and set the upcoming year's goals and objectives. This information is used to determine overall short-term and long-term goals for the City. The discussion begins with the global environment and ends with prioritizing goals for the near future. Below are the short-term goals for the City and some strategies to implement them.



- Maintain core City services for residents and commercial/industrial users without an increase in the tax levy.
- Forecast funding needs and tax implications to assure strong long-term financial stability.
- Market and sell City-owned property, moving tax-exempt properties to the tax rolls and increasing tax capacity.
- Increase efficiency through technology, outsourcing and pooling of resources with other cities and agencies.
- Anoka Station village planning and redevelopment by cooperating with other state and local governments.
- Planning and redevelopment of the South Ferry district area.
- Continue to develop Historic Rum River District area with new developers.
- Planning for walkways and trails including expansion to Kings Island through downtown.
- Implement Greens of Anoka redevelopment project by purchasing existing properties that are available.
- Complete additional street improvement projects or street reclamation projects whenever feasible.

The long-term goals established at the annual goals session are instrumental in the development of the 5 year Capital Improvements Plan (CIP). The approved CIP along with short-term goals established at the annual goal session are the backbone used to develop the next year's budget.

TAXATION AND FINANCE POLICY

Purpose: The City of Anoka has a responsibility to its citizens to plan the adequate funding of services desired by the public. This includes managing municipal finances wisely to carefully account for public funds. The financial policies are used to achieve the fiscal stability required to accomplish the City's overall goals and objectives. The accounting standards conform to Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board (GASB).

Objectives: In order to achieve this purpose, the financial management policies have the following objectives:

1. Provide accurate information on the full costs of program service levels.
2. Provide accurate and timely information on financial condition.
3. Provide sound principles to guide City Council and management through important decisions, which may have fiscal impacts.
4. Set operational principles which minimize the cost of doing business to the extent of reaching the desired service objectives, while minimizing financial risk.
5. To protect and enhance the City's credit rating and prevent default on any municipal debt.
6. To ensure the legal use and protection of all City funds through a good system of financial and accounting controls.

Fiscal Year

The fiscal year of the City shall commence on the first day of January of each year.

Control of Finances

The Council shall have full authority over the financial affairs of the City and shall provide for the collection of all revenues and other assets, the auditing and settlement of accounts, and the safekeeping and disbursement of public moneys. The manager shall control and direct the administration of the City's affairs. The manager shall prepare the budget annually and submit it to the council and be responsible for its administration after adoption.



System of Taxation

Subject to the State Constitution, and except as forbidden by it or by State legislation, the Council shall have full power to provide by ordinance for a system of local taxation. In the taxation of real and personal property, the City shall be governed by the provisions of State law applicable to statutory cities. The council shall levy the taxes necessary to meet the requirements of the budget for the ensuing fiscal year.

Board of Equalization

The Council shall constitute the Board of Equalization and in its capacity as such Board shall review, amend and equalize the work of the City Assessor pursuant to the general statutes of the State. Provided, that the Council may by ordinance provide for a Board of Equalization consisting of one or more members of the Council and two or more residents of the City who shall perform all duties imposed upon a Board of Equalization by State law and for their services shall receive such compensation as the Council may determine.

Financial Controls

- a. The City will maintain an investment policy that invests available funds to the maximum extent possible, at the highest rates obtainable at the time of investment, in conformance with the legal and administrative guidelines. Any money in any fund belonging to the City, or any branch thereof, may be invested by the city according to policies adopted by the City Council.
- b. The city will maintain a strong internal control function.
- c. The city will maintain a fixed asset system to identify and protect all major City assets.
- d. The Finance Department will prepare quarterly financial reports for the City Manager and City Council.
- e. At the end of each fiscal year, a Certified Public Accounting firm will conduct an audit of the City records and a management and compliance report on internal controls will be provided to the City.
- f. No later than June 30 of each year, the city manager shall submit to the council a comprehensive annual financial report for the past year in order to keep them fully informed of the financial condition of the City. This report shall also be made available to all other interested parties.
- g. The City will annually submit its comprehensive annual financial report to the Government Finance Officers Association (GFOA) to determine its eligibility to receive the GFOA's Certificate of Achievement for Excellence in Financial Reporting.
- h. The City will annually submit its' budget document to the GFOA to determine eligibility to receive the GFOA's Distinguished Budget Presentation Award.

LONG RANGE FINANCIAL PLANNING

In 2012 the City of Anoka adopted the Financial Management Plan and Practice. The financial management plan and practice provides another tool for the City to use to reach their vision for the future. It looks at current financial issues facing the city and makes a plan to meet the needs of the community without sacrificing the City's financial future. It also helps move the city toward a strong financial future through debt management and predictable levy increases, which promotes stability. The plan is a tool which should provide the Council and the public insight to address issues impacting the City's financial condition. Because this plan provides long-term future guidance, it will be updated every 3 years.

Prior to the annual budget process, the Capital Improvement Plan (CIP) and the Equipment Replacement Plan (ERP) are reviewed and revised. The City annually adopts a 5 year plan for both Capital Improvements and Equipment needs. Departments also project beyond 5 years. Forecasting for the CIP is developed by departments for 10 years and 20 years of equipment needs. These plans are flexible tools used to help build the current year budget and forecast for future needs as they relate to long range goals and objectives of the Council. The CIP serves as a tool for implementing certain aspects of the City's comprehensive plan. Both the CIP and ERP are tools that allow for:



- a. An organized approach to planning and initiating projects
- b. Timing of financing and grant applications to fund public improvements
- c. Adequate time for design and engineering
- d. Keeping the Public informed of proposed future projects and expenditures
- e. Private investors to be made aware of City long range planning

The Capital Improvement Plan section of the budget document summarizes long range goals and details of each project.

BUDGET POLICY

The municipal budget document is the result of months of work and planning and includes proposed revenues and expenditures for 24 separate funds. These funds are grouped into six major categories. They are:

- General Fund
- Capital Fund
- Internal Service Funds
- Special Revenue Funds
- Enterprise Funds
- General Debt Service Funds

Budgets are complete financial plans for the future by fund, showing all proposed expenditures and estimates of all anticipated revenues. Budgets for the general and special revenue funds will be shown in the manner prescribed by the city charter. Budgets for these funds must be balanced, which means sources must exceed or equal uses. All others funds are shown in a manner prescribed by the city manager.

The budget prepared closely reflects the expected level of spending. A review of estimated expenditures and revenues for the current year was part of the budget preparation procedure. Thus, revised current year expenditure estimates are as accurate as possible, based on actual history and anticipated needs calculated for the remainder of the year. These budget control procedures are important management tools, which we believe, allow us to make more effective use of the dollars spent in our total municipal program. As a necessary by-product, these procedures also insure compliance with charter finance requirements. The advantage is that current experience is used to refine expenditure estimates and develop the appropriation figures proposed in the next years' budget.

The budget shall be submitted to the council at a regular council meeting, in a manner prescribed by state statute and city charter, not less than 30 days prior to final approval. The budget is a public record open to public inspection. The council shall hold a public hearing on the budget and it shall make such changes therein as it deems necessary and adopt the budget by resolution.

Budgets are estimates and may be amended under the following guidelines:

Preparation of the Annual Budget

The city manager shall, by the first regular meeting in August, submit to the council a budget and an explanatory budget message in a form and manner as prescribed in Section 8.06. For such purpose and at such date as he/she shall determine, the city manager shall obtain from the head of each department, the character, object and details of proposed expenditures together with such other supporting data as he/she requests, including an estimate of all capital projects or capital expenditures which each department head considers should be undertaken in his/her department for the budget year and the next five years. In preparing the budget the city manager shall review the estimates, shall hold hearings thereon and may revise estimates as he/she may deem advisable.



Form of the Annual Budget

The annual budget shall provide a complete financial plan of all funds for the budget year, which shall include: (a) A budget message, (b) all proposed expenditures. The General Fund budget must be balanced, meaning the proposed uses shall not exceed the proposed sources. The expenditures for general and special revenue funds shall be by organization unit or activity and shall be in parallel columns opposite the character and major or minor object of expenditure showing the amount of such expenditure for the last completed fiscal year, the amount estimated for the current budget year and the proposed expenditures for the ensuing budget year. In funds other than general and special revenue the proposed expenditures shall be presented in an understandable manner according to the discretion of the city manager. The city manager shall submit a detailed statement of revenues in columns for the general and special revenue funds for the last completed fiscal year, the amount estimated for the current budget year and the amount estimated for the next budget year. Such detail shall include the source of miscellaneous revenues, the amount of surplus of prior year revenues and the amount raised by property taxes. Revenues for self-supporting and other funds shall be presented in an understandable manner according to the discretion of the city manager. The explanatory budget message may be separate but still accompanying the budget, and be in the form and with contents as follows:

- **Budget Message – Current Operations:** The budget message submitted by the city manager to the council shall be explanatory of the budget, shall contain an outline of the proposed financial policies of the city for the budget year and shall describe in connection therewith the important features of the budget plan. It shall set forth the reasons for major changes from the previous year in cost and revenue items and shall explain any major changes in financial policy.
- **Budget Message – Capital Improvement:** As part of the budget message with relation to the proposed expenditures for capital projects stated in the budget, the city manager shall include a statement of pending capital projects and proposed new capital projects, relating the respective amounts proposed to be raised therefore by appropriations in the budget and the respective amounts, if any, proposed to be raised therefore by the issuance of bonds during the budget year.
- **Budget – Capital Program:** The city manager shall also include in the message, or attach thereto, a capital program of proposed capital projects for the five fiscal years next succeeding the budget year, together with his/her comments thereon and any estimates of costs prepared by the department of public works or other office or department. For the use of the planning commission, copies of the departmental estimates of capital projects filed with the city manager pursuant to Section 8.05 of this chapter shall be filed with the council.

Attached to the budget message shall be such supporting schedules, exhibits and other explanatory material, in respect to both current operations and capital improvements as the city manager shall believe useful to the council.

Passage of the Budget

The council shall determine the place and time of the public hearing on the budget and shall cause to be published a notice of the time and place of the public hearing to be held not less than seven days nor more than fourteen days after publication. The budget shall be a public record in the office of the city clerk open to public inspection by anyone. The city manager shall cause sufficient copies to be prepared for distribution to interested persons and civic groups. The budget meeting as advertised shall be held and adjourned from time to time and conducted so as to give interested citizens a reasonable opportunity to be heard. The budget estimates shall be read in full and the city manager shall explain the various items thereof as fully as may be deemed necessary by the council. The council shall adopt the budget no later than the last date established by law for the county auditor to levy taxes. The budget resolution shall set forth the total for each budgeted fund and each department with such segregation as to objects and purposes of expenditures as the council deems necessary for the purposes of budget control. Such resolution shall also state the amount of taxes to be levied.

Budgets are adopted on a basis consistent with generally accepted accounting principles and are defined on the same basis of accounting described further in



this document (see Fund Accounting). Annually appropriated budgets are legally adopted for the general fund and certain special revenue funds. Budgeted amounts are reported as originally adopted, or as amended by the City Council. Budgeted expenditure appropriations lapse at year-end. Encumbrances represent purchase commitments. Encumbrances outstanding at year-end are reported as reservations of fund balances and the budgets associated with them are carried forward to the next year.

The City follows the procedures below in establishing the budget.

1. The city manager submits to the City Council a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures and the estimated revenues for the general fund, specified special revenue funds requested by City Council, enterprise funds, internal service funds, capital project funds and debt service funds. Capital projects are approved by the City Council on a per project basis.
2. Public hearings are conducted to obtain taxpayer comments.
3. The general fund budget is enacted through passage of a resolution.

Enforcement of the Budget

The city manager shall strictly enforce the provisions of the budget as specified in the budget resolution. He/she shall not authorize or approve any expenditure unless an appropriation has been made in the budget resolution and there is an available unencumbered balance of the appropriation sufficient to pay the liability to be incurred. No officer or employee of the City shall place any orders or make any purchases except for the purposes authorized in the budget. Any obligation incurred by any person in the employ of the City for any purposes not in the approved budget or for any amount in excess of the amount appropriated in the budget resolution or in excess of available moneys in any fund of the city may be considered a personal obligation upon the person incurring the expenditure.

Altering or Adjusting the Budget

After the budget shall have been duly adopted, the council shall have no power to increase the amounts fixed in the budget resolution, by the insertion of new items or otherwise, beyond the estimated revenues, unless the actual receipts exceed the estimates and not beyond such actual receipts. The council may at any time, by resolution approved by a four-fifths majority of its members, reduce the sums appropriated for any purpose of the budget resolution. At the request of the manager, within the last three months of the fiscal year, the council may transfer unencumbered appropriation balances from one office, department or agency to another. All appropriations shall lapse at the end of the budget year to the extent that they shall have not been expended or lawfully encumbered.

Emergency Appropriation in the Budget

The council may include an emergency appropriation as part of the budget but not to exceed three percent of the total operating appropriations made in the budget for that year. A transfer from the emergency appropriation to any other appropriation shall be made only upon the affirmative vote of four-fifths of all members of the council. The funds thus appropriated shall be used only for the purposes designated by the council.

**CITY OF ANOKA
2015 BUDGET**

DEVELOPMENT CALENDAR

DATE	DESCRIPTION
February 10, 2014	Goals worksession - Council & departments review prior year's objectives & set departmental & overall goals for City
May 12, 2014	Equipment Replacement Plan documents are updated by departments
May 19, 2014	City Manager meets with departments to review Equipment Replacement five year plan
May 27, 2014	Council and staff meet at a worksession to discuss the Equipment Replacement five year plan
June 12, 2014	Capital Improvement Plan documents are updated by departments
June 16, 2014	City Manager meets with departments to review Capital Improvement five year plan
June 19, 2014	Budget materials distributed to departments for preparing both revised 2014 estimates and 2015 requirements
June 23, 2014	Council and staff meet at a worksession to discuss the Capital Improvement five year plan
July 7, 2014	Council adopts Five Year Capital Improvement Plan and Five Year Equipment Replacement Plan
July 11, 2014	Deadline for submitting budget requests
July 11, 2014	Performance measures instructions and forms distributed to departments
July 14 to July 25, 2014	Meetings with individual departments, the City Manager and Finance Director to review budget recommendations
August 4, 2014	Present 2015 proposed budget to City Council
August 11, 2014	City Council worksession - General, Special Revenue, Debt, Capital & Internal Service budget reviews
August 18, 2014	City Council worksession - Enterprise and Housing & Redevelopment Authority budget reviews
August 25, 2014	Additional worksession with continued budget discussions for specific questions and solutions
September 8, 2014	Council meeting - Adopt preliminary levy and budget
September 11, 2014	Submit preliminary levy to the County
November 24, 2014	Final worksession - Amending 2015 budget for special projects
December 1, 2014	Council meeting - Public hearing for levy and budget
December 15, 2014	Council meeting - Adoption Final levy and budget
January 30, 2015	Deadline for submitting performance measures
March 6, 2015	Submit budget award application to GFOA (due 90 days after budget adoption)



DEBT POLICY

City Indebtedness

The City may borrow money and issue and sell bonds for any and all purposes authorized and subject only to the limitations provided by the general laws of the State of Minnesota applicable to cities of the same class as the City of Anoka. The issuance of bonds shall be authorized by an ordinance setting forth the purpose or purposes of the issue and the maximum amount thereof, adopted by the approving vote of four-fifths of all members of the Council; except that the Council may by resolution adopted by a similar vote, authorize the issuance of bonds to finance improvements which are to be paid for in whole or in part by special assessments, sewage disposal facilities and, without limitation, any other utility owned or to be owned and operated by the City, from which a revenue is or may be derived.

The form, maturities, interest rate or rates, redemption privileges and other terms of each issue of bonds, and the covenants to be made by the City for the security thereof, shall be established by the Council by resolution.

The full faith and credit of the City shall be pledged for the payment of all of its bonds save and except that when net revenues to be derived from the operation of any public utility or other revenue producing enterprise of the City are pledged for the payment of bonds issued for the acquisition or betterment of such utility or enterprise, such bonds may in the discretion of the Council be issued as general obligations of the City or may be made payable solely from said net revenues, without limitation of the generality of the foregoing, the Council is specifically authorized to issue general obligation bonds of the City for the purpose of financing improvements in respect of which special assessments are to be levied under the provisions of Chapter 9 of the City Charter or of any law of the State, in anticipation of levy and collection of such special assessments and payable from said special assessments and from ad valorem taxes which shall be levied for the payment of the City's share of the cost of such improvements and for the provision of the additional amounts required for the security of such bonds. Such bonds may be issued at any time after estimates of the cost of the improvements to be financed thereby have been submitted by the City Engineer and approved by the Council, in amount sufficient to pay any part or all of the cost as determined by said estimates. In the event that the cost exceeds the estimate, the Council shall have authority to issue additional bonds in amount sufficient to pay such excess cost. In the event that the estimate exceeds the cost, the Council shall have authority to appropriate the amount of such excess out of the proceeds of the bonds to the payment of the cost of any additional improvements for which estimates have been approved, or may appropriate such amount to the sinking fund account for the payment of such bonds. The City shall have authority to protect itself by acquiring title to any property subject to special assessments for local improvements and shall have authority, by ordinance or resolution, to sell, assign, and convey the same.

Tax Anticipation Certificates

At any time after January 1 following the making of an annual tax levy, the Council may issue certificates of indebtedness in anticipation of the collection of taxes levied for any fund and not yet collected. The total amount of certificates issued against any fund for any year with interest thereon until maturity shall not exceed 90 percent of the total current taxes for the fund uncollected at the time of issuance. Such certificates shall be issued on such terms and conditions as the Council may determine but they shall become due and payable not later than the 1st day of April of the year following their issuance. The proceeds of the tax levied for the fund against which tax anticipation certificates are issued and the full faith and credit of the City shall be irrevocably pledged for the redemption of the certificates in the order of their issuance against the fund.

Emergency Debt Certificates

If in any year the receipts from taxes or other sources should from some unforeseen cause become insufficient for the ordinary expenses of the City, or if any calamity or other public emergency should subject the City to the necessity of making extraordinary expenditures, the Council may by resolution issue and sell on such terms and in such manner as the Council determines emergency debt certificates to run not to exceed two years. A tax sufficient to pay principal and



interest on such certificates with the margin required by law shall be levied as required by law. The resolution authorizing an issue of such emergency debt certificates shall state the nature of the emergency and be approved by a majority of all members of the Council, and the full faith and credit of the City shall be irrevocably pledged for the redemption of the certificates in the order of their issuance.

INVESTMENT POLICY

General Objectives

- Safety of principal is the most important objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The objective will be to mitigate credit risk and interest rate risk.
- The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated. This is accomplished by structuring the portfolio so that securities mature concurrent with cash needs to meet anticipated demands.
- The investment portfolio shall be designed with the objective of attaining market rate of return throughout the budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of least importance compared to the safety and liquidity objectives described above.

Standards of Care

- The standard of prudence to be applied by the investment officer shall be “prudent investor rule”, which stated “Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.” The prudent investor rule shall be applied in the context of managing the overall portfolio.
- The investment officer, acting in accordance with this policy and exercising due diligence, shall not be held personally responsible for a specific security’s credit risk or market price changes.
- Authority to manage and operate the investment program is granted to the Finance Director. No person may engage in an investment transaction, except as provided under the terms of this policy and the procedures established by the Finance Director. The Finance Director shall be responsible for all transactions undertaken and shall establish a system of internal controls to regulate the activities of subordinate officials.

Safekeeping and Custody

- A list will be maintained of financial institutions and security broker/dealers authorized to provide investment services. This list will be updated annually. Broker/Dealers may only hold city investments to the SIPC or additional insurance coverage amount, whichever is greater. Any excess securities shall be delivered to the city’s custodian.
- The Finance Director is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the entity are protected from loss, theft or misuse. The internal control structure shall be designed to ensure that these objectives are met. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of the costs and benefits requires estimates and judgments by management.



Suitable and Authorized Investments

Investments by the City are restricted to the permissible investments under Minnesota Statutes 118A.04 and 118A.06. The City may diversify its investments by using the following instruments:

- a. U.S. Government obligations, U.S. government agency obligations, and U.S. government instrumentality obligations, which have a liquid market with a readily determinable market value;
- b. Canadian government obligations (payable in local currency), certificates of deposits and other evidences of deposit at financial institutions, bankers acceptances, and commercial paper, rated in the highest tier (e.g., A1, P1, F1 or D1 or higher) by a nationally recognized rating agency;
- c. Investment-grade obligations of state, provincial and local governments and public authorities;
- d. Repurchase agreements whose underlying purchased securities consist of the foregoing; and
- e. Money market mutual funds regulated by the Securities and Exchange Commission and whose portfolios consist only of dollar-denominated securities.

In accordance with State law, full collateralization will be required on certificates of deposits (amounts not exceeding the FDIC level), funds on deposit and repurchase agreements.

Investment Parameters

- The investments will be diversified by security type and institution. The City shall diversify its investments by using several financial institutions and brokers/dealers so that no more than 60% of the total portfolio is with any one financial institution or broker/dealer.
- To the extent possible, the City will attempt to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the City will not directly invest in securities maturing more than ten (10) years from the date of purchase.

Reporting

The Finance Director shall prepare an investment report quarterly, including a management summary that provides a clear picture of the status of the current investment portfolio. This management summary will be prepared in a manner, which will allow the City to ascertain whether investment activities during the reporting period have conformed to the investment policy. The report should be provided to the City Manager and will include the following:

- a. A listing of individual securities held at the end of the reporting period including broker and issuer
- b. Unrealized gains or losses resulting from appreciation or depreciation by listing the cost and market value of the securities
- c. Listing of investments by maturity date
- d. Summary of investments by custodial risk credit risk.

FUND BALANCE POLICY

The City understands it has a responsibility to maintain prudent financial operations to ensure stable city operations for the benefit of city residents and businesses. Fund balance reserves are an important component in ensuring the overall financial health of a community, by giving the City cushion to meet contingency or cash-flow timing needs. The Office of the State Auditor recommends that at year-end, local governments maintain an unassigned fund balance in their general fund and special revenue funds of approximately 35 to 50% of fund operating revenues, or no less than five months of operating expenditures.



While the bond rating agencies do not have recommended fund balance levels, the agencies look favorably on larger fund balances, which protect against contingencies and cash flow needs.

In addition, this policy integrates and further defines the City of Anoka's governmental fund balance classifications to be in compliance with Governmental Accounting Standards Board Statement 54: Fund Balance Reporting and Governmental Fund Type Definitions.

Policy

- The City will maintain an unassigned General Fund balance of not less than 30% of budgeted operating expenditures; however, this need could fluctuate with each year's budget objectives.
- Annual proposed budgets shall include this benchmark policy. Council shall review the amounts in fund balance in conjunction with the annual budget approval, and make adjustments as necessary to meet expected cash-flow needs.
- In the event the unassigned General Fund balance will be calculated to be less than the minimum requirement at the completion of any fiscal year, the City shall plan to adjust budget resources in the subsequent fiscal years to bring the fund balance into compliance with this policy.
- The appropriated budget is prepared by fund, department and object. The City's department heads, with the approval of the City Manager, may make transfers of appropriations within or between departments. The legal level of budgetary control is at the fund level.
- The City Council may consider appropriating (for authorized purposes) year-end fund balance in excess of the policy level or increasing the minimum fund balance. An example of preferred use of excess fund balance would be for one-time expenditures, such as capital expenditures, which do not result in recurring operating costs.
- Appropriation from the minimum fund balance shall require the approval of the City Council and shall be used only for non-recurring expenditures, unforeseen emergencies or immediate capital needs that cannot be accommodated through current year savings. Replenishment recommendations will accompany the decision to utilize fund balance.
- At the discretion of the City Council, fund balance may be committed for specific purposes by resolution designating the specific use of fund balance and the amount. The resolution would need to be approved no later than the close of the reporting period and will remain binding unless removed in the same manner.
- The City Council authorizes the Finance Director and/or City Manager to assign fund balance that reflects the City's intended use of those funds.
- When both restricted and unrestricted resources are available for use, it is the City's policy to first use restricted resources, then use unrestricted resources as they are needed. When committed, assigned or unassigned resources are available for use, it is the City's policy to use resources in the following order; 1. Committed 2. Assigned and 3. Unassigned.

Definitions

Governmental Fund Balance classifications are defined as follows:

Fund Balance — the difference between assets and liabilities reported in a governmental fund.

Nonspendable fund balance — amounts that are not in a spendable form or are required to be maintained intact. Examples include prepaid items, inventory, land held for resale, and long-term receivables that are not otherwise restricted, committed, assigned, or offset by deferred revenue.

Restricted fund balance — amounts subject to externally enforceable legal restrictions. Examples include fund balance related to unspent bond proceeds, tax increments and debt service fund balances.

Unrestricted fund balance — the total of committed fund balance, assigned fund balance and unassigned fund balance.



Committed fund balance — amounts that are constrained by City Council resolution for a specific purpose. Fund balance commitment resolutions must be completed before December 31st to be effective for that fiscal year and remain in effect until the commitment is changed or eliminated by Council resolution.

Assigned fund balance — amounts a government intends to use for a specific purpose; intent can be expressed by the government body or by an official or body to which the governing body delegates the authority. This would include any remaining positive fund balance in all funds other than the general fund. The City Finance Director or his/her designee shall have the authority to assign fund balance. Examples include all special revenue fund balances that are not restricted or committed.

Unassigned fund balance — residual amounts that are available for any purpose in the general fund. Unassigned fund balance will occur only in the General Fund or in other funds when there is a negative fund balance that can't be eliminated by reducing restricted, committed or assigned fund balances.

FUND ACCOUNTING

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self balancing accounts that comprises its assets, liabilities, fund equity, revenues, and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

The various funds are grouped, in the financial statements, into seven generic fund types and three broad fund categories as follows:

Governmental Funds

General Fund - The general fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds - Special revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. Definitions of each special revenue fund are included on the financial summary pages.

Debt Service Funds - Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

Capital Project Funds - Capital project funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities and infrastructure (including tax increment projects), other than those financed by proprietary funds or special revenue funds.



Proprietary Funds

Enterprise Funds - Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis, be financed or recovered primarily through user charges.

Internal Service Funds – Internal service funds are used to account for the financing of goods and services provided by one department to other departments of the City on a cost-reimbursement basis.

Agency Funds

Escrow Funds – Escrow funds are used to account for assets held by the City as an agent for individuals, private organizations, other governments, and /or other funds. Agency funds are custodial in nature and do not involve measurement of results of operations.

Governmental Funds

- General fund – account for revenues and expenditures to carry out basic governmental activities of the city.
- Special Revenue funds (excluding Police Forfeiture Fund, which is not budgeted) :
 - Parking Fund – parking fines and fees for the operation of surface lots and ramps.
 - Walker Ramp fund – lease revenues for the operation of parking ramp located under Walker Plaza senior housing.
 - Lodging fund – hotel and motel fees used to support local tourism.
 - Cemetery – grave purchases and burial fees for the operation and maintenance of the cemetery's.
 - Urban Redevelopment – manage Metropolitan Council sewer credits to be used for urban redevelopment.
 - Round Up – account for voluntary “round up” contributions from utility customers, used to provide financial assistance to worthwhile activities, organizations and community projects that improve the lives of families, children and seniors in the community.
- Debt Service funds – sources of revenues include taxes, special assessments and investment earnings which all help pay the principal and interest on debt issued by the city.
- Capital Projects funds:
 - Park Improvement fund – grants and transfers from other funds which help pay for park improvements.
 - Park Dedication fund – park development fees help pay for new parks and improvements to existing parks.
 - Aquatic Construction funds – transfers from other funds and interest earnings help pay for improvements at the Aquatic Center.
 - Capital Improvement fund – transfers from other funds to cover future improvements or maintenance of city facilities and infrastructure.
 - Street Renewal Improvement fund – franchise fees and special assessments to fund reconstruction and maintenance of residential streets throughout the city.
 - State Aid Construction fund – State road improvement projects where part or all of the project is funded with state aid.
 - City Tax Increment fund – provides property tax revenues specifically for capital improvement projects within the city's tax increment districts.



Proprietary Funds

- Enterprise funds:
 - Electric Utility fund – electric utility fees based on electric usage, which covers the expense of distributing electricity and maintaining the electric system infrastructure.
 - Water Utility fund – water utility fees based on water usage, which covers the expense of distributing water and maintaining the water system infrastructure.
 - Sewer Utility fund – sewer utility fees based on water usage, which covers the expense of disposing of sewer products and maintaining the sewer system infrastructure.
 - Refuse Utility fund – refuse fee based on size of refuse container, which covers the expense of contracting for disposal of refuse products.
 - Recycling Utility fund – recycling fee based on service, which covers the expense of contracting for the disposing of recyclable products.
 - Storm Sewer Utility fund – storm sewer utility fee based on non-permeable surface of property for commercial or a fixed rate for residential properties, which covers the expense of maintaining the storm sewer infrastructure throughout the city.
 - Golf fund – fees for golfing at the municipal Greenhaven golf course and fees for rent of space, which covers the operating costs of running the facility.
 - Liquor fund – sales of liquor, which covers the operating and maintenance of the municipal liquor stores.
- Internal Service funds:
 - Garage fund – lease of large equipment to all departments, covers the cost of repairing or replacing the equipment in the future.
 - Insurance fund – charges to all departments for insurance claims and premiums. Covers a larger deductible for the city.
 - Data processing – lease of computer equipment to all departments, covers the cost of the network administrator and computer hardware and software.

Component Unit

- Housing and Redevelopment Authority – property tax supported activities emphasizing on housing and commercial improvement projects throughout the city utilizing low interest loans and grants.
- Minnesota HRA – Federal dollars provide for administration of the section eight housing program.
- Housing and Redevelopment Authority Tax Increment – provides property tax revenues specifically for capital improvement projects within the HRA's tax increment districts.

All of the above mentioned funds and component units are budgeted.



Basis of Accounting and Budgeting

Governmental funds are budgeted and accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Reported fund balance is considered a measure of “available spendable resources.” Governmental fund operating statements represent increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

Proprietary funds are budgeted and accounted for on a flow of economic resources measurement focus. This means that all assets, including fixed assets, and all liabilities, including long-term liabilities, associated with their activity are included on their balance sheets. Their reported fund equity is segregated into contributed capital and retained earnings components. Proprietary fund type operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net total assets.

Governmental and fiduciary funds are budgeted and accounted for using the modified accrual basis of accounting. Their revenues are recognized when susceptible to accrual (i.e., when they become measurable and available). “Measurable” means the amount of the transaction can be determined and “available” means collectible with the current period or soon enough thereafter to be used to pay liabilities of the current period.

Major revenues that are susceptible to accrual include property taxes (excluding delinquent taxes received over sixty days after year-end), special assessments, intergovernmental revenues, charges for services, and interest on investments. Major revenues that are not susceptible to accrual include fees and miscellaneous revenues; such revenues are recorded only as received because they are not measurable until collected.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred, except for principal and interest on general long-term debt which is recognized when due.

Proprietary funds are accounted for using the accrual basis of accounting. Revenues are recognized when earned, and expenses are recorded at the time the liabilities are incurred. Unbilled utility service receivables are recorded at year-end.



BUDGET SUMMARY

Overall budget objectives are to maintain core city services without increasing the tax levy. Accomplishing this in 2015 included an increase in local government aid from the State of Minnesota. The additional state aid allowed the city to reduce its transfers from other funds and hold the tax levy constant. This is the 6th consecutive year the city has either reduced or held the levy flat. The City added one additional maintenance position to improve street and park maintenance abilities throughout the city. The city also offered a large health savings contribution to convert employees to an HSA which contributed to increased personnel costs.

Total 2015 budgeted revenues for all funds is \$61,377,875 which is a 3.5% increase over 2014. The increase is primarily a result of a projected increase in charges for electric services and the sale of property next to the nature preserve. Overall budgeted expenditures are \$60,626,635 which is a 2.3% increase over 2014. The increase is a result of a projected increase in electric power costs. Various tables included in the budget document summarize the budgets for all funds. A summary of the General Fund budget is within the General Fund Activity section of this document.

City Property Tax Levy

The 2015 General Fund tax levy is \$5,323,680 which is a .01% increase compared to 2014. There is a debt service levy in 2015 of \$388,585 which is a (.11%) reduction compared to 2014. The combined levies result in no change in the tax levy when compared to 2014. A decrease in tax capacity from 2009 thru 2013 reflects overall decreases in market values of property in Anoka and throughout the nation. At the end of 2013 the city was beginning to see improvements in market values. That trend continued through 2014 with large market value increases for residential and significant increases in market value of commercial properties. The City’s levy is allocated against the tax capacity base along with the levies for the school district, county and miscellaneous government entities. An average home in Anoka in 2015 is valued at \$171,900. Market value is used in determining the amount of property taxes on a given property. The city portion of property taxes on an average home in Anoka is \$675, which helps pay for all city governmental services and is an increase of \$62 over 2014. As a result of market value increases of properties in Anoka, the net tax capacity value increased substantially by over 15%. The City’s tax capacity rate was reduced by over 4% as a result of no increase in the levy and increases in tax capacity value. The Housing and Redevelopment Authority also levies taxes. The levy in 2015 is the maximum levy allowed which is predicted to be \$199,000 or slightly higher than 2014.

City Levy – By Purpose (Net of Credits)

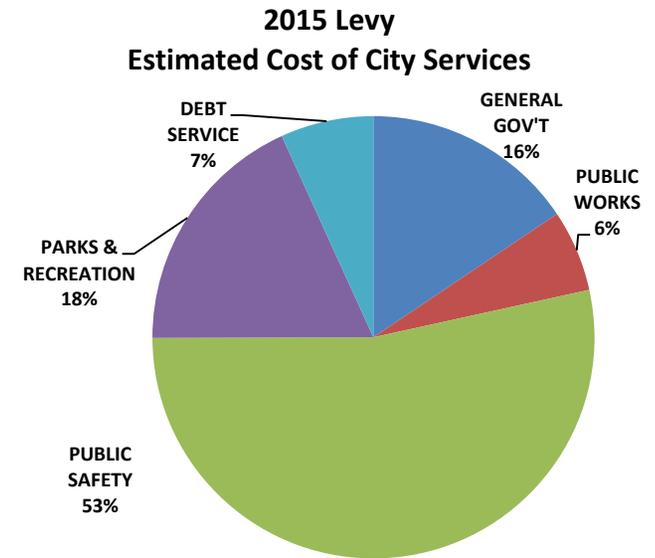
	<u>2014</u>	<u>2015</u>	
GENERAL FUND	\$5,323,265	\$5,323,680	(0.01)%
DEBT	389,000	388,585	(-0.11)%
TOTAL	\$5,712,265	\$5,712,265	(0.00)%
HRA	\$ 192,150	199,000	.12%

Cost of City Services

City of Anoka Average Monthly Service Costs (average home):

	<u>2014</u>	<u>2015</u>
City Property Taxes	\$ 51/mo	\$ 56/mo
HRA Property Taxes	2/mo	3/mo
Water distribution & Sewer collection (based on average usage)	31/mo	32/mo
Storm Sewer	3/mo	3/mo
Recycling	3/mo	3/mo
Franchise Fee	<u>3/mo</u>	<u>3/mo</u>
Total	\$93/mo	\$100/mo

The graph to the right shows 78% of the \$56 per month in city property taxes fund public safety, public works and parks.

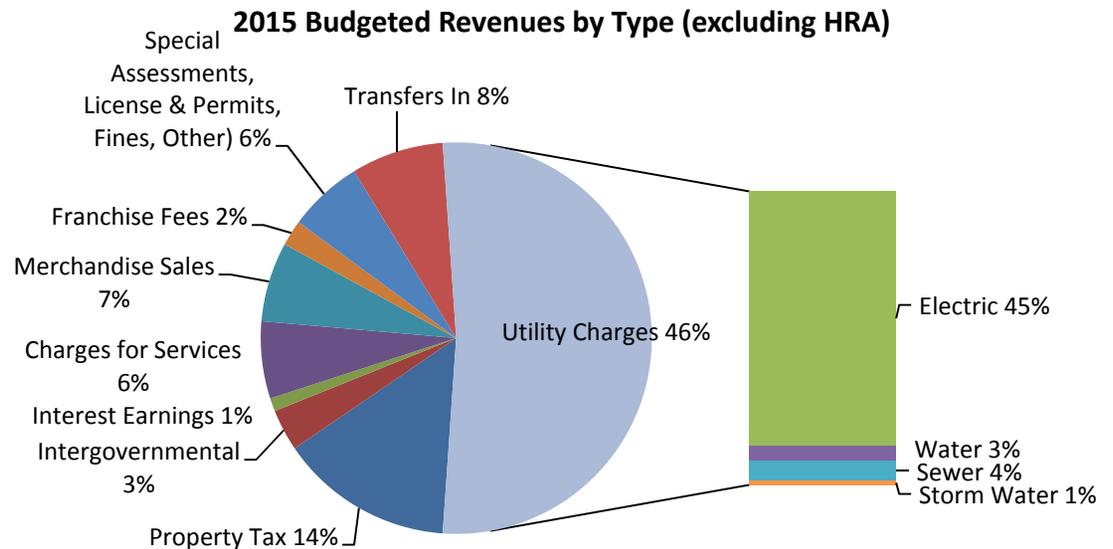


The City tax capacity rate of 45% results in payments of \$675 annually or approximately \$56 per month for the average resident. The combined 2015 General Fund and Debt gross levy remained the same from 2014 to 2015.

2015 REVENUE SUMMARY

The total budget represents planned or anticipated revenues for all funds, excluding unbudgeted special revenue funds and escrow funds. The amount of the annual total anticipated revenues fluctuates up or down from year to year, depending on special projects and grants which may occur during the plan budget period. The budget provides guidelines to staff for City operations.

One purpose of the budget is to communicate the financial plans for the City and its allocation of resources. The budgeted revenues for all funds (excluding HRA) total \$61,377,875. This is an increase of \$2.06 million when compared to 2014. This is primarily due to increases in electric revenues and sale of existing property.



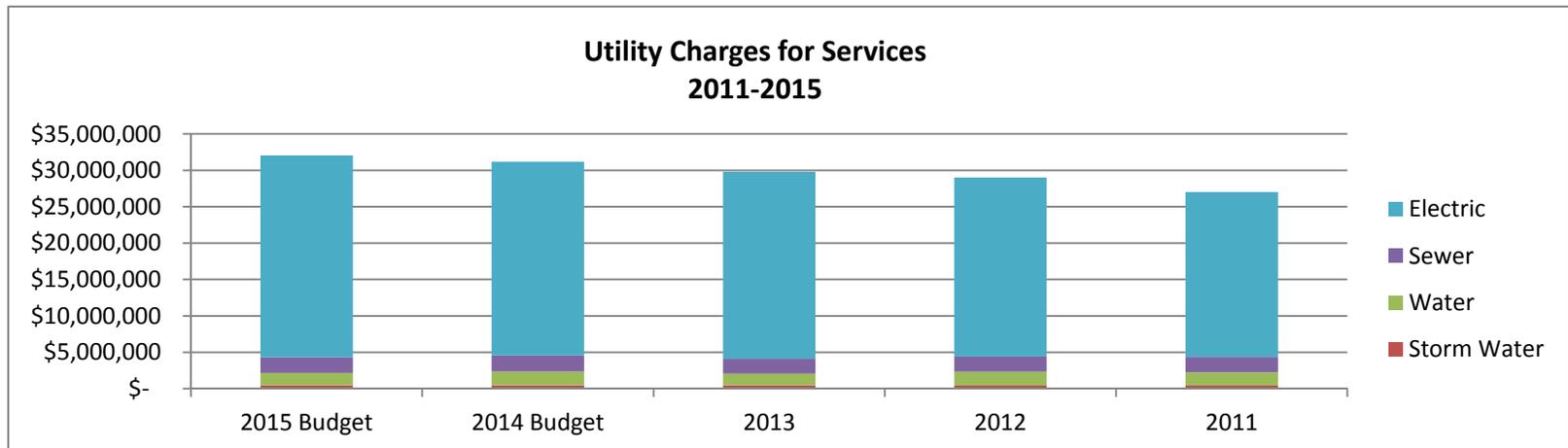


All Funds Budget Revenue (excluding HRA funds)

	2015 Adopted Budget
Property Tax	\$ 8,810,615
Special Assessments/Lodging	465,000
Intergovernmental	2,125,885
Licenses & Permits	403,350
Fines & Forfeitures	265,450
Interest Earnings	662,825
Charges for Services	3,905,965
Utility Charges	32,054,300
Merchandise Sales	4,041,450
Miscellaneous	2,649,550
Franchise Fees	1,310,000
Transfers In/Budgeted Reserves	4,683,485
	\$61,377,875

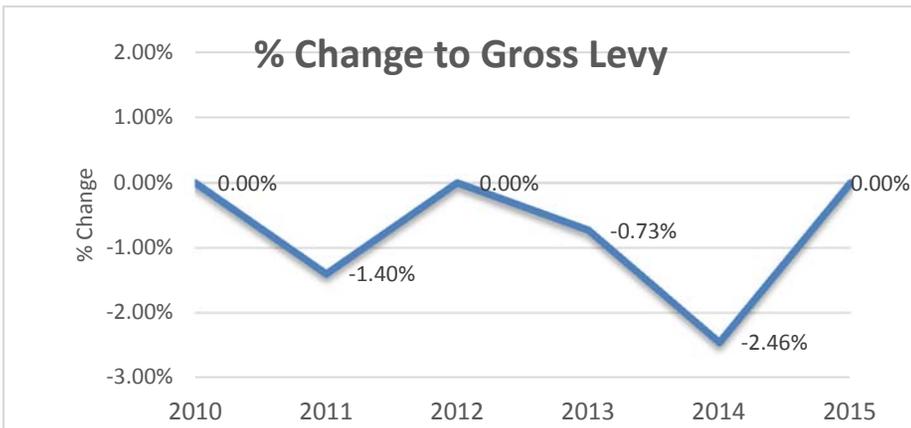
Charges for Services

The largest source of revenue by category is charges for services of \$35,960,265 comprising 58% of total revenues. Utility fees, which are part of charges for services category, account for \$32,054,300 of the City's revenue or 52%. There is about \$1,733,500 increase in the anticipated charges for services revenues for 2015 as compared to the 2014 budget. The increase is a result of a slight increase in the purchase power rates for the electric utility and slightly higher usage from new development. Utility fees are determined by comparing the prior year's actual usage and any trends projected into the future such as changes in sewer disposal fees. Below is a graph that shows the historical trend for budgeted utility revenues from 2011 to 2015. Each year the utility fees are analyzed to determine the accuracy of the rates being charged based on projected usage, operating expenditures and construction projects anticipated in the future. The City is increasing the water utility rate in 2015. If the City experiences power cost increases for electricity, the rate stabilization fund could be used and the City also has the ability to adjust the power purchase adjustment rate.



Property Taxes

Budgeted property taxes for the city are \$8,810,615 which makes up 14% of total revenues. Property taxes are levied to support general fund activities, help pay debt and support redevelopment activities throughout the city. Successful tax increment projects have helped create a larger tax base for the City. Currently the City is collecting tax increment revenues from five districts to pay off internal redevelopment loans, debt service and help in future redevelopment costs of properties within certain districts. Occasionally the state legislature will impose levy limits for local governments, no levy limits were in place for 2015. The City Council adopted a .01% increase in the General Fund levy for 2015. The Debt levy decreased by (.01%) for 2015. When you combine the General Fund levy and the Debt levy, the result is no change when compared to 2014. The Housing and Redevelopment authority (HRA) has its' own levy authority. The HRA levy is \$199,000 which is slightly higher than 2014. Below is a graph that shows the percent change each year in the total general levy (including debt) for the past 5 years.



Intergovernmental Revenues

Intergovernmental revenues total \$2,125,885 or 3.5% of the City's revenues. This is a decrease of nearly (20%) when compared to 2014. In 2014 the City received grants of over \$600,000 for park and road projects. General state aid for 2015 increased slightly. The City has experienced a decrease in state governmental aids in the past. The City Council and staff are well aware of the fluctuations that can occur in regards to support from the state. Council and staff continue to work together to propose solutions for future state aid fluctuations.

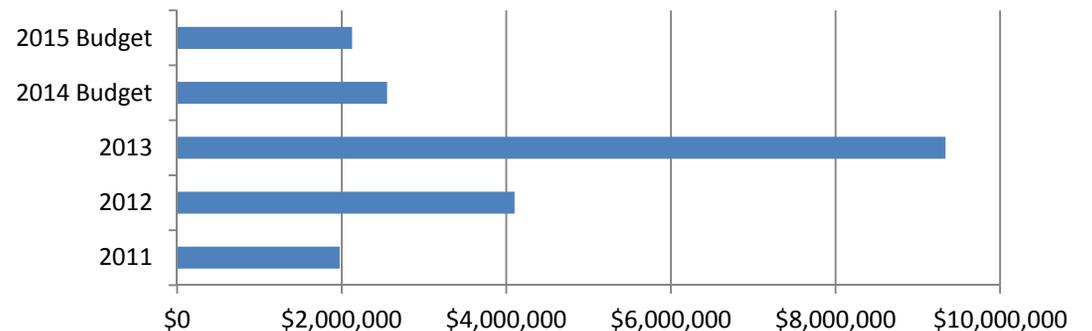
Franchise Fee

A franchise fee is continuing through 2015 to help pay for street improvement costs. This fee makes up 2% of revenues. The natural gas franchise fee is a fixed amount per customer in Anoka. With Anoka being nearly fully developed, there is very little anticipated increase in the revenue collected for 2015. The natural gas franchise fee sunsets in December 2015. Staff will be recommending continuation of this fee with a slight increase to continue supporting street improvement projects. The City also has an electric franchise fee which supports street costs in the general fund. This fee is based on per kilowatt hour use of electricity for Anoka customers.

Permits, Licenses and Fines

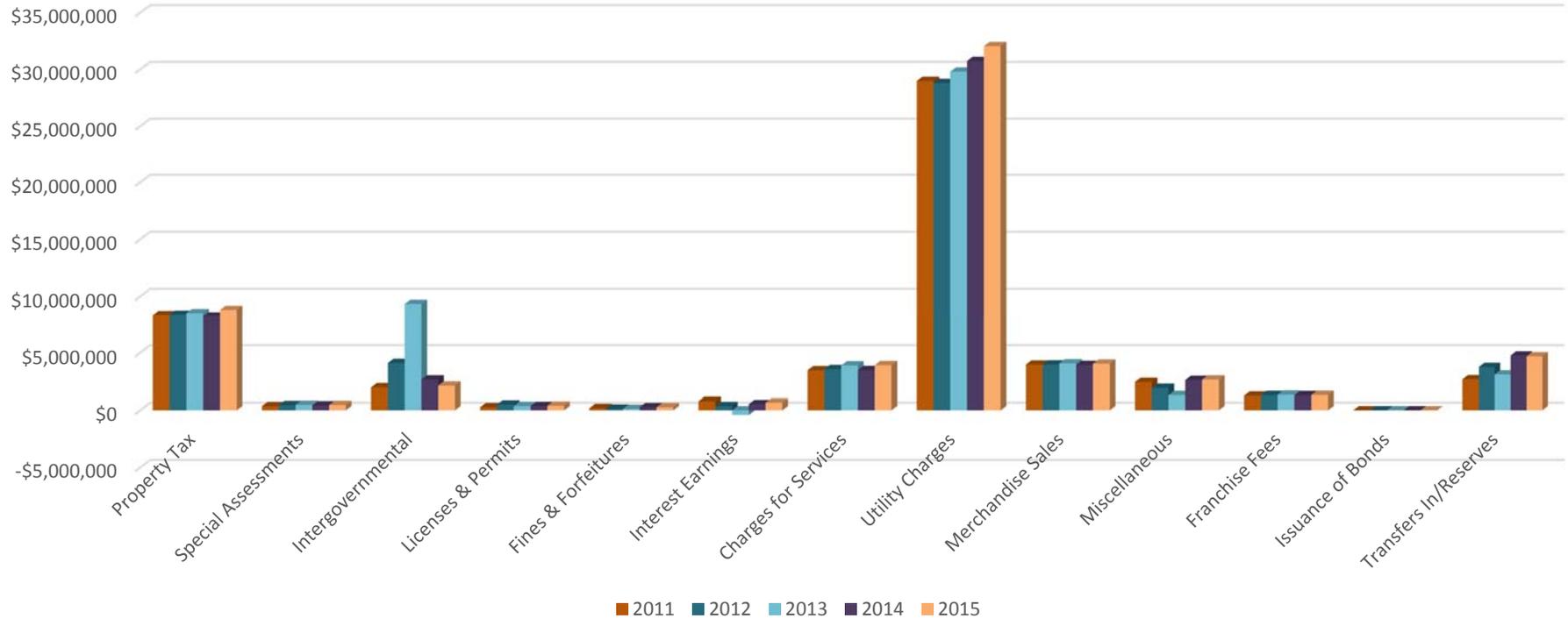
Permits, licenses, fines and special assessments are \$1,133,800 less than 2% of revenues. Permit revenues are dependent on the economy and on future development of the City. In 2015, permit revenues are anticipated to increase slightly with a few development projects planned.

General Fund Intergovernmental Revenue





City of Anoka Summary of Revenues for All Funds (excluding HRA) 2011-2015



Overall, total revenues are anticipated to increase in 2015 by 3.5% when compared to 2014. The increase is primarily a result of increased utility revenue. General Fund revenues are anticipated to increase by 1.3% primarily due to increased charges related to development fees.



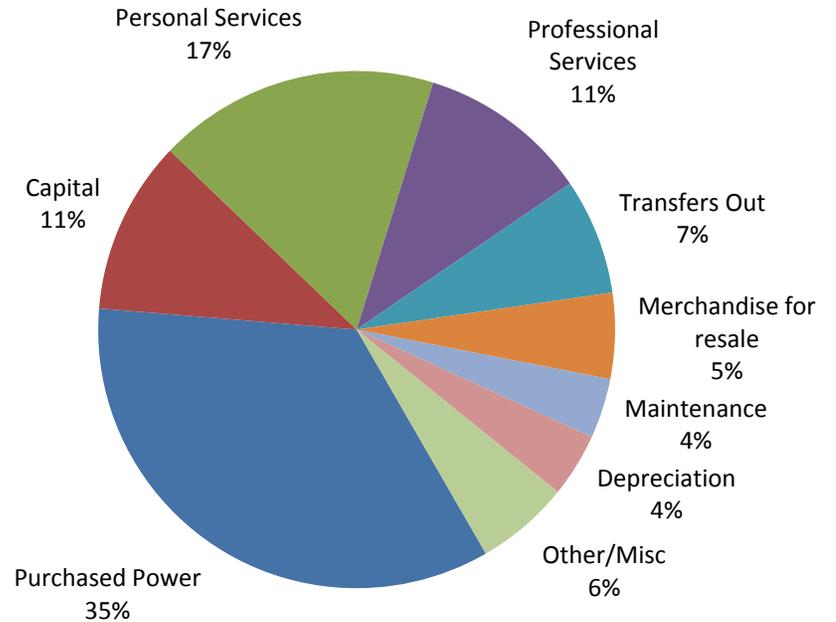
APPROPRIATION SUMMARY

Appropriations for all funds total \$60,626,635. This is \$751,240 less than anticipated revenues for 2015. The General Fund and Special Revenue Fund budgets are balanced with the budgeted use of reserves of \$283,985. There are many capital improvement projects planned for 2015. These projects make up nearly 11% of the total expenditure budget for 2015. The city plans to add to reserves in its capital improvement funds.

All Funds Budget Appropriations (excluding HRA Funds)

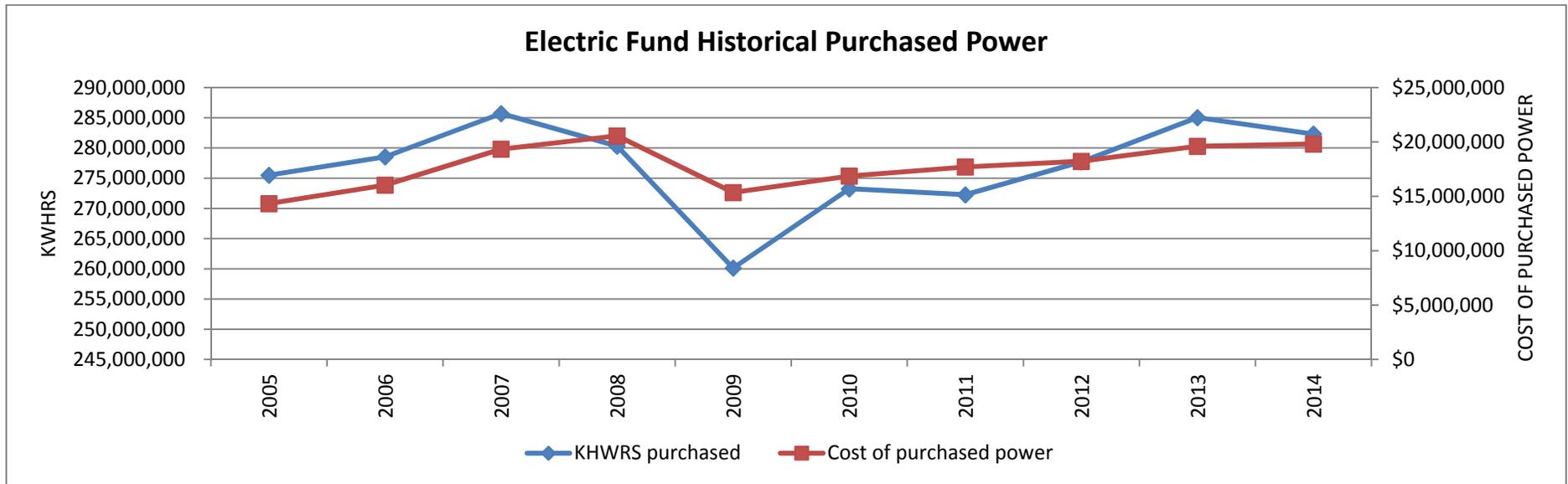
	2015 Adopted Budget
Personal Services	10,292,175
Supplies	1,370,450
Professional Services	6,451,920
Maintenance	2,359,865
Merchandise for resale	3,250,100
Purchased Power	21,000,000
Capital	6,974,340
Franchise Fees	920,000
Depreciation	2,422,000
Interest Expense	185,850
Debt	1,000,435
Transfers Out	4,399,500
	60,626,635

2015 Proposed Expenditures by Type



Purchased Power

The largest source of appropriations by category is purchased electric power. Purchased power makes up nearly 35% of the City’s annual appropriations at \$21,000,000. This amount represents a 5% increase over last year’s budget. The 2015 budget is based on the prior year’s demand for electricity. As the demand for electricity increases or decreases, the cost of purchasing that electricity usually adjusts accordingly. Over the past 2 years the cost of purchasing electricity has increased about 3.5% a year. The City anticipates that 2015 will increase in demand and cost by slightly more than the recent past. The graph on the following page demonstrates how demand and the cost of electricity have changed over the years.



Personal Services

Employee salaries and benefits make up 17% of annual appropriations at \$10,292,175. This is an increase of 2.6% compared to 2014. Personal service expenditures are budgeted to be the same as they were five years ago. Reorganization and streamlining of city services has resulted in reductions in staff and improved efficiencies. Between 2007 and 2013, 15.5 positions have been eliminated. As a result of investing capital into parks and streets, the City council found it necessary to add back a full-time maintenance position in 2014 and again in 2015. The City council approved a 2% wage increase January 1st 2015. The salary budget for 2015 also includes increases for employees who have not reached the top of their pay steps.

Professional Services, Supplies and Maintenance

Supplies and services make up 17% of annual appropriations at \$10,182,235. This amount represents a 1.9% increase over last year's budget. The costs in this category are comprised with consulting, professional services, office and general supplies, maintenance, repairs and general operating costs. The maintenance budget includes \$1.2 million for sewer disposal fees.

Capital

Capital outlay and improvements can fluctuate substantially every year. Capital outlay expenditures are generally those items/improvements valued at \$10,000 or more. Both Capital Improvement Plan and Equipment Replacement Plan information are provided in the Capital Improvement Section located in the back of the book. In 2014 budgeted capital outlay appropriations were \$8,289,540. In 2015 the budgeted capital is \$6,974,340 which is a decrease of (15.9%) when compared to 2014. The large decrease is a result of completion of the regional parking ramp. The City of Anoka continues to focus on future infrastructure needs and improvements. A majority of the city's infrastructure including water, sewer, storm sewer and streets will need to be replaced or improved in the future. Funds available in water, sewer and storm sewer will need to be used for infrastructure replacement purposes. In 2015 there are several road projects including two full reconstruction projects and a new road. The city is also planning some redevelopment improvement projects in various TIF districts throughout the city.

Transfers

Transfers make up 7% of the total expenditure budget for the City. Some of the proceeds from Electric and Liquor will continue to be distributed to the General Fund and Capital Funds which support operations, park and street improvement needs of the city. The Council approved the transfer of over \$2.6 million from the Electric Fund, primarily for road improvements, just under \$100,000 from the General Fund for debt service and \$300,000 from the Liquor Fund to help cover costs incurred for park improvements.

Debt

The Debt service tax levy in 2015 decreased slightly. The debt budget is based on the debt service payment schedule for 2015. Total debt appropriations for 2015 are \$1,000,435 or about 1.6% of the total budgeted expenditures. Transfers from the Tax Increment Financing District Funds (TIF) will also be used to pay debt. The debt levy was reduced by (0.11%).

Franchise Fee

The City of Anoka has continued its franchise fee for 2015. Electric and Gas utility companies that service residents within the city borders are required to pay the City of Anoka a franchise fee. Because the City owns and operates its own electric utility, the Electric Fund pays a franchise fee to the General Fund. This is a fee assessed to Anoka electric utility customers and passed on to the General Fund as Franchise Fee revenue. The franchise fee expenditure makes up 1.5% of the total budgeted expenditures for 2015.

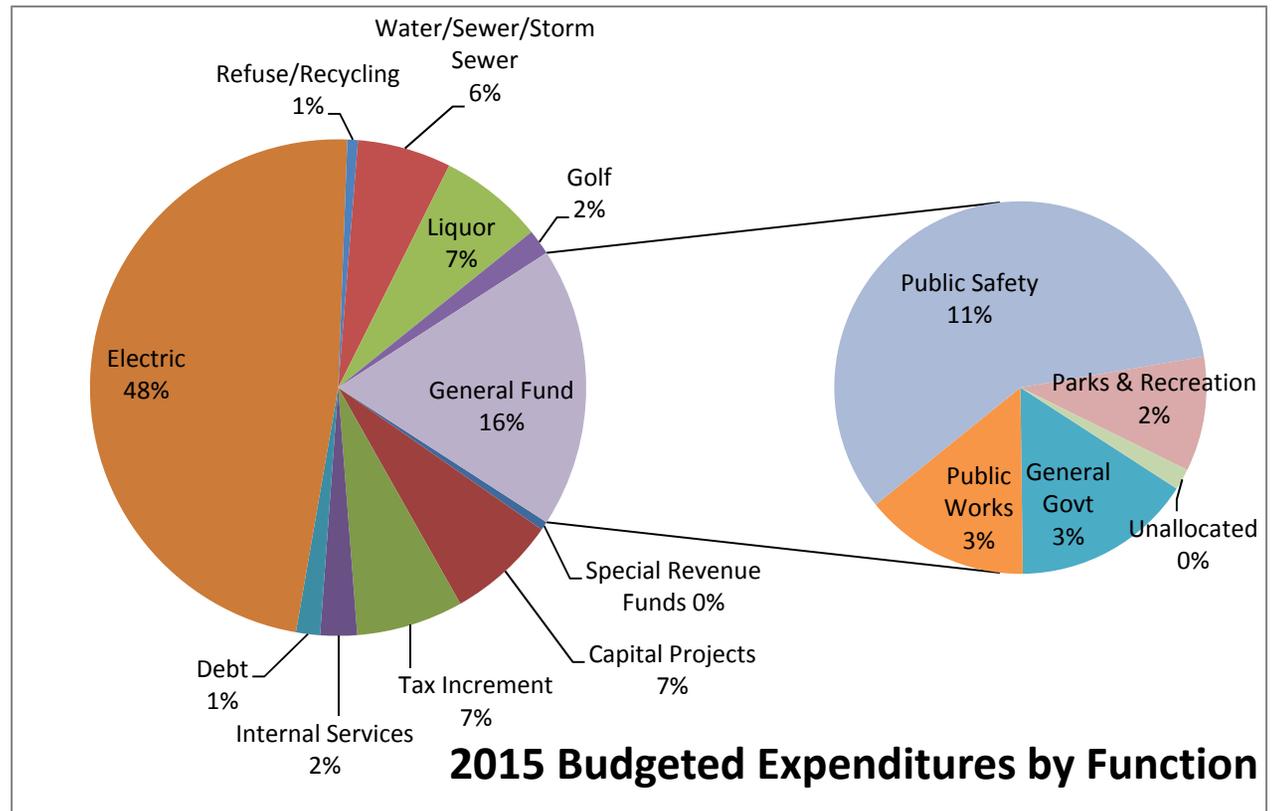
Merchandise for Resale and Depreciation

The balance of the City expenditure budget is made up of depreciation in the internal service and enterprise funds and merchandise for resale in the Golf and Liquor Funds. Depreciation budgets are determined based on prior year actual depreciation calculations. Merchandise for resale is determined by comparing prior year sales and projections for 2015. These two budget items make up 9.4% of the expenditure budget.

Expenditure Budgets by Fund

The City's 5 largest programs in 2015 account for nearly 78% of the appropriation budget and are as follows:

Electric	\$29.29 million
Capital Projects/TIF	\$8.61 million
Public Safety	\$5.19 million
Liquor	\$4.18 million
Sewer/Water/Storm	\$3.74 million



FUND BALANCE

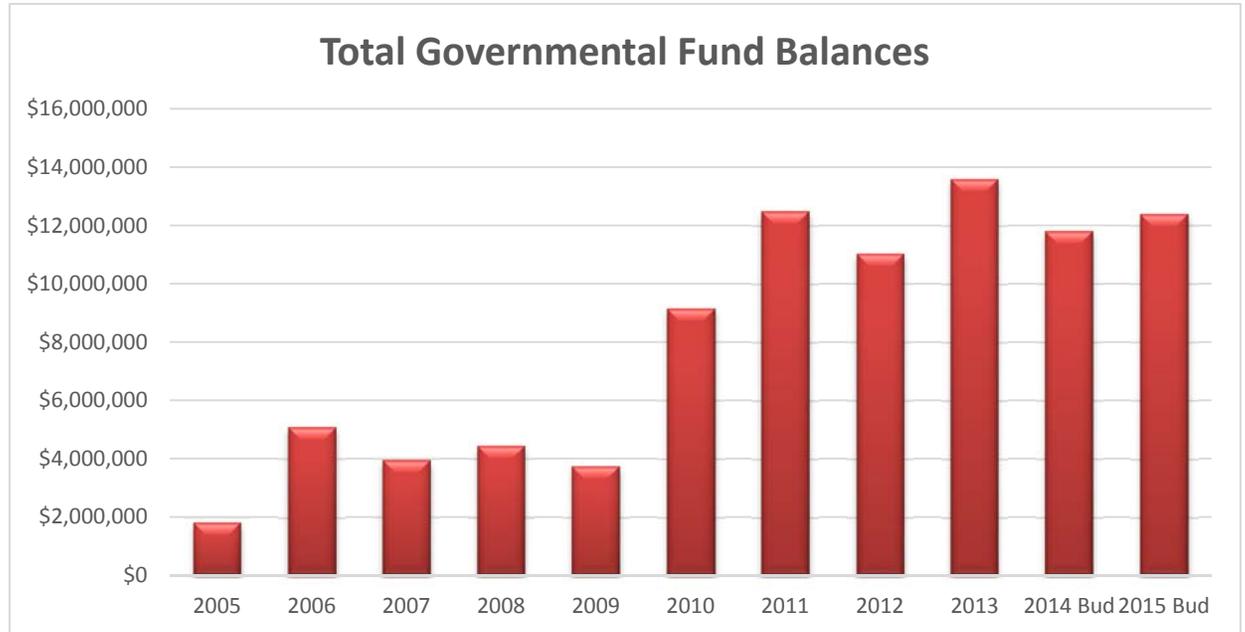
Fund Balance is the result of accumulated excess revenues over expenditures over past years. The City incorporates fund balance goals to meet its short and long-term needs. Fund balance goals are established by staff and council, to provide for cash flow needs, capital purchases, emergency contingency and other special needs identified. The city adopted a fund balance policy in 2011 (see finance policies). The city strives to maintain at least 30% of annual operating expenditures in fund balance reserves. All funds are projected to exceed the fund balance goals.

The General Fund balance is budgeted to be at 37% of general fund expenditures by the end of 2015.

The overall governmental fund balances (excluding HRA) for 2015 are projected to increase by \$596,745. The General Fund, Parking Fund, Cemetery Fund, Street Renewal Fund, and Building Improvements Fund are all anticipated to use fund balance. General Fund will use fund balance for capital expenditures and transfers for debt service. The Parking Fund will use fund balance for capital purchases and to continue covering some operating expenditures. The Cemetery will use fund balance for operating expenditures. The Street Renewal Fund will use fund balance to pay for planned street improvement projects in 2015.

The overall enterprise net position is projected to increase by \$815,935 in 2015. The Liquor, Golf and Refuse Funds are all anticipated to use unrestricted net position. The Liquor Fund is anticipated to use (\$193,080) for transfers out to other funds, the Golf Fund is anticipated to use (\$101,695) for depreciation and interest expense and Refuse is anticipated to use (\$4,955) for operations.

Internal services fund net position is projected to decrease by (\$50,130) in 2015. The HRA is projected to decrease fund balance by (\$414,375) for investment in redevelopment projects.





2015 Fund Balance/Unrestricted Net Asset Projections

	2013 Actual	2014 Adopted Changes*	2015 Beginning Balance	2015 Adopted Changes*	2015 Projected Balance		2013 Actual	2014 Adopted Changes*	2015 Beginning Balance	2015 Adopted Changes*	2015 Projected Balance
General Fund**	5,309,558	(1,215,000)	4,094,558	(170,985)	3,923,573	Enterprise					
Special Revenue Funds						Electric	36,473,834	39,850	36,513,684	(729,495)	35,784,189
Lodging	12,298	690	12,988	665	13,653	Water	9,282,331	488,040	9,770,371	511,285	10,281,656
Urban Redevelopment	419,356	48,970	468,326	173,810	642,136	Sewer	5,425,723	168,815	5,594,538	201,505	5,796,043
Parking	908,185	(68,555)	839,630	(89,340)	750,290	Liquor	1,806,168	(318,270)	1,487,898	(193,080)	1,294,818
Round Up	5,801	-	5,801	-	5,801	Golf	1,133,021	(231,080)	901,941	(101,695)	800,246
Police Forfeiture	9,071	-	9,071	-	9,071	Storm Sewer	2,436,510	262,390	2,698,900	264,410	2,963,310
Cemetery	458,624	(106,195)	352,429	(23,660)	328,769	Garbage	141,448	(5,455)	135,993	(4,955)	131,038
Debt Service Fund	443,168	2,955	446,123	6,065	452,188	Recycling	140,885	3,920	144,805	2,665	147,470
Capital Project Funds						Internal Service Funds					
Street Renewal	182,810	(1,552,125)	(1,369,315)	(189,575)	(1,558,890)	Garage	1,361,452	(58,980)	1,302,472	(87,445)	1,215,027
State aid Construction	2,805,676	367,950	3,173,626	2,000	3,175,626	Data Processing	141,858	72,540	214,398	32,590	246,988
Park	(287,821)	2,151,580	1,863,759	730,625	2,594,384	Insurance	1,043,242	(760)	1,042,482	(18,145)	1,024,337
Building Improvements	673,659	247,690	921,349	(143,220)	778,129	Employee Benefits	1,029	8,355	9,384	(7,130)	2,254
Cemetery	66,572	-	66,572	-	66,572	HRA	1,086,374	309,820	1,396,194	7,350	1,403,544
City TIF	2,592,747	(1,126,960)	1,465,787	300,360	1,766,147	HRA TIF	1,081,599	(20,255)	1,061,344	(422,880)	638,464
* Projected changes are based on adopted and amended budgets											
** General Fund does not include Fire Trust fund balance											



DEBT OVERVIEW

The City of Anoka has been very conservative in its debt issuance practices and holds Moody's Aa2 G.O. debt rating. The City's total outstanding debt on December 31, 2014, was \$18,645,000. This includes a crossover refunding bond issued in 2014 with the crossover payment of the bonds on February 1, 2015. After reducing the total principal and interest by the amount supported by utilities and tax increment, the per capita debt is estimated to be \$311 at the end of 2014.

The total debt principal and interest due in 2015 is \$8,455,465, of which \$389,000 is raised through a tax levy, \$437,545 from the TIF district and \$7,302,175 from crossover bond issue escrow funds. The remaining principal and interest is paid with water utility fees and golf service charges. As depicted in the table below, debt service requirements stay relatively flat until 2023 after the Public Facility Refunding bonds are paid. Minnesota State law limits the amount of G.O. debt for any municipality to 2% of market value, estimated to be \$1,037,442,700 in 2014. This limitation provides reasonable assurance of the municipality's ability to pay. The legal debt limit for Anoka is \$20,748,854; projected debt subject to the legal limit for Anoka is \$5,396,454, which is only about 26% of the legal debt limit. The responsible use of debt, limits the use of current and future sources which are needed to be used to pay for current financing.

Year	General Obligation Bonds		Revenue Bonds		Total	
	Principal	Interest	Principal	Interest	Principal	Interest
2015	\$ 7,655,000	\$ 413,970	\$ 305,000	\$ 81,495	\$ 7,960,000	\$ 495,465
2016	440,000	261,216	315,000	72,670	755,000	333,886
2017	505,000	252,347	330,000	62,788	835,000	315,135
2018	555,000	239,410	110,000	55,810	665,000	295,220
2019	555,000	224,812	115,000	51,928	670,000	276,740
2020	575,000	208,603	115,000	47,845	690,000	256,448
2021	555,000	191,565	125,000	43,463	680,000	235,028
2022	630,000	172,040	130,000	38,680	760,000	210,720
2023	300,000	154,928	135,000	33,645	435,000	188,573
2024	325,000	142,428	140,000	28,280	465,000	170,708
2025	330,000	129,328	145,000	22,580	475,000	151,908
2026	350,000	117,477	155,000	16,503	505,000	133,980
2027	365,000	106,753	160,000	10,045	525,000	116,798
2028	480,000	94,077	165,000	3,383	645,000	97,460
2029	480,000	79,078			480,000	79,078
2030	490,000	63,009			490,000	63,009
2031	520,000	45,900			520,000	45,900
2032	535,000	27,965			535,000	27,965
2033	555,000	9,435			555,000	9,435
	\$16,200,000	\$2,934,341	\$2,445,000	\$569,113	\$18,645,000	\$3,503,454

General Obligation Bonds - Debt Service/Escrow Funds - \$19,134,340
 Revenue Bonds – Water Fund - \$679,176, Golf Fund - \$2,334,938



CAPITAL IMPROVEMENTS

The Capital Improvement Plan (CIP) process begins with departments editing and updating existing plans from previous years and adding or deleting projects. Once this is completed, Finance does an analysis of funding requirements and any related prioritization is done by the city manager. The analysis includes a review of projected working capital amounts available for the projects, any operating cost adjustments as a result of the improvement and the impact of future funding needs is determined. The mayor and council then use the compiled information in the CIP along with the results of public discussion, to determine which projects are to proceed and exactly how they will be funded.

2015 CAPITAL IMPROVEMENT PROJECT TITLE	FUND	AMOUNT	PURPOSE	ANNUAL SAVINGS	ANNUAL COST
Exercise room	General	\$20,000	Improve health of employees through promotion of exercise.	\$0	\$500
Park Shelter/Building Maintenance	General	\$70,000	Preventive maintenance of three park shelters extending useful life.	\$500	\$0
Alley replacement	General	\$110,000	Improve alley near very active retail area.	\$250	\$100
Historical Markers	General	\$16,200	Provide historical information for tourism	\$0	\$120
Rum River Trail connection	Park Dedication	\$10,000	Design single crossing over RR tracks for safety	\$0	\$0
Rum River Trail Lighting	Park Dedication	\$60,000	Provide lighting along trail for safety and friendly environment	\$0	\$120
Maintenance & Dog Pound Facility	Building Improvement	\$200,000	Prepare plans for moving current maintenance & dog pound facility to make room for redevelopment on Golf Course.	\$0	\$0
LED lighting in tunnel	Park Dedication	\$20,000	Provide lighting in tunnel for safety and friendly environment	\$0	\$120
Polk Street Overlook	Park Dedication	\$15,000	Provide scenic overlook along Rum River Trail.	\$0	\$250
Stone House	Park Capital	\$10,000	Grant writing for Stone House renovation.	\$0	\$0
Castle Field	Park Capital	\$15,000	Complete design of concession stand	\$0	\$0
Mississippi	Park Capital	\$35,000	Repair infrastructure at Mississippi Park	\$500	\$100
Transit Village Land	TIF District	\$400,000	Possible land purchase for redevelopment in commuter rail transit village	\$0	\$1,500
5 th Avenue Construction	TIF District	\$691,065	Construct new street for development project, reclaim two streets next to it.	\$0	\$2,500
Greens of Anoka Land	TIF District	\$700,000	Possible land purchase for development in Greens of Anoka district	\$0	\$2,500



2015 CAPITAL IMPROVEMENT PROJECT TITLE

	FUND	AMOUNT	PURPOSE	ANNUAL SAVINGS	ANNUAL COST
Aquatic Center Patio furniture	Aquatic Center Construction	\$10,100	Replace used furniture to attract customers	\$0	\$0
Replaster Pool Bottom	Aquatic Center Construction	\$20,000	Replace diamond brite pool bottom to prevent leakage	\$750	\$0
Water Heater & Valve replacement	Aquatic Center Construction	\$38,000	Useful life exceeded, improve efficiency	\$100	\$0
Woodbury House Parking	TIF District	\$130,000	Additional parking for redeveloped property.	\$0	\$1,000
Convert primary OH to UG	Electric	\$200,000	Increase electric reliability	\$0	\$500
Rebuild UG secondary wires	Electric	\$500,000	End of life, 40 years old and experiencing outages	\$10,000	\$0
Electric Conduit Replacement	Electric	\$1,100,000	Replace and construct underground overhead conduits	\$1,500	\$250
Construct Three Circuits	Electric	\$420,000	Construct three new circuits out of the Garfield substation		
Utility Extension	TIF District	\$300,000	Extend utilities for possible redevelopment project	\$0	\$1,000
2015 Street Renewal project	Street Renewal	\$807,000	Reconstruct city streets in designated neighborhood	\$2,500	\$500
Slabtown reconstruction	Street Renewal	\$830,000	Reconstruct streets in Slabtown neighborhood	\$2,500	\$500
Wellhouse 1 & 2 treatment plant upgrade	Water	\$1,200,000	Increase capacity to help meet water demands	\$0	\$2,000
Wellhouse 1 building restoration	Water	\$200,000	Repair deteriorating building before use.	\$0	\$500
Water treatment & well exteriors	Water	\$120,000	Maintain structural integrity and reduce maintenance.	\$1,000	\$0
Well house security	Water	\$18,000	Improve security at wellhouses	\$1,000	\$0
2014 Street Renewal project	Water, Sewer & Storm	\$2,265,910	Replace infrastructure for street renewal projects	\$0	\$0

RED represents same project, multiple funding sources

The projects described on the previous page and above are planned for 2015. The Capital Improvement Plan (CIP) is five years. In addition to the CIP, the City also completes an equipment replacement plan (ERP) that is twenty years out. Both of these plans assist the City with budgeting.

IMPACTS OF OPERATIONS

The capital improvement projects in the budget for 2015 impact operations in a variety of ways as explained in the purpose column. All replacements and improvements will reduce operating maintenance costs. Several new projects like those in Parks funds will enhance city services to residents with some direct impact on operations. In 2015, the city added an additional maintenance position as a result of new parks and streets. The additional position added approximately \$60,000 to the general fund expenditures. The table on the following page depicts how these projects will be funded in 2015.



CAPITAL PROJECT FUNDING SOURCES

FUND	SOURCE	AMOUNT
General	Fund Balance reserve	\$76,985
Building Capital	Fund Balance reserve	\$143,220
Park Capital	Transfers from Liquor	\$60,000
TIF	Tax Increment revenues	\$2,221,000
Park Dedication	Park Dedication fees	\$105,000
Aquatic Center	Fund balance reserve	\$68,100
Electric	Electric revenues	\$2,220,000
Street Renewal	Transfer in from Electric fund	\$627,000
	Sale of property	\$645,000
	Franchise Fees	\$365,000
Water	Reserves	\$2,002,365
	Current revenues	\$511,285
Sewer	Reserves	\$118,620
	Current revenues	\$201,505
Storm Sewer	Reserves	\$687,725
	Current revenues	\$264,410

GENERAL FUND

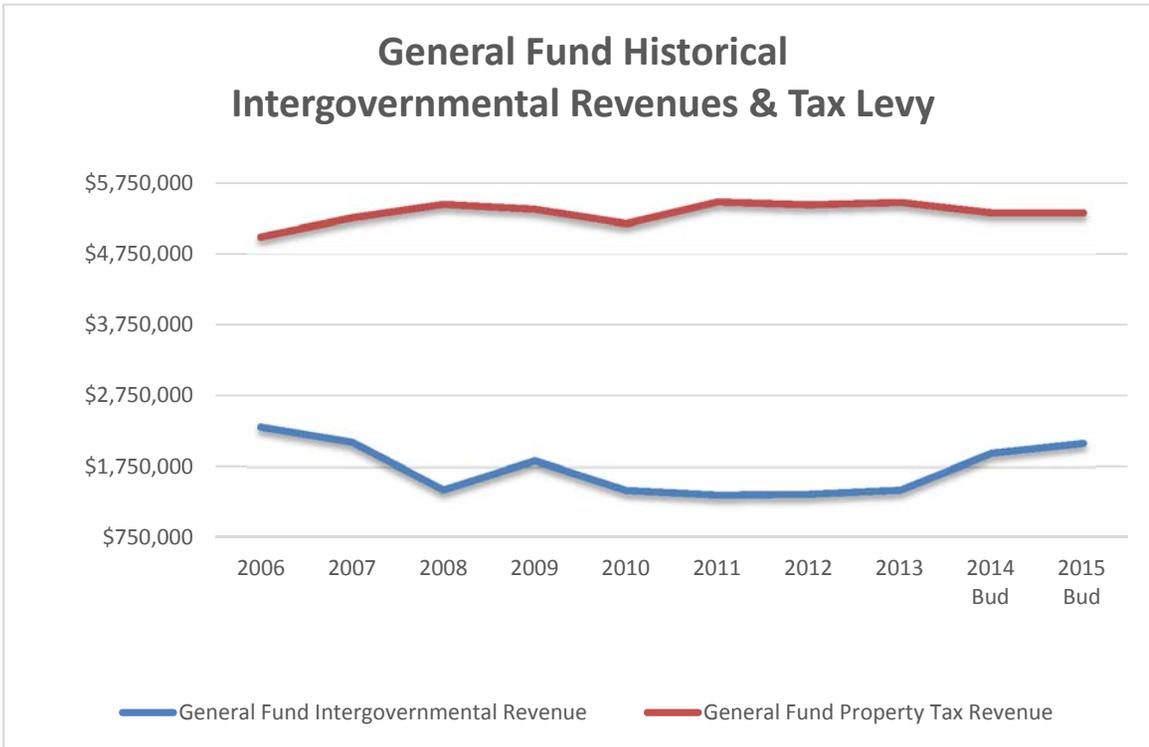
Property tax revenue is the amount needed to fill the gap between budgeted revenues and appropriations. The average increase in the levy for the general fund for years 2016 through 2018 is projected to be about 7.9%. This projection reflects a very large increase in the levy in 2016 when the largest tax increment district is decertified. An increase in the levy that year will have no impact on the average property tax payer. Average annual operating appropriations are projected to increase of 2.3% during that same period. The projected appropriation amounts may be reduced through cuts or increased as a result of unexpected costs. Property tax revenue sources may always change through reduced appropriations or changes in other revenue sources.

Tax base growth or decline is used as a guide in keeping property taxes at a reasonable level. In the current environment the tax base increased about 15% for budget year 2015. An increase in the tax base is also projected for 2016. Redevelopment projects help increase the tax base. The increase in tax base can usually translate into a decrease in the tax capacity rate unless other factors are adjusted by the state.

The City electric utility franchise fee has been in place for many years. Currently the fee helps offset the amount of tax levy needed to fund general fund street operations. The City Council reviews the impacts of this fee and continues to analyze its usefulness. General Fund intergovernmental revenues are anticipated to remain fairly flat in 2016. Prior to 2014, intergovernmental revenues had been running very low compared to 2006 and before. Local government aid is derived from sales tax revenues and is allocated by the state legislature. In 2013, State legislators voted to increase the amount funded for local government aid. As a result of City Council, staff prudence and state aid increases, property tax payers in Anoka saw a decrease in property taxes in 2014. In 2015, the city will see a slight increase in local government aid however this did not translate to decreased taxes. A large increase in property values outweighed any revenue increases from the state. Strategizing to cope with the fluctuation in state aids continues to be a challenge.

The graph below shows the decreases and the most recent increases of intergovernmental revenues while the city tax levy has remained fairly flat or decreased for the past several years.

General Fund Historical Intergovernmental Revenues & Tax Levy



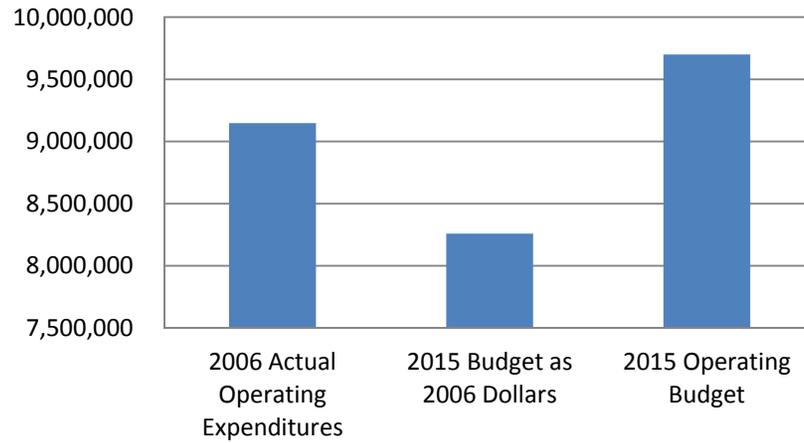
Licenses, permits and fines include building permits, which are volatile depending on new construction and remodeling projects. Based on projected construction projects, the current economy and historical information, revenue is projected to increase slightly with construction projects already underway in 2014 and a positive outlook for 2015. Permit activity is expected to flatten out at higher levels in 2016 and 2017. Various programs throughout the City generate charges for services. The volume of activity also fluctuates with construction. Charges for services are also forecast to increase slightly as a result of construction throughout the city in 2015 and 2016 and flattening out in 2017 and 2018. Interest revenues are anticipated to increase into the near future with projected increases in 2016 and 2017. This is based on the current economic environment gradually improving. Overall revenues are anticipated to increase by 2% each year for the next several years.

General fund expenditures account for 18% of the City's total expenses. The general fund revenue budget is \$10,618,450 which includes budgeted use of reserves for capital and transfers of (\$170,985). The general fund appropriation budget is \$10,618,450. There is a decrease in appropriations compared to 2014 by (\$718,805) or (6.3%). The decrease is

the result of a reduction in transfers out of (\$1,006,000) for infrastructure improvements. Offsetting the reduction in transfers is an increase in capital spending of \$153,600 and a slight increase in wages for city employees of approximately 1.1% or \$70,970. The budget was specifically prepared to meet the budget goals, while assuring efficiency and effectiveness in all positions.

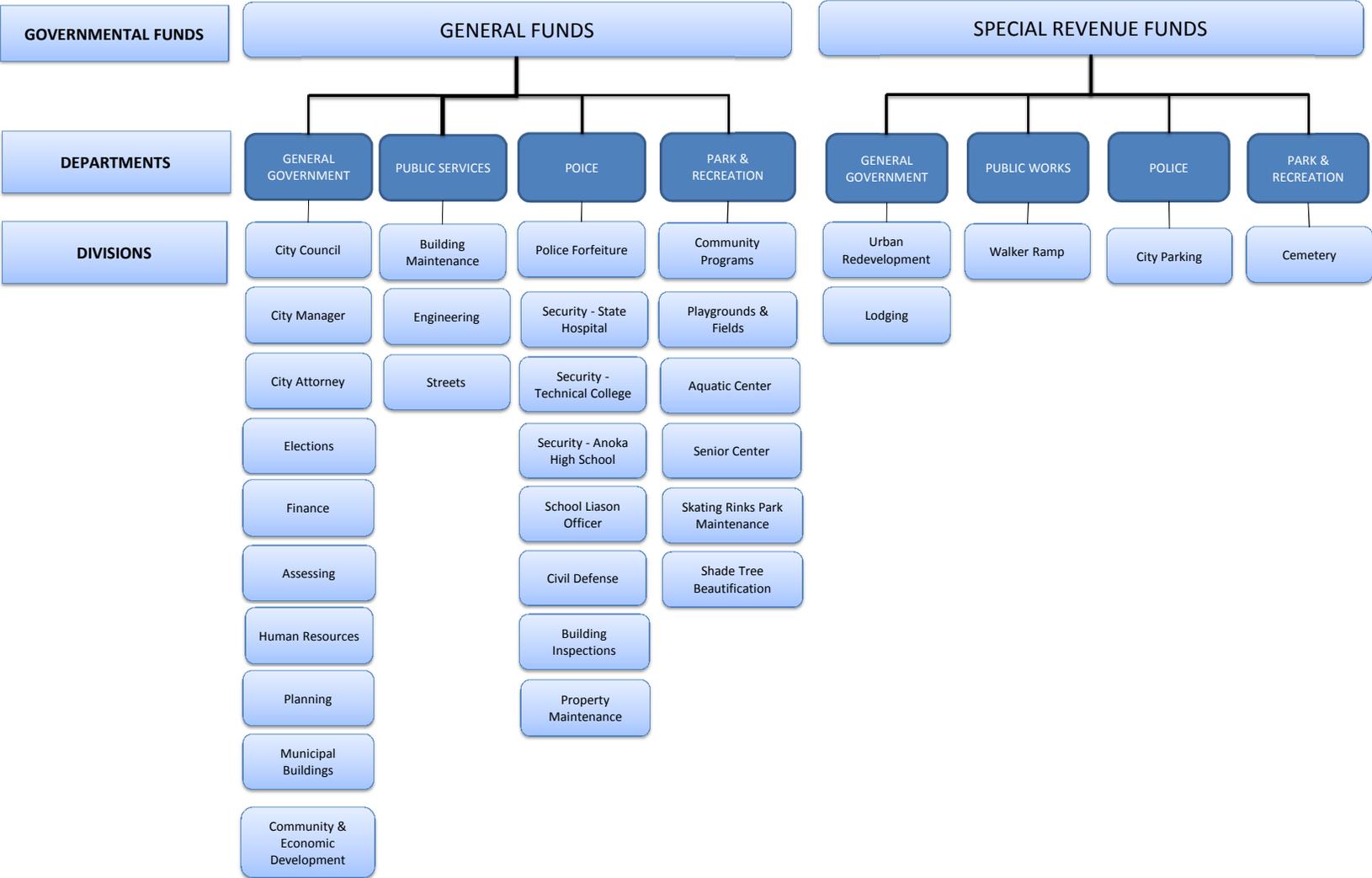
For 2015, the budget was prepared with the primary intention of maintaining core services without increasing the tax levy and continuing to improve infrastructure throughout the city. With all of the improved and additional infrastructure projects completed or in process, it was necessary to add one additional maintenance position to enable staff to continue to provide the quality services the community desires. In 2015 the departments were requested to provide financial information by programs within a department. The City Council, through recommendations of city staff, is increasing the General Fund operating expenditures by 1.3% in 2015. The overall goal of preparing for our future and maintaining current services is attained. City Council and staff continue to focus on providing quality service to its citizens for the 2015 budget and beyond.

**2015 General Fund Operating Expenditure Budget
when Compared to 2006 Dollars**

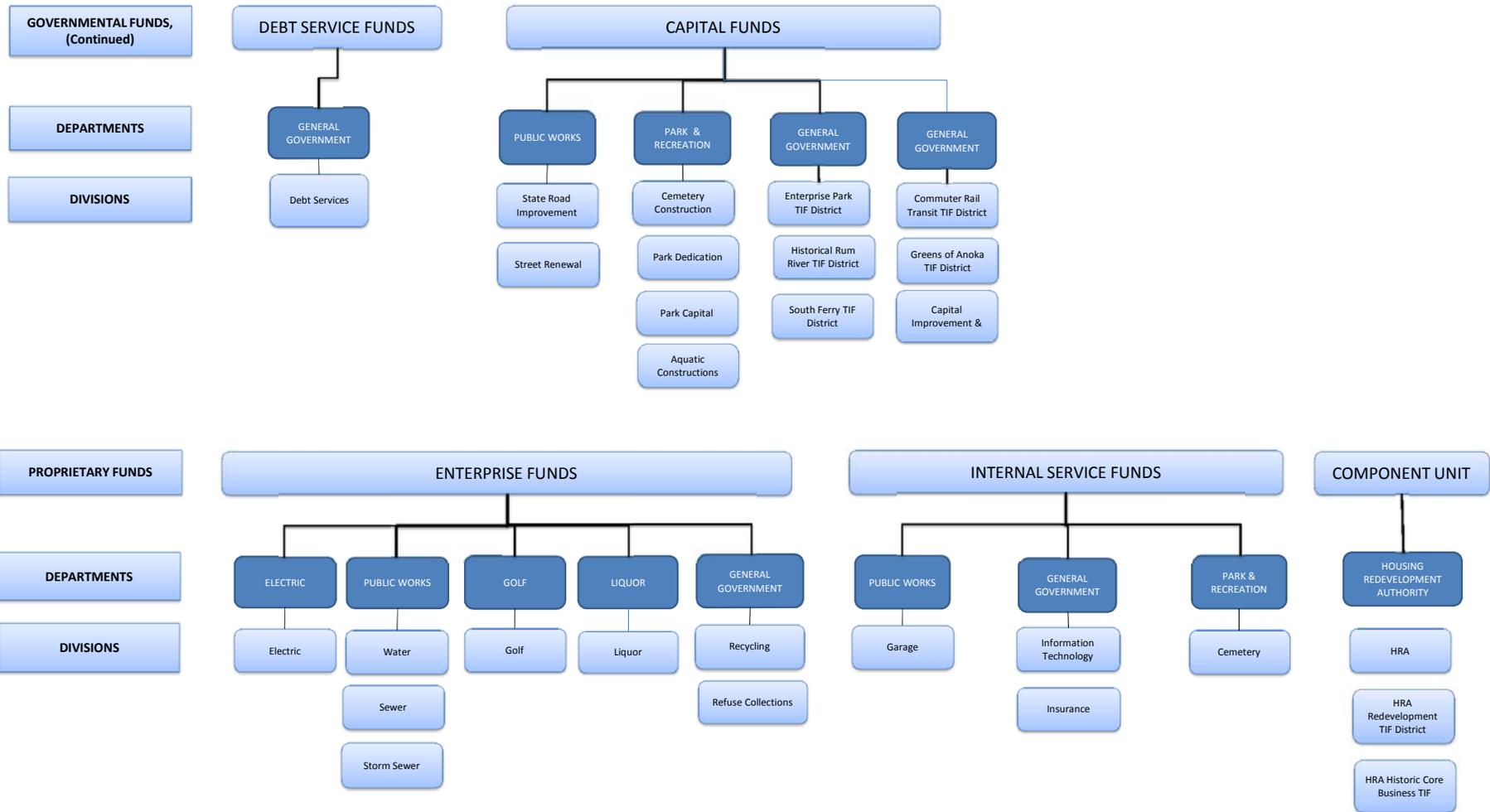


The graph above takes the 2015 operating budget for the General Fund and converts it to 2006 dollars. When comparing actual expenditures from 2006 we are spending much less in 2015 on operating costs.

CITY OF ANOKA FUNDS AND DEPARTMENTS RELATIONSHIP



CITY OF ANOKA FUNDS AND DEPARTMENTS RELATIONSHIP



CITY OF ANOKA
ALL FUNDS COMPARATIVE EXPENDITURES BY OBJECT CLASSIFICATION (EXCLUDING HRA)

REVENUES	ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ADOPTED 2014	ADOPTED 2015	Difference	Percent change
Property Tax	8,342,495	8,383,973	8,528,515	8,232,765	8,810,615	577,850	7.0%
Special Assessments	370,862	459,562	485,145	427,000	465,000	38,000	8.9%
Intergovernmental	1,975,701	4,099,693	9,335,544	2,652,240	2,125,885	(526,355)	-19.8%
Licenses & Permits	275,788	505,153	379,864	383,250	403,350	20,100	5.2%
Fines & Forfeitures	181,322	141,782	129,161	275,750	265,450	(10,300)	-3.7%
Interest Earnings	782,785	367,426	(408,443)	532,225	662,825	130,600	24.5%
Charges for Services	3,464,804	3,567,023	3,878,975	3,474,465	3,905,965	431,500	12.4%
Utility Charges	28,987,818	28,809,201	29,807,796	30,752,300	32,054,300	1,302,000	4.2%
Merchandise Sales	3,956,908	3,970,832	4,067,548	3,921,250	4,041,450	120,200	3.1%
Miscellaneous	2,446,470	1,927,609	1,300,881	2,619,250	2,649,550	30,300	1.2%
Franchise Fees	1,257,715	1,298,606	1,340,379	1,288,000	1,310,000	22,000	1.7%
Issuance of Bonds	-	-	-	-	-	-	
Transfers In/Reserves	2,672,376	3,749,996	3,090,000	4,752,750	4,683,485	(69,265)	-1.5%
TOTAL REVENUES	\$ 54,715,044	\$ 57,280,856	\$ 61,935,365	\$ 59,311,245	\$ 61,377,875	\$ 2,066,630	3.5%
EXPENDITURES							
Personal Services	9,302,188	9,459,729	9,559,928	10,033,010	10,292,175	259,165	2.6%
Supplies	1,165,610	1,032,710	1,255,641	1,346,900	1,370,450	23,550	1.7%
Professional Services	3,247,269	3,291,559	3,782,901	6,362,615	6,451,920	89,305	1.4%
Maintenance	3,656,169	3,341,012	3,686,186	2,285,415	2,359,865	74,450	3.3%
Merchandise for resale	3,015,846	3,135,518	3,221,142	3,129,900	3,250,100	120,200	3.8%
Purchased Power	17,701,349	18,238,698	19,622,946	20,000,000	21,000,000	1,000,000	5.0%
Capital	2,472,214	11,071,968	13,294,922	8,289,540	6,974,340	(1,315,200)	-15.9%
Franchise Fees	906,683	920,609	960,276	920,000	920,000	-	
Depreciation	2,493,435	2,499,067	2,419,061	2,463,000	2,422,000	(41,000)	-1.7%
Interest Expense	105,666	226,548	95,994	173,520	185,850	12,330	7.1%
Debt	4,979,348	867,089	942,654	919,780	1,000,435	80,655	8.8%
Contributed Capital	-	-	949,670	-	-	-	
Transfers Out	2,672,376	3,749,996	3,090,000	3,325,000	4,399,500	1,074,500	32.3%
TOTAL EXPENDITURES	\$ 51,718,153	\$ 57,834,503	\$ 62,881,321	\$ 59,248,680	\$ 60,626,635	\$ 1,377,955	2.3%

CITY OF ANOKA
2015 BUDGET SUMMARY - ALL FUNDS (EXCLUDING HRA)

REVENUES	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ADOPTED 2014	ADOPTED 2015	Difference	Percent change
GENERAL FUND								
Property Taxes	\$ 5,183,772	\$ 5,207,674	\$ 5,441,866	\$ 5,475,539	\$ 5,329,265	\$ 5,329,680	\$ 415	0.0%
Intergovernmental	1,428,247	1,485,068	1,373,890	1,432,608	1,943,940	2,081,885	137,945	7.1%
Licenses & Permits	247,625	236,939	457,674	343,817	343,450	365,550	22,100	6.4%
Fines & Forfeitures	94,919	113,095	83,462	79,874	92,000	91,500	(500)	-0.5%
Interest Earnings	105,668	96,775	36,920	(74,207)	52,500	30,000	(22,500)	-42.9%
Charges for Services	780,286	951,926	1,026,888	1,088,748	940,350	1,099,250	158,900	16.9%
Miscellaneous	52,462	259,682	14,931	85,086	130,750	137,000	6,250	4.8%
Franchise Fees	920,665	926,617	939,728	977,721	930,000	945,000	15,000	1.6%
Transfers In/Reserves	275,000	275,000	385,000	700,000	1,575,000	538,585	(1,036,415)	-65.8%
Total General Fund	\$ 9,088,644	\$ 9,552,776	\$ 9,760,359	\$ 10,109,186	\$ 11,337,255	\$ 10,618,450	\$ (718,805)	-6.3%
SPECIAL REVENUES								
Urban Redevelopment	\$ 63,233	\$ 222,680	\$ 61,928	\$ 62,010	\$ 54,000	\$ 175,550	\$ 121,550	225.1%
Round Up	-	-	-	-	45,000	40,000	(5,000)	-11.1%
Cemetery	82,868	120,857	52,858	96,242	179,195	106,160	(73,035)	-40.8%
Walker Leased Parking	15,452	4,544	5,051	4,395	7,985	9,255	1,270	15.9%
City Parking	174,967	254,397	97,417	65,132	212,770	175,785	(36,985)	-17.4%
Lodging	8,588	6,244	6,426	12,553	7,150	12,700	5,550	77.6%
Total Special Revenues	\$ 345,108	\$ 608,722	\$ 223,680	\$ 240,332	\$ 506,100	\$ 519,450	\$ 13,350	2.6%
DEBT SERVICE FUNDS								
Property Taxes	\$ 388,377	\$ 396,213	\$ 405,184	\$ 396,313	\$ 389,000	\$ 388,585	\$ (415)	-0.1%
Interest	21,268	241	1,904	(9,029)	1,000	550	(450)	-45.0%
Issuance of Bonds	3,740,000	-	-	-	-	-	-	-
Operating Transfer In	205,836	475,000	440,000	440,000	440,000	568,500	128,500	29.2%
Total Debt Service Funds	\$ 4,355,481	\$ 871,454	\$ 847,088	\$ 827,284	\$ 830,000	\$ 957,635	\$ 127,635	15.4%
CAPITAL FUNDS								
Building Capital Projects	\$ 141,743	\$ 1,169,562	\$ 132,976	\$ (3,975)	\$ 1,030,600	\$ 126,500	\$ (904,100)	-87.7%
State Aid Construction	325,208	5,644	2,209	(4,254)	2,000	2,000	-	-
Street Renewal	2,230,416	2,211,856	5,354,936	1,282,929	2,161,500	3,643,000	1,481,500	68.5%
Cemetery Construction	3,095	2,265	924	(474)	-	-	-	-
Park Capital Improvements	281,934	280,349	1,884,339	752,790	2,302,450	981,010	(1,321,440)	-57.4%
City Tax Increment Districts	2,652,420	3,476,935	3,109,370	10,746,762	2,968,900	4,560,765	1,591,865	53.6%
Total Capital Projects	\$ 5,634,816	\$ 7,146,611	\$ 10,484,754	\$ 12,773,778	\$ 8,465,450	\$ 9,313,275	\$ 847,825	10.0%

CITY OF ANOKA
2015 BUDGET SUMMARY - ALL FUNDS (EXCLUDING HRA)

REVENUES (continued)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ADOPTED 2014	ADOPTED 2015		
ENTERPRISE FUNDS								
Electric	\$ 24,212,570	\$ 25,400,364	\$ 24,880,426	\$ 25,873,794	\$ 26,947,275	\$ 28,558,500	\$ 1,611,225	6.0%
Water	1,745,001	1,998,933	1,936,514	1,767,775	1,894,250	1,996,750	102,500	5.4%
Sanitary Sewer	2,176,080	2,241,214	2,093,904	2,079,804	2,256,000	2,242,000	(14,000)	-0.6%
Storm Sewer	422,554	422,929	420,623	467,395	476,050	476,500	450	0.1%
Liquor	3,631,020	3,812,147	3,982,706	4,056,661	3,852,000	3,983,700	131,700	3.4%
Golf	1,079,409	1,096,764	1,094,589	2,101,425	916,250	909,750	(6,500)	-0.7%
Refuse Collection	223,130	194,218	170,877	152,351	152,500	132,950	(19,550)	-12.8%
Recycling	314,758	265,717	239,203	300,270	283,500	283,300	(200)	-0.1%
Total Enterprise Funds	\$ 33,804,522	\$ 35,432,286	\$ 34,818,842	\$ 36,799,475	\$ 36,777,825	\$ 38,583,450	\$ 1,805,625	4.9%
INTERNAL SERVICE FUNDS								
Garage	\$ 464,647	\$ 502,963	\$ 513,737	\$ 504,948	\$ 606,295	\$ 602,565	\$ (3,730)	-0.6%
Information Systems	173,404	198,510	216,002	291,092	390,810	342,140	(48,670)	-12.5%
Insurance	503,206	401,722	409,590	401,186	387,510	428,910	41,400	10.7%
Employee Benefits	-	-	6,804	(11,916)	10,000	12,000	2,000	20.0%
Total Internal Service Funds	\$ 1,141,257	\$ 1,103,195	\$ 1,146,133	\$ 1,185,310	\$ 1,394,615	\$ 1,385,615	\$ (9,000)	-0.6%
Total Revenues (sources)	\$ 54,369,828	\$ 54,715,044	\$ 57,280,856	\$ 61,935,365	\$ 59,311,245	\$ 61,377,875	\$ 2,066,630	3.5%
TOTAL SOURCES	\$ 54,369,828	\$ 54,715,044	\$ 57,280,856	\$ 61,935,365	\$ 59,311,245	\$ 61,377,875	\$ 2,066,630	3.5%

CITY OF ANOKA
2015 BUDGET SUMMARY - ALL FUNDS (EXCLUDING HRA)

APPROPRIATIONS	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ADOPTED 2014	ADOPTED 2015		
GENERAL FUND								
Council	\$ 92,407	\$ 90,805	\$ 88,000	\$ 83,479	\$ 96,510	\$ 96,675	\$ 165	0.2%
Administrative Services	357,725	326,247	357,629	362,800	428,845	379,930	(48,915)	-11.4%
Finance	370,480	392,201	383,910	382,525	452,035	417,975	(34,060)	-7.5%
Legal	186,331	195,996	184,317	180,450	212,000	208,500	(3,500)	-1.7%
Planning	170,556	172,977	168,291	188,102	208,935	166,985	(41,950)	-20.1%
Municipal Buildings	113,706	89,150	244,757	345,414	298,935	365,700	66,765	22.3%
Police	3,605,036	3,695,424	3,886,213	3,968,492	4,251,830	4,337,810	85,980	2.0%
Fire	472,482	482,168	524,605	808,183	536,125	551,460	15,335	2.9%
Inspections/Property Maint.	233,524	242,053	268,041	269,131	291,320	303,525	12,205	4.2%
Public Works	1,431,311	1,335,589	1,060,079	1,237,801	1,433,855	1,602,920	169,065	11.8%
Recreation	741,085	568,301	723,557	890,383	1,016,875	998,010	(18,865)	-1.9%
Parks	746,471	871,019	755,132	763,732	799,245	870,885	71,640	9.0%
Community Development	157,744	99,941	115,099	131,554	106,245	114,575	8,330	7.8%
Unallocated	39,062	40,714	41,709	48,623	104,500	109,500	5,000	4.8%
Transfers Out	-	-	600,000	750,000	1,100,000	94,000	(1,006,000)	-91.5%
Total General Fund	\$ 8,717,920	\$ 8,602,585	\$ 9,401,339	\$ 10,410,669	\$ 11,337,255	\$ 10,618,450	\$ (718,805)	-6.3%
SPECIAL REVENUES								
Urban Redevelopment	643	4,218	5	2,240	5,030	1,740	(3,290)	-65.4%
Round Up	-	-	-	-	45,000	40,000	(5,000)	-11.1%
Cemetery	79,014	85,262	64,755	89,541	179,195	106,160	(73,035)	-40.8%
Walker Leased Ramp	13,441	6,215	6,671	15,348	7,985	9,255	1,270	15.9%
City Parking	284,080	254,454	363,342	210,663	212,770	175,785	(36,985)	-17.4%
Lodging	7,829	5,180	6,661	11,972	6,060	12,035	5,975	98.6%
Total Special Revenues	\$ 385,007	\$ 355,329	\$ 441,434	\$ 329,764	\$ 456,040	\$ 344,975	\$ (111,065)	-24.4%
DEBT SERVICE FUNDS								
Bond Principal (refunding)	\$ 245,000	\$ 4,375,000	\$ 470,000	\$ 450,000	\$ 445,000	\$ 499,150	\$ 54,150	12.2%
Bond Interest	567,678	459,673	397,089	389,758	382,045	452,420	70,375	18.4%
Transfers Out	-	-	-	-	-	-	-	-
Total Debt Service Funds	\$ 812,678	\$ 4,834,673	\$ 867,089	\$ 839,758	\$ 827,045	\$ 951,570	\$ 124,525	15.1%

CITY OF ANOKA
2015 BUDGET SUMMARY - ALL FUNDS (EXCLUDING HRA)

APPROPRIATIONS, (Continued)	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ADOPTED 2014	ADOPTED 2015		
CAPITAL FUNDS								
Building Capital Projects	\$ 100,035	\$ 182,085	\$ 35,242	\$ 46,990	\$ 782,910	\$ 269,720	\$ (513,190)	-65.5%
State Aid Construction	320,616	5,616	-	1,094	-	-	-	
Street Renewal	2,171,725	1,868,293	7,454,430	1,930,980	3,713,625	3,832,575	118,950	3.2%
Cemetery Construction	175	121	-	52,475	-	-	-	
Park Capital Improvments	189,135	533,921	2,690,406	1,418,529	1,632,870	250,385	(1,382,485)	-84.7%
City Tax Increment Districts	1,276,634	1,141,313	1,891,193	10,503,213	2,755,860	4,260,405	1,504,545	54.6%
Total Capital Projects	\$ 4,058,320	\$ 3,731,349	\$ 12,071,271	\$ 13,953,281	\$ 8,885,265	\$ 8,613,085	\$ (272,180)	-3.1%
ENTERPRISE FUNDS								
Electric	\$ 22,706,388	\$ 23,755,476	\$ 24,827,030	\$ 25,633,255	\$ 26,907,425	\$ 29,287,995	\$ 2,380,570	8.8%
Water	1,322,829	1,338,250	1,291,808	1,430,439	1,406,210	1,485,465	79,255	5.6%
Sanitary Sewer	2,004,164	1,940,882	1,842,496	1,967,585	2,087,185	2,040,495	(46,690)	-2.2%
Storm Sewer	150,370	162,570	166,886	198,447	213,660	212,090	(1,570)	-0.7%
Liquor	3,661,544	3,916,828	3,953,217	4,157,645	4,170,270	4,176,780	6,510	0.2%
Golf	1,437,663	1,386,361	1,319,486	2,038,573	1,147,330	1,011,445	(135,885)	-11.8%
Refuse Collection	229,266	200,494	177,847	161,493	157,955	137,905	(20,050)	-12.7%
Recycling	304,284	264,232	253,912	271,358	279,580	280,635	1,055	0.4%
Total Enterprise Funds	\$ 31,816,508	\$ 32,965,093	\$ 33,832,682	\$ 35,858,795	\$ 36,369,615	\$ 38,632,810	\$ 2,263,195	6.2%
INTERNAL SERVICE FUNDS								
Garage	\$ 575,866	\$ 614,265	\$ 604,334	\$ 599,563	\$ 665,275	\$ 690,010	\$ 24,735	3.7%
Information Systems	265,172	205,983	251,454	280,198	318,270	309,550	(8,720)	-2.7%
Insurance	490,383	408,876	354,848	483,966	388,270	447,055	58,785	15.1%
Employee Benefits	-	-	10,052	125,327	1,645	19,130	17,485	1062.9%
Total Internal Service Funds	\$ 1,331,421	\$ 1,229,124	\$ 1,220,688	\$ 1,489,054	\$ 1,373,460	\$ 1,465,745	\$ 92,285	6.7%
Total Appropriations (uses)	\$ 47,121,854	\$ 51,718,153	\$ 57,834,503	\$ 62,881,321	\$ 59,248,680	\$ 60,626,635	\$ 1,377,955	2.3%
TOTAL SOURCES (USES)	\$ 7,247,974	\$ 2,996,891	\$ (553,647)	\$ (945,956)	\$ 62,565	\$ 751,240	\$ 688,675	1100.7%
Source or (Use) of Equity or Fund Balance	\$ 7,247,974	\$ 2,996,891	\$ (553,647)	\$ (945,956)	\$ 62,565	\$ 751,240	\$ 688,675	1100.7%

CITY OF ANOKA

2015 BUDGET SUMMARY - MAJOR V.S. NON-MAJOR FUNDS (EXCLUDING HRA)

REVENUES	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ADOPTED 2014	ADOPTED 2015	Difference	Percent change
MAJOR GOVERNMENTAL FUNDS								
General Funds	\$ 9,088,644	\$ 9,552,776	\$ 9,760,359	\$ 10,109,186	\$ 11,337,255	\$ 10,618,450	\$ (718,805)	-6.3%
State Aid Construction	325,208	5,644	2,209	(4,254)	2,000	2,000	-	
Street Renewal	2,230,416	2,211,856	5,354,936	1,282,929	2,161,500	3,643,000	1,481,500	68.5%
Park Capital Improvements	281,934	280,349	1,884,339	752,790	2,295,300	981,010	(1,314,290)	-57.3%
City Tax Increment Districts	2,652,420	3,476,935	3,109,370	10,746,762	2,968,900	4,560,765	1,591,865	53.6%
Total Major Governmental Funds Revenue	14,578,622	15,527,560	20,111,213	22,887,413	18,764,955	19,805,225	1,040,270	5.5%
NON-MAJOR GOVERNMENTAL FUNDS	4,845,427	2,652,003	1,204,668	1,063,167	2,373,850	1,603,585	(770,265)	-32.4%
Total Governmental funds	\$ 19,424,049	\$ 18,179,563	\$ 21,315,881	\$ 23,950,580	\$ 21,138,805	\$ 21,408,810	\$ 270,005	1.3%
MAJOR ENTERPRISE FUNDS								
Electric	\$ 24,212,570	\$ 25,400,364	\$ 24,880,426	\$ 25,873,794	\$ 26,947,275	\$ 28,558,500	\$ 1,611,225	6.0%
Water	1,745,001	1,998,933	1,936,514	1,767,775	1,894,250	1,996,750	102,500	5.4%
Liquor	3,631,020	3,812,147	3,982,706	4,056,661	3,852,000	3,983,700	131,700	3.4%
Golf	1,079,409	1,096,764	1,094,589	2,101,425	916,250	909,750	(6,500)	-0.7%
Sanitary Sewer	2,176,080	2,241,214	2,093,904	2,079,804	2,256,000	2,242,000	(14,000)	-0.6%
Total Major Enterprise funds	32,844,080	34,549,422	33,988,139	35,879,459	35,865,775	37,690,700	1,824,925	5.1%
NON-MAJOR ENTERPRISE FUNDS	960,442	882,864	830,703	920,016	912,050	892,750	(19,300)	-2.1%
INTERNAL SERVICE FUNDS	1,141,257	1,103,195	1,146,133	1,185,310	1,394,615	1,385,615	(9,000)	-0.6%
Total Proprietary funds	34,945,779	36,535,481	35,964,975	37,984,785	38,172,440	39,969,065	1,796,625	4.7%
Total Revenues (sources)	\$ 54,369,828	\$ 54,715,044	\$ 57,280,856	\$ 61,935,365	\$ 59,311,245	\$ 61,377,875	\$ 2,066,630	3.5%

CITY OF ANOKA

2015 BUDGET SUMMARY - MAJOR V.S. NON-MAJOR FUNDS (EXCLUDING HRA)

APPROPRIATIONS	ACTUAL 2010	ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ADOPTED 2014	ADOPTED 2015	Difference	Percent change
MAJOR GOVERNMENTAL FUNDS								
General Funds	\$ 8,717,920	\$ 8,602,585	\$ 9,401,339	\$ 10,410,669	\$ 11,337,255	\$ 10,618,450	\$ (718,805)	-6.3%
State Aid Construction	320,616	5,616	-	1,094	-	-	-	
Street Renewal	2,171,725	1,868,293	7,454,430	1,930,980	3,713,625	3,832,575	118,950	3.2%
Park Capital Improvements	189,135	533,921	2,690,406	1,418,529	1,571,580	250,385	(1,321,195)	-84.1%
City Tax Increment Districts	1,276,634	1,141,313	1,891,193	10,503,213	2,755,860	4,260,405	1,504,545	54.6%
Total Major Governmental Funds Expenditures	12,676,030	12,151,728	21,437,368	\$ 24,264,485	19,378,320	18,961,815	(416,505)	-2.1%
NON-MAJOR GOVERNMENTAL FUNDS	1,297,895	5,372,208	1,343,765	\$ 1,268,987	2,127,285	1,566,265	(561,020)	-26.4%
Total Governmental Funds	13,973,925	17,523,936	22,781,133	\$ 25,533,472	21,505,605	20,528,080	(977,525)	-4.5%
MAJOR ENTERPRISE FUNDS								
Electric	22,706,388	23,755,476	24,827,030	\$ 25,633,255	26,907,425	29,287,995	2,380,570	8.8%
Water	1,322,829	1,338,250	1,291,808	1,430,439	1,406,210	1,485,465	79,255	5.6%
Liquor	3,661,544	3,916,828	3,953,217	4,157,645	4,170,270	4,176,780	6,510	0.2%
Golf	1,437,663	1,386,361	1,319,486	2,038,573	1,147,330	1,011,445	(135,885)	-11.8%
Sanitary Sewer	-	-	-	1,967,585	2,087,185	2,040,495	(46,690)	-2.2%
Total Major Enterprise funds	29,128,424	30,396,915	31,391,541	35,227,497	35,718,420	38,002,180	2,330,450	6.4%
NON MAJOR ENTERPRISE FUNDS	2,688,084	2,568,178	2,441,141	\$ 631,298	651,195	630,630	(20,565)	-3.2%
INTERNAL SERVICE FUNDS								
Total Proprietary funds	1,331,421	1,229,124	1,220,688	\$ 1,489,054	1,373,460	1,465,745	92,285	6.7%
Total Proprietary funds	33,147,929	34,194,217	35,053,370	37,347,849	37,743,075	40,098,555	2,402,170	6.2%
Total Appropriations (uses)	\$ 47,121,854	\$ 51,718,153	\$ 57,834,503	\$ 62,881,321	\$ 59,248,680	\$ 60,626,635	1,424,645	2.3%
TOTAL USES	\$ 47,121,854	\$ 51,718,153	\$ 57,834,503	\$ 62,881,321	\$ 59,248,680	\$ 60,626,635	1,424,645	2.3%
Source or (Use) of Equity or Fund Balance	\$ 7,247,974	\$ 2,996,891	\$ (553,647)	\$ (945,956)	\$ 62,565	\$ 751,240	688,675	1300.7%

Schedule of Tax Levies

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	
General Fund Levy	\$5,562,990	\$5,479,105	\$5,489,105	\$5,459,105	\$5,323,265	\$5,323,680	0.01%
Infrastructure Levy	-	-	-	-	-	-	
Debt Service Levy	<u>420,000</u>	<u>420,000</u>	<u>410,000</u>	<u>397,000</u>	<u>389,000</u>	<u>388,585</u>	-0.11%
Total Levy	<u><u>5,982,990</u></u>	<u><u>5,899,105</u></u>	<u><u>5,899,105</u></u>	<u><u>5,856,105</u></u>	<u><u>5,712,265</u></u>	<u><u>5,712,265</u></u>	0.00%
	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	
Housing & Redevelopment Authority: HRA Levy	<u><u>\$198,500</u></u>	<u><u>\$198,500</u></u>	<u><u>\$198,500</u></u>	<u><u>\$194,000</u></u>	<u><u>\$192,150</u></u>	<u><u>\$199,000</u></u>	0.12%



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**CITY OF ANOKA
2015 BUDGET
Estimated Cost of City Services**

	ADOPTED 2015	
	% of Levy	Amount of Levy
City Council	1.32%	8.91
City Manager	2.96%	19.95
City Attorney	1.27%	8.60
Finance	5.63%	37.96
Human Resources	1.92%	12.92
Planning	0.00%	-
Unallocated	2.49%	16.81
GENERAL GOVERNMENT	15.59%	\$ 105.16
Public Works	0.97%	6.54
Building Maint	5.00%	33.71
Infrastructure	0.00%	-
PUBLIC WORKS	5.97%	\$ 40.25
Police		
Police	44.61%	300.92
Police Security	-1.22%	(8.21)
Police Total	43.39%	292.70
Fire	7.54%	50.83
Inspections/Property Maintenance	-1.28%	(8.61)
Planning & Community Development	3.75%	25.30
PUBLIC SAFETY	53.40%	\$ 360.22
Recreation	5.19%	35.01
Senior Ctr	2.09%	14.08
Aquatic Ctr	0.11%	0.74
Park Maint	10.85%	73.17
PARKS & RECREATION	18.24%	\$ 123.01
DEBT SERVICE	6.80%	\$ 45.89
Average Cost of City Services	100%	\$ 674.53

2015 Levy based on a home with a 1/2/14 market value of \$171,900

**CITY OF ANOKA
FULL-TIME EQUIVALENTS**

	2010 AUTHORIZED	2011 AUTHORIZED	2012 AUTHORIZED	2013 AUTHORIZED	2014 AUTHORIZED	2015 AUTHORIZED
CITY MANAGER	2.80	2.63	2.63	2.32	2.63	2.63
ASSESSING	1.50	1.00	1.00	1.00	1.00	1.00
HUMAN RESOURCES	2.00	2.00	2.00	2.00	2.00	2.00
FINANCE	5.00	5.00	5.00	4.58	4.60	4.60
COMMUNITY DEVELOPMENT	1.30	1.49	1.50	1.32	1.00	1.00
GENERAL GOVERNMENT	12.60	12.12	12.13	11.22	11.23	11.23
MUNICIPAL BUILDINGS	0.25	0.48	0.48	0.55	0.48	0.35
BUILDING MAINTENANCE	0.85	0.95	0.95	0.88	0.95	0.75
ENGINEERING	1.30	1.80	1.75	1.75	1.75	1.75
STREETS	6.53	5.68	5.68	5.68	6.68	7.18
PUBLIC WORKS	8.93	8.91	8.86	8.86	9.86	10.03
PLANNING	2.00	1.55	1.55	2.30	2.05	1.65
INSPECTIONS	1.85	1.85	1.85	1.60	1.60	1.60
PROPERTY MAINTENANCE	1.10	1.10	1.10	1.35	1.35	1.50
<i>PLANNING & INSPECTIONS</i>	<i>4.95</i>	<i>4.50</i>	<i>4.50</i>	<i>5.25</i>	<i>5.00</i>	<i>4.75</i>
POLICE	29.20	28.45	30.08	30.08	30.08	30.28
SECURITY - REGIONAL TREATMENT CENTER	0.40	0.45	0.45	0.45	0.45	0.50
SECURITY - TECHNICAL COLLEGE	0.00	0.05	0.05	0.05	0.05	0.10
SECURITY - HIGH SCHOOL	0.00	0.05	0.05	0.05	0.05	0.10
SCHOOL LIASON OFFICER	2.15	1.80	1.85	1.85	1.85	1.85
<i>POLICE</i>	<i>31.75</i>	<i>30.80</i>	<i>32.48</i>	<i>32.48</i>	<i>32.48</i>	<i>32.83</i>
<i>FIRE</i>	<i>4.60</i>	<i>4.60</i>	<i>4.60</i>	<i>4.60</i>	<i>0.00</i>	<i>0.00</i>
PUBLIC SAFETY	41.30	39.90	41.58	42.33	37.48	37.58
SENIOR CENTER	0.40	0.33	0.33	0.33	0.33	0.33
PLAYGROUNDS & FIELDS	0.90	1.38	1.38	1.38	1.38	1.38
SWIMMING POOL	0.35	0.28	0.28	0.28	0.28	0.28
SKATING RINKS/SIDEWALK SNOW REMOVAL	0.66	0.38	0.20	0.20	0.25	0.25
MUNICIPAL PARKS	4.87	4.03	4.08	4.08	4.08	4.08
SHADE TREE BEAUTIFICATION	0.50	0.28	0.28	0.28	0.18	0.18
EVENT CENTER			0.00	0.00	0.00	0.40
CEMETERY	0.00	0.00	0.00	0.00	0.00	0.00
PARKS & RECREATION	7.68	6.66	6.53	6.53	6.50	6.88
TOTAL GENERAL FUND	70.51	67.58	69.09	68.94	65.07	65.72
HRA	1.05	1.11	1.50	1.50	1.00	0.75
PARKING	0.85	2.15	1.15	1.15	0.85	0.80
CEMETERY	0.65	1.03	0.93	0.93	0.88	0.88
CENTRAL EQUIPMENT (GARAGE)	2.05	2.05	2.05	2.05	1.05	1.45
DATA PROCESSING	1.05	0.60	0.48	0.00	0.00	0.00
ELECTRIC	19.85	17.90	17.90	18.00	18.40	17.40
WATER	3.76	3.76	3.26	3.26	3.26	3.56
SEWER	3.76	3.76	3.26	3.26	3.26	2.96
LIQUOR STORES	4.00	4.00	4.00	4.00	4.00	4.00
GOLF COURSE	3.17	3.17	3.17	3.17	3.12	3.25
RECYCLING	0.40	0.51	0.38	0.38	0.38	0.37
TOTAL OTHER FUNDS	40.59	40.03	38.07	37.69	36.20	35.42
	111.10	107.62	107.16	106.63	101.27	101.13

City of Anoka
Principal Taxpayers

TAXPAYER	TYPE OF BUSINESS	PAY 2015	
		INDIVIDUAL TAX CAPACITY	% OF TOTAL TAX CAPACITY
HOFFMAN ENCLOSURES	ELECTRICAL ENCLOSURES	284,002	2.1%
FEDERAL CARTRIDGE	AMMUNITION MANUFACTURING	245,172	1.8%
CUTTERS GROVE LTD	APARTMENTS	229,247	1.7%
ANOKA INDUSTRIAL LLC	DECOPAC	208,714	1.5%
HEALTH PARTNERS	HEALTH CARE	206,886	1.5%
PAUL & ELEANOR SADE TRUST	SHEET STEEL FABRICATION	168,032	1.2%
CRV ANOKA	FURNITURE WAREHOUSE	159,912	1.2%
SUNDQUIST PROPERTIES II LLC	PRECISION MACHINING	150,486	1.1%
GRACO	FLUID HANDLING	142,836	1.0%
RURAL COMMUNITY INS	INSURANCE	134,700	1.0%
		1,929,987	14.1%

2013 Per Capita Governmental Fund Expenditures for Metro Area Cities with Population 13,000-21,000

Ham Lake	15,650	250
Hugo	13,878	289
Lino Lakes	20,833	472
Forest Lake	19,056	491
New Hope	20,904	526
Anoka	17,283	581
West Saint Paul	19,648	593
Columbia Heights	19,758	618
Robbinsdale	14,445	676
Golden Valley	20,683	724
Stillwater	18,970	690
South St. Paul	20,441	773
Hopkins	18,413	906
Average		584

Source: Minnesota State Auditor

CITY OF ANOKA, MINNESOTA

DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN YEARS

<u>Year</u>	<u>Population¹</u>	<u>Median Age²</u>	<u>City Average # of Employees³</u>	<u>City Annual Income Per Employee³</u>	<u>County Annual Income Per Employee³</u>	<u>7-County Metro Area Annual Income Per Employee³</u>	<u>Total City Personal Income (amounts in thousands)⁴</u>	<u>County Unemployment Rate³</u>	<u>7-County Metro Area Unemployment Rate³</u>
2005	17,899	35.4	13,212	39,780	39,312	46,644	525,573	4.0	3.8
2006	18,076		13,377	41,496	40,560	48,100	555,092	4.0	3.7
2007	18,038		13,433	45,084	43,264	49,660	605,613	4.6	4.2
2008	17,849		13,684	44,512	42,120	52,364	609,102	5.4	5.0
2009	17,966		12,686	44,304	42,172	51,376	562,041	8.7	7.7
2010	17,142	37.2	12,579	48,256	43,108	52,988	607,012	7.8	7.1
2011	17,331		12,802	47,866	43,784	54,496	612,781	6.7	6.3
2012	17,345		13,093	51,480	45,240	59,280	674,028	5.9	5.5
2013	17,283		13,767	50,648	45,604	59,852	697,271	4.5	4.2
2014	17,345 est		13,856	51,272	46,540	58,552	710,425	3.2	3.2

Sources:

¹ Minnesota State Auditor

² U.S. Census Bureau

³ Minnesota Department of Employment and Economic Development

⁴ City average employees times annual income



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CITY OF ANOKA, MINNESOTA
2015 BUDGET

GENERAL FUND SUMMARY BUDGET

SOURCES	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ACTUAL	2014 ADOPTED	2015 ADOPTED	PERCENT CHANGE
Property Taxes	5,183,772	5,207,674	5,441,866	5,475,539	5,329,265	5,329,680	0.01%
Intergovernmental	1,428,247	1,485,068	1,373,890	1,432,608	1,943,940	2,081,885	7.10%
Licenses & Permits	247,625	236,939	457,674	343,817	343,450	365,550	6.43%
Fines & Forfeitures	94,919	113,095	83,462	79,874	92,000	91,500	-0.54%
Interest Earnings	105,668	96,775	36,920	(74,207)	52,500	30,000	-42.86%
Charges for Services	780,286	951,926	1,026,888	1,088,748	940,350	1,099,250	16.90%
Miscellaneous	52,462	259,682	14,931	85,086	130,750	137,000	4.78%
Franchise Fees	920,665	926,617	939,728	977,721	930,000	945,000	1.61%
Transfers In/Reserves	275,000	275,000	385,000	700,000	1,575,000	538,585	-65.80%
Total Revenue and Transfers In	\$9,088,644	\$9,552,776	\$9,760,359	\$10,109,186	\$11,337,255	\$10,618,450	-6.34%
2015 Revenues Include:							
USES							
Council	92,407	90,805	88,000	83,479	96,510	96,675	0.17%
Administrative Services	357,725	326,247	357,629	362,800	428,845	379,930	-11.41%
Finance	370,480	392,201	383,910	382,525	452,035	417,975	-7.53%
Legal	186,331	195,996	184,317	180,450	212,000	208,500	-1.65%
Planning	170,556	172,977	168,291	188,102	208,935	166,985	-20.08%
Municipal Buildings	113,706	89,150	244,757	345,414	298,935	365,700	22.33%
Police	3,605,036	3,695,424	3,886,213	3,968,492	4,251,830	4,337,810	2.02%
Fire	472,482	482,168	524,605	808,183	536,125	551,460	2.86%
Inspections/Property Maint.	233,524	242,053	268,041	269,131	291,320	303,525	4.19%
Public Works	1,431,311	1,335,589	1,060,079	1,237,801	1,433,855	1,602,920	11.79%
Recreation	543,198	568,301	723,556	890,383	1,016,875	998,010	-1.86%
Parks	944,358	871,019	755,132	763,732	799,245	870,885	8.96%
Community Development	157,744	99,941	115,099	131,554	106,245	114,575	7.84%
Unallocated	39,062	40,714	41,709	48,623	104,500	109,500	4.78%
Transfers Out	-	-	600,000	750,000	1,100,000	94,000	-91.45%
Total Expenditures and Transfers Out	\$8,717,920	\$8,602,585	\$9,401,338	\$10,410,669	\$11,337,255	\$10,618,450	-6.34%
Net Change in Fund Balance	\$370,724	\$950,191	\$359,021	(\$301,483)	\$0	\$0	
GENERAL FUND BALANCE	\$4,864,268	\$5,814,459	\$6,173,480	\$5,871,997	\$6,173,480	\$5,871,997	-4.88%

CITY OF ANOKA, MINNESOTA
2015 BUDGET

GENERAL FUND COMPARATIVE EXPENDITURES BY OBJECT CLASSIFICATION

	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 ACTUAL	2014 ADOPTED	2015 ADOPTED	PERCENT CHANGE
General Government:							
Employee Services	\$1,017,315	\$926,736	\$993,713	\$1,024,787	\$1,055,550	\$1,085,420	2.83%
Supplies	20,513	18,430	17,820	18,245	26,700	36,100	35.21%
Professional Services	378,706	395,338	465,818	451,096	484,050	490,815	1.40%
Maintenance	32,415	26,813	106,361	109,107	44,670	118,005	164.17%
Capital Outlay	-	-	-	71,089	-	20,000	100.00%
Total General Government	<u>1,448,949</u>	<u>1,367,317</u>	<u>1,583,712</u>	<u>1,674,324</u>	<u>1,610,970</u>	<u>1,750,340</u>	8.65%
Public Safety:							
Employee Services	3,735,207	3,755,478	3,949,061	3,994,213	3,802,655	3,855,520	1.39%
Supplies	103,056	80,993	88,170	71,413	86,950	80,950	-6.90%
Professional Services	222,999	269,376	331,572	374,062	358,860	385,210	7.34%
Maintenance	249,780	313,798	281,612	323,005	302,185	319,655	5.78%
Contractual Fire	-	-	-	-	536,125	551,460	2.86%
Capital Outlay	-	-	28,446	283,113	-	-	0.00%
Total Public Safety	<u>4,311,042</u>	<u>4,419,645</u>	<u>4,678,861</u>	<u>5,045,806</u>	<u>5,086,775</u>	<u>5,192,795</u>	2.08%
Public Works:							
Employee Services	557,296	560,253	499,830	570,119	740,475	687,450	-7.16%
Supplies	40,782	15,585	23,781	19,014	45,800	33,900	-25.98%
Professional Services	104,347	132,358	90,598	72,136	137,580	117,955	-14.26%
Maintenance	676,848	627,393	445,870	576,532	692,535	653,615	-5.62%
Capital Outlay	52,038	-	-	-	10,000	110,000	1000.00%
Total Public Works	<u>1,431,311</u>	<u>1,335,589</u>	<u>1,060,079</u>	<u>1,237,801</u>	<u>1,626,390</u>	<u>1,602,920</u>	-1.44%
Park & Recreation:							
Employee Services	869,788	788,644	813,845	795,866	870,840	912,100	4.74%
Supplies	109,337	69,714	90,454	106,931	143,950	144,950	0.69%
Professional Services	160,501	145,275	143,158	259,989	271,765	217,855	-19.84%
Maintenance	347,930	435,687	403,521	500,205	472,065	510,390	8.12%
Capital Outlay	-	-	27,709	39,747	50,000	83,600	67.20%
Total Park & Recreation	<u>1,487,556</u>	<u>1,439,320</u>	<u>1,478,687</u>	<u>1,702,738</u>	<u>1,808,620</u>	<u>1,868,895</u>	3.33%
Unallocated:							
Transfers	-	-	600,000	750,000	1,100,000	94,000	-91.45%
Maintenance/contingency	39,062	40,714	-	0	104,500	109,500	4.78%
Total Unallocated	<u>39,062</u>	<u>40,714</u>	<u>600,000</u>	<u>750,000</u>	<u>1,204,500</u>	<u>203,500</u>	-83.11%
TOTALS	<u>\$8,717,920</u>	<u>\$8,602,585</u>	<u>\$9,401,339</u>	<u>\$10,410,669</u>	<u>\$11,337,255</u>	<u>\$10,618,450</u>	-6.34%

CITY OF ANOKA, MINNESOTA
2015 BUDGET

GENERAL FUND SUMMARY BUDGET

GENERAL FUND COMPARATIVE EXPENDITURES BY OBJECT CLASSIFICATION

TOTAL GENERAL FUND:	2010 <u>ACTUAL</u>	2011 <u>ACTUAL</u>	2012 <u>ACTUAL</u>	2013 <u>ACTUAL</u>	2014 <u>ADOPTED</u>	2015 <u>ADOPTED</u>	PERCENT <u>CHANGE</u>
Employee Services	\$6,179,606	\$6,031,111	\$6,256,449	\$6,384,985	\$6,469,520	\$6,540,490	1.10%
Supplies	273,688	184,722	220,225	215,603	303,400	295,900	-2.47%
Professional Services	866,553	942,347	1,031,146	1,157,283	1,252,255	1,211,835	-3.23%
Maintenance	1,306,973	1,403,691	1,237,364	1,508,849	1,511,455	1,601,665	5.97%
Contractual Fire	-	-	-	0	536,125	551,460	2.86%
Capital Outlay	52,038	-	56,155	393,949	60,000	213,600	256.00%
Contingency	39,062	40,714	-	0	104,500	109,500	4.78%
Transfers	-	-	600,000	750,000	1,100,000	94,000	-91.45%
TOTAL	<u>\$8,717,920</u>	<u>\$8,602,585</u>	<u>\$9,401,339</u>	<u>\$10,410,669</u>	<u>\$11,337,255</u>	<u>\$10,618,450</u>	<u>-6.34%</u>

CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: GENERAL GOVERNMENT
DIVISION: CITY COUNCIL

DIVISION DESCRIPTION:

The legislative body of city government is the City Council. Comprised of four council members and the mayor, the City Council is responsible for enacting ordinances, adopting the yearly budget and establishing basic policies of the city. They are also responsible for appointing the city manager, city attorney, and members of the city advisory commissions. The mayor and council members are elected at large. The mayoral term is for two years, while council members are elected for overlapping four-year terms.

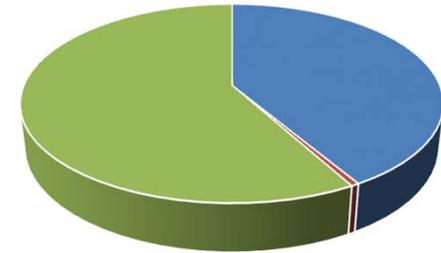
MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Development/Redevelopment
 - A. Anoka Station/CRTV/West of 4th/S Ferry/HRRD/North of 116
 - B. River related issues for Feed store, Review Industrial sites,
 - C. Promote sale of developable properties, Study/plan for SF Homes
 - D. Examine other communities rail-side apartments
2. Finance/Organization
 - A. Continue 0% or decreased levy, sell City-owned properties
 - B. Coninute search for efficiencies, Manage Dept leadership transitions
 - C. Ensure elected/admin officials responsiveness, ethics, & duties
3. Parks/Trails/River
 - A. Implement construction of trail from dam to amphitheatre
 - B. Evaluate parks, walks, trails, promote recreation, re-examine River Boat
 - C. License sellers of fuel, food, supplies
4. Transportation & Other
 - A. Study/Implement local transportation concepts, identify cut-thru streets
 - B. Finish 2013 projects, reduce new projects
 - C. Address homelessness/shelters, ctrs (Milk Factory/Riverplace)
 - D. Improve weed control on City property

PERFORMANCE MEASURES:

	2013	2014 Projected	2015 Projected
1. % Levy change	-0.73%	-2.46%	0.00%
2. # of special work sessions	20	20	20

EXPENDITURES BY CATEGORY

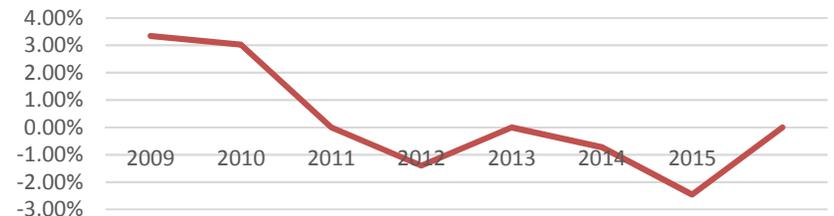


■ PERSONAL SERVICES ■ SUPPLIES
 ■ PROFESSIONAL SERVICE ■ MAINTENANCE

EXPENDITURES:	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
PERSONAL SERVICES	\$ 39,049	\$ 40,135	\$ 40,135
SUPPLIES	329	900	500
PROFESSIONAL SERVICE	44,101	54,755	56,040
MAINTENANCE			
TOTAL	\$ 83,479	\$ 95,790	\$ 96,675

PER CAPITA EXPENSE:	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
MONTHLY	\$ 0.40	\$ 0.46	\$ 0.46
ANNUAL	\$ 4.83	\$ 5.52	\$ 5.57

Gross Levy % increase



CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: GENERAL GOVERNMENT
DIVISION: CITY MANAGER

DIVISION DESCRIPTION:

The city manager department is the general administrative unit of the city government. As such, it supervises and coordinates activities of the city departments, handles citizen inquiries and service requests and implements policies of the city. This activity also prepares the agenda and materials for council meetings, prepares regular and special management reports, advises the council on policy matters and prepares the annual budget for consideration by the city council.

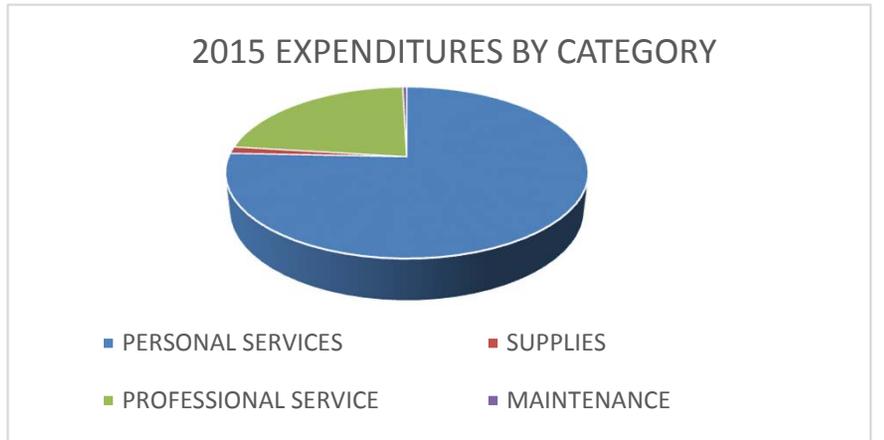
MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Continue to deliver quality and cost-effective core services while improving operations and increasing efficiencies through the use of technology, outsourcing and streamlining.
2. Through development and redevelopment, continue to reposition the community for a strong sustainable future.
3. Be wise financially to assure a strong future.
4. Continue to invest in, develop, and acknowledge City staff.

	2013	2014 Projected	2015 Projected
1. Levy change	-0.73%	-2.46%	0.00%
2. Change General Fund Exp	7.43%	3.18%	-4.89%

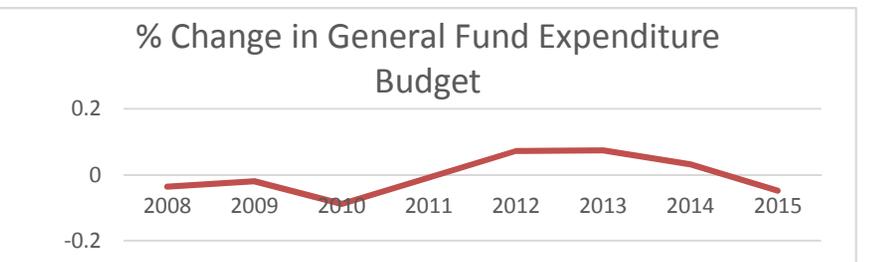
STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	2.32	2.63	2.63



EXPENDITURES:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	\$ 171,425	\$ 200,970	\$ 178,410
SUPPLIES	692	3,500	3,000
PROFESSIONAL SERVICE	63,436	53,310	53,440
MAINTENANCE	-	2,900	1,000
TOTAL	\$ 235,553	\$ 260,680	\$ 235,850

PER CAPITA EXPENSE:	<u>BUDGETED</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
MONTHLY	\$ 1.14	\$ 1.25	\$ 1.13
ANNUAL	\$ 13.64	\$ 15.03	\$ 13.60



CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: GENERAL GOVERNMENT
DIVISION: ELECTIONS

DIVISION DESCRIPTION:

This division provides for the registration of voters and also conducts all elections according to local ordinances and state law. This includes administration of precincts, filing of local offices, proofing ballots, publishing all required legal notices, coordination of election judge staff, provide residents with important voting information and ensure all elections are fair and accurate.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

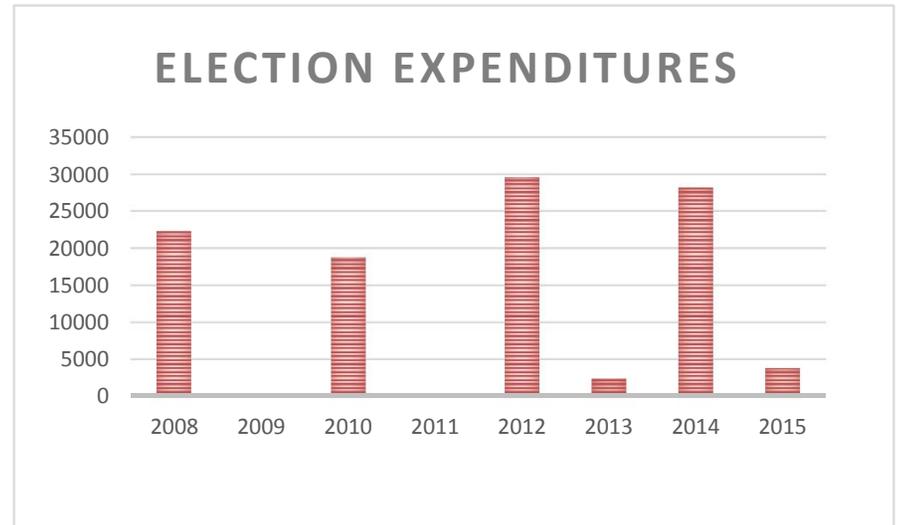
1. There are no scheduled elections for 2015.
2. _____
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

1. Only expected expenditure is annual lease payment for election equipment.
2. _____
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. # of registered voters	9,905	10,185	10,185
2. # of precincts	8	8	8



EXPENDITURES:	ACTUAL <u>2013</u>	BUDGETED <u>2014</u>	BUDGETED <u>2015</u>
PERSONAL SERVICES	\$ -	\$ 24,525	\$ -
SUPPLIES	-	-	-
PROFESSIONAL SERVICE	2,494	-	-
MAINTENANCE	-	3,800	3,850
TOTAL	\$ 2,494	\$ 28,325	\$ 3,850

PER CAPITA EXPENSE:	ACTUAL <u>2013</u>	BUDGETED <u>2014</u>	BUDGETED <u>2015</u>
MONTHLY	\$ 0.01	\$ 0.14	\$ 0.02
ANNUAL	\$ 0.14	\$ 1.63	\$ 0.22

CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: GENERAL GOVERNMENT
DIVISION: FINANCE

DIVISION DESCRIPTION:

This division is responsible for administration of the city's financial affairs. This includes maintaining accounting records for all operations, custody and investment of funds, supervision of revenue collection and disbursement of city monies, administration of debt, payroll function, purchasing function, special assessments, the receptionist area, and budget preparation.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Implement new inventory control and work order system software
2. Document processes for training future staff turnover
3. Implement single monthly billing system
4. Update City Financial Management Plan

EXPENDITURE HIGHLIGHTS:

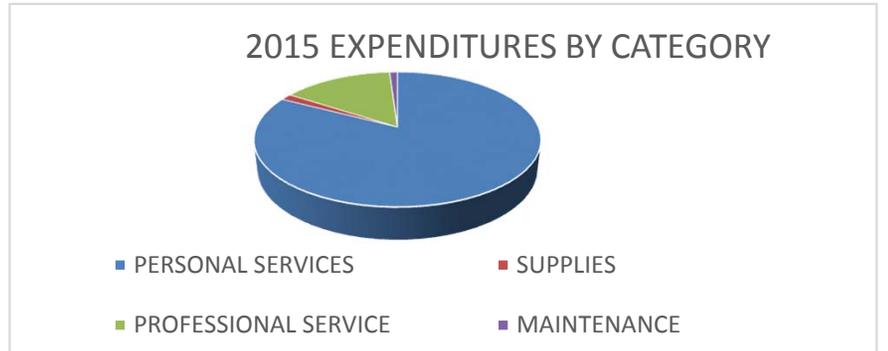
1. Savings on replacement of key positions
2. _____
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. # of Deposits annually	1,200	909	1,000
2. # of Ebilling customers	549	571	590
3. # of autobank pay cust	3,272	3,509	3,600
4. Total Calls Received	19,197	18,655	18,850
5. Average Time Per Call	2:58	3:10	3:00

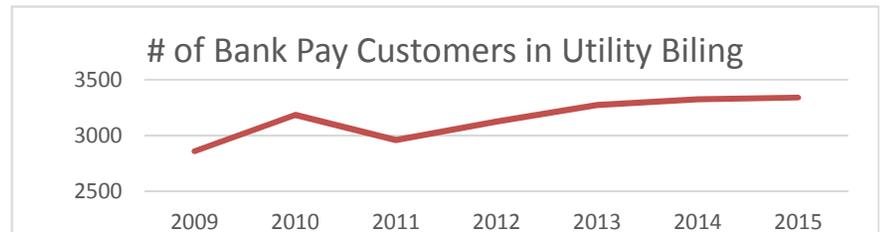
STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	4.58	4.60	4.60



EXPENDITURES:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	\$ 201,198	\$ 262,605	\$ 235,070
SUPPLIES	3,022	4,300	4,300
PROFESSIONAL SERVICE	66,335	42,345	42,160
MAINTENANCE	2,013	1,100	3,000
TOTAL	\$ 272,568	\$ 310,350	\$ 284,530

PER CAPITA EXPENSE:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
MONTHLY	\$ 1.26	\$ 1.49	\$ 1.37
ANNUAL	\$ 15.08	\$ 17.89	\$ 16.40



CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: GENERAL GOVERNMENT
DIVISION: ASSESSING

DIVISION DESCRIPTION:

This division is responsible for assessment for all real and personal property for valuation purposes and the administration of all special assessments. Special assessments increase each year by about 100 new accounts as a result of new development, annual street renewal projects and redevelopment.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Complete quintile.
2. Resolve outstanding Tax Court petitions.
3. Migrate Special Assessment program to newer version of MS Access.
4. _____

EXPENDITURE HIGHLIGHTS:

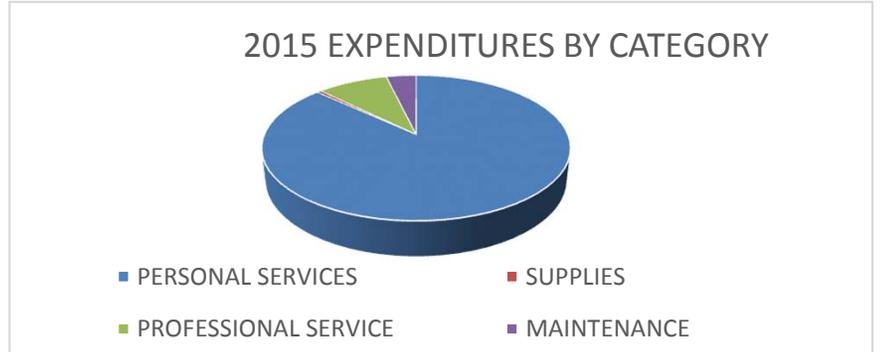
1. Reflects lower costs of part-time employees

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. NUMBER OF RESIDENTIAL PARCELS ASSESSED	950	950	950
2. COMMERCIAL/APARTMENT EXEMPT PARCELS	140	240	240
3. TAX COURT PETITIONS	22	15	6
4. TAX COURT PARCELS	35	30	11

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	1.00	1.00	1.00



EXPENDITURES:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	\$ 102,211	\$ 125,350	\$ 115,950
SUPPLIES	448	700	700
PROFESSIONAL SERVICE	4,193	12,085	11,815
MAINTENANCE	3,105	3,550	4,980
TOTAL	\$ 109,957	\$ 141,685	\$ 133,445

PER CAPITA EXPENSE:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
MONTHLY	\$ 0.53	\$ 0.68	\$ 0.64
ANNUAL	\$ 6.37	\$ 8.17	\$ 7.69

CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: GENERAL GOVERNMENT
DIVISION: CITY ATTORNEY

DIVISION DESCRIPTION:

The city attorney provides legal services required by the city. The city attorney advises the city council and city departments in all legal matters relating to the operations of city government, and prepares all contracts, ordinances, legal opinions and other legal documents required by the city staff or council. In addition, the attorney appears on the city's behalf before any court or administrative body in the prosecution or defense of all proceedings in which the city is a party.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

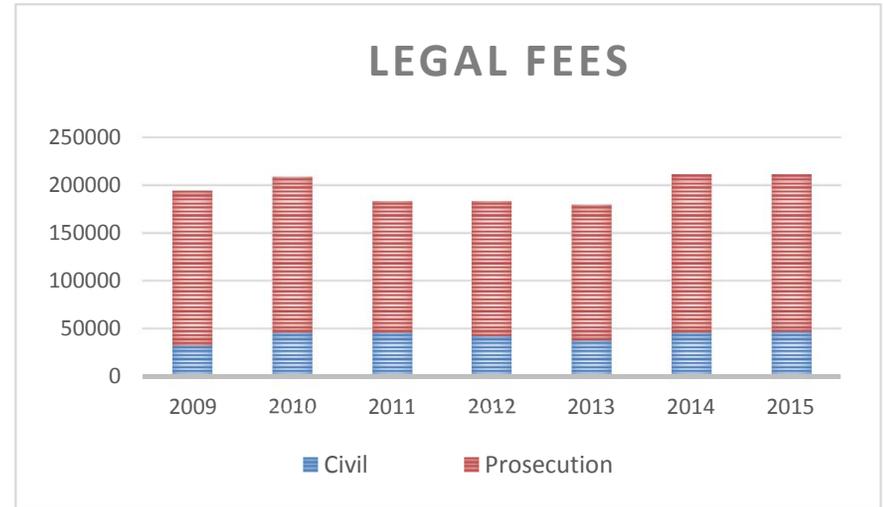
1. Continue to monitor and minimize legal costs.
2. _____
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

1. Reduced to reflect actual costs
2. _____
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Criminal	\$ 142,110	\$ 165,500	\$ 164,000
2. Civil	\$ 38,319	\$ 46,000	\$ 47,500



EXPENDITURES:	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
PERSONAL SERVICES	\$ -	\$ -	\$ -
SUPPLIES	21	500	500
PROFESSIONAL SERVICE	180,429	211,500	208,000
MAINTENANCE	-	-	-
TOTAL	\$ 180,450	\$ 212,000	\$ 208,500

PER CAPITA EXPENSE:	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
MONTHLY	\$ 0.87	\$ 1.02	\$ 1.00
ANNUAL	\$ 10.45	\$ 12.22	\$ 12.02

CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: GENERAL GOVERNMENT
DIVISION: HUMAN RESOURCES

DIVISION DESCRIPTION:

The Human Resources Department is responsible for administering the 1) personnel program, 2) labor relations issues, 3) safety program, and 4) insurance program for all City departments. The personnel duties include keeping current with and updating when appropriate benefits, pay plan, personnel policy, affirmative action, job classification, recruitment, testing, interviewing, final hiring selection, new laws and regulations affecting personnel, job descriptions current to insure they meet ADA requirements, and administering wage and salary programs. Labor relations duties include negotiating new contracts with 5 bargaining units, handling grievances, interpreting union contracts, and settling disputes. The safety duties include keeping City personnel updated on issues affecting the safety of their work and work environment and investigating accidents. Insurance program duties include administering the municipal workers' comp, and employee group insurance programs.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Maintain cost and level of benefits.
2. Lower number of lost time injuries.
3. Maintain staffing levels during turnover and retirements

EXPENDITURE HIGHLIGHTS:

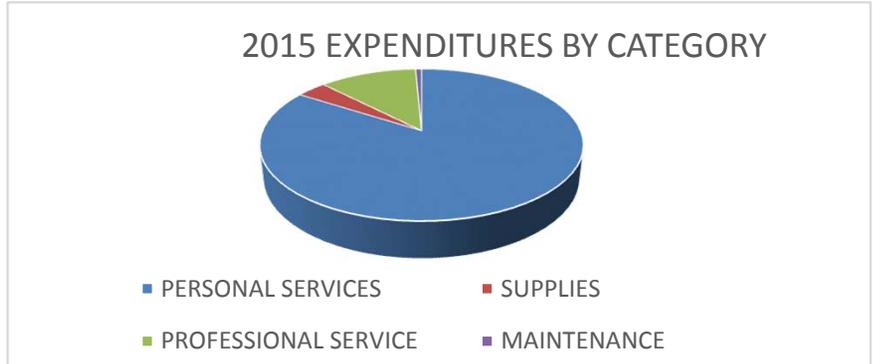
1. Employee Wellness Training
2. Financial/Retirement Planning Training
3. Safety Training

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Employee injuries	18	10	12
2. Vehicle accidents	9	7	8
3. New hires	112	122	110

STAFFING LEVELS:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
FTE	2.00	2.00	2.00



EXPENDITURES:	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
PERSONAL SERVICES	\$ 106,788	\$ 117,265	\$ 117,925
SUPPLIES	3,914	5,000	5,000
PROFESSIONAL SERVICE	14,051	16,575	16,305
MAINTENANCE	-	1,000	1,000
TOTAL	\$ 124,753	\$ 139,840	\$ 140,230

PER CAPITA EXPENSE:	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
MONTHLY	\$ 0.60	\$ 0.67	\$ 0.67
ANNUAL	\$ 7.22	\$ 8.06	\$ 8.08

CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: GENERAL GOVERNMENT
DIVISION: PLANNING

DIVISION DESCRIPTION:

The Planning division has responsibility for preparing and implementing the comprehensive plan and coordinating the overall development of the City. This includes developing proposals for public improvements, drafting zoning ordinances and processing applications such as rezoning, variances, and conditional use permits. This department provides regular staff support to the Heritage Preservation Commission and Planning Commission.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Update various property maintenance, rental licensing and zoning code provisions
2. Work on redevelopment projects including the Cottages at the old state hospital
3. Complete HPC project for interpretive markers and historic vignette panels
4. _____

EXPENDITURE HIGHLIGHTS:

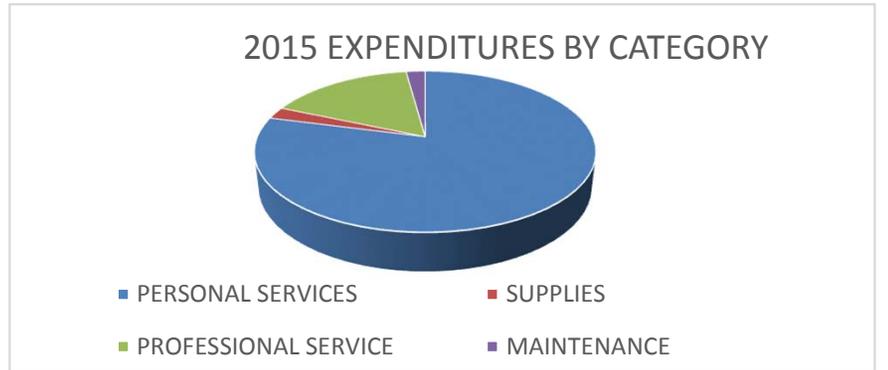
1. Key full-time position to part-time.
2. _____
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. PC Applications	33	27	30
2. Ordinance Amendments	8	8	10
3. Major Studies Completed	2	2	2
4. Site Plan Reviews	8	12	10

STAFFING LEVELS:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
FTE	2.30	2.05	1.65



EXPENDITURES:	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
PERSONAL SERVICES	\$ 165,516	\$ 175,400	\$ 132,000
SUPPLIES	1,676	4,000	4,000
PROFESSIONAL SERVICE	18,754	27,735	27,385
MAINTENANCE	2,156	1,800	3,600
TOTAL	\$ 188,102	\$ 208,935	\$ 166,985

PER CAPITA EXPENSE:	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
MONTHLY	\$ 0.91	\$ 1.00	\$ 0.80
ANNUAL	\$ 10.89	\$ 12.05	\$ 9.63



CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: GENERAL GOVERNMENT
DIVISION: MUNICIPAL BUILDINGS

DIVISION DESCRIPTION:

The Municipal Buildings division ensures the City Hall complex is safe and efficient while projecting a positive public image and work environment. The facility and its equipment is maintained by in-house maintenance personnel.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. With a reduction in staff hours, continue to perform preventative maintenance checks through researching and developing programs to increase efficiency.
2. Manage janitorial contract
3. Monitor and maintain HVAC system

EXPENDITURE HIGHLIGHTS:

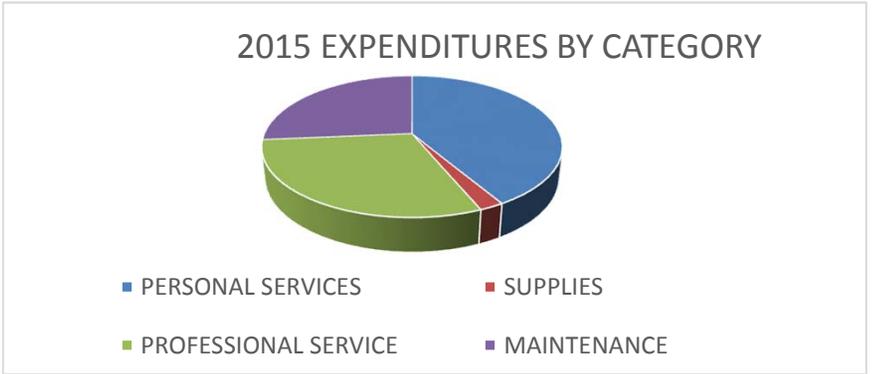
1. Seasonal help for building maintenance
2. 3rd floor workout room at City Hall
3. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Preventative maintenance	175	160	160
2. Unscheduled repairs /	\$45,300	\$51,700	\$60,000

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	0.55	0.48	0.35



EXPENDITURES:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
--	------------------------------	--------------------------------	--------------------------------

PERSONAL SERVICES	\$ 40,683	\$ 30,250	\$ 59,400
SUPPLIES	1,636	4,200	3,200
PROFESSIONAL SERVICE	31,621	41,930	42,900
MAINTENANCE	49,469	30,020	37,760
CAPTIAL OUTLAY	71,089	-	20,000
TOTAL	\$ 194,498	\$ 106,400	\$ 163,260

PER CAPITA EXPENSE:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
--	------------------------------	--------------------------------	--------------------------------

MONTHLY	\$ 0.94	\$ 0.51	\$ 0.78
ANNUAL	\$ 11.26	\$ 6.13	\$ 9.41

CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: PUBLIC WORKS
DIVISION: BUILDING MAINTENANCE

DIVISION DESCRIPTION:

The Building Maintenance division ensures that all city buildings are safe and efficient while projecting a positive public image and work environment. The facilities and equipment is maintained by in-house maintenance personnel. This division is not responsible for the City Hall complex or the utility building.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. With a significant reduction in staff hours, continue to perform preventative maintenance checks
2. Project management of City building projects
3. Manage janitorial contract

EXPENDITURE HIGHLIGHTS:

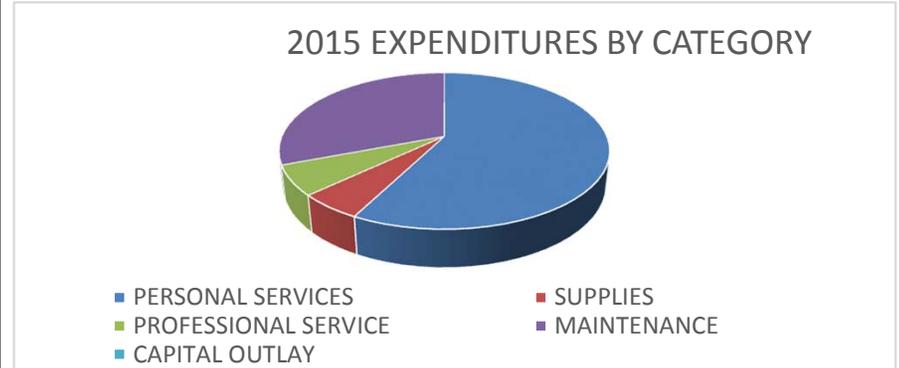
1. Seasonal staff addition
- 2.
- 3.
- 4.

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Preventative maint tasks completed	800	600	600
2. Contractual maint costs	\$80,700	\$62,000	65,000
3. After hours call outs	50	65	50

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	0.88	0.95	0.75



EXPENDITURES:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	\$ 80,335	\$ 94,675	\$ 116,700
SUPPLIES	5,800	11,900	10,900
PROFESSIONAL SERVICE	12,479	16,685	12,525
MAINTENANCE	52,302	59,275	62,315
CAPITAL OUTLAY	-	10,000	-
TOTAL	\$ 150,916	\$ 192,535	\$ 202,440

PER CAPITA EXPENSE:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
MONTHLY	\$ 0.73	\$ 0.93	\$ 0.97
ANNUAL	\$ 8.74	\$ 11.10	\$ 11.67



CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: POLICE
DIVISION: POLICE

DIVISION DESCRIPTION:

The mission of the Anoka Police Department is to maintain the peace and the protection of the community through diligent enforcement of laws and effective response to calls for service.

The goals of the Anoka Police Department are to (1) effectively respond to the commission of crime by maintaining a proactive patrol and investigative unit and by vigorous prosecution of criminals, (2) educate and communicate with our citizens concerning public safety issues in order to harden potential targets of crime and to draw the citizens and police into a closer working relationship, (3) instill public confidence in the police department by exercising sound management practices that provide firm direction, commitment to excellence, and a professional working environment whereby officers can deliver police services in an efficient and expedient manner.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Continue police training that is mandated by the State of MN P.O.S.T. Board.
2. Explore & Implement a Crime Mapping Software Program.
3. Continue to review organization looking for efficiencies and cost savings.
4. _____

EXPENDITURE HIGHLIGHTS:

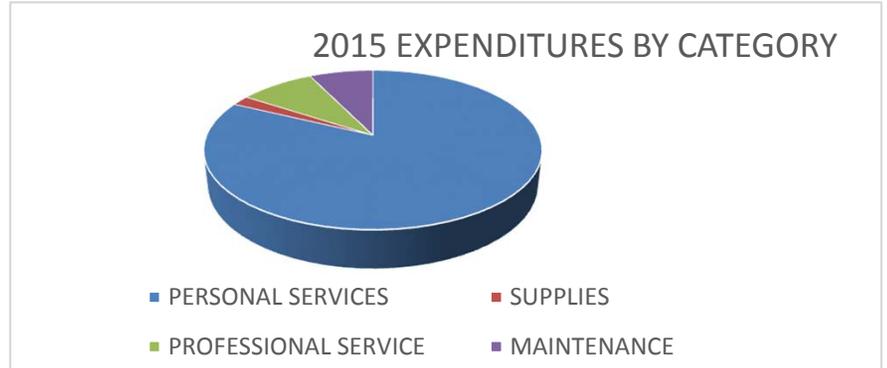
1. Increase annual maintenance of new PSDS county-wide software
2. 3 - 800 mgz radio's
3. Tasers
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Assaults 5th Degree	213	200	190
2. Property Damage Crash	569	694	605
3. Residential Burglary	53	40	40
4. Nat'l Night Out Participant	26	27	28

STAFFING LEVELS:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
FTE	30.08	30.08	30.28



EXPENDITURES:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
PERSONAL SERVICES	\$ 2,859,405	\$ 3,082,550	\$ 3,070,100
SUPPLIES	56,030	81,500	75,500
PROFESSIONAL SERVICE	261,781	296,520	320,040
MAINTENANCE	249,616	256,070	272,200
TOTAL	\$ 3,426,832	\$ 3,716,640	\$ 3,737,840

PER CAPITA EXPENSE:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
MONTHLY	\$ 16.54	\$ 17.86	\$ 17.96
ANNUAL	\$ 198.45	\$ 214.28	\$ 215.50

CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: POLICE
DIVISION: SECURITY - REGIONAL TREATMENT CENTER

DIVISION DESCRIPTION:

The Anoka Metro Regional Treatment Center Security Unit is a contractual law enforcement security service provided to the State of Minnesota at its Regional Treatment Center Hospital in the City of Anoka. The primary mission of the AMRTC Unit is to provide protection for patients and staff and to preserve the peace on the campus through vigorous visible foot and vehicle patrol and through follow up investigations. This service is completely paid for by the MN Regional Treatment Center

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Renegotiate security contract with the State of MN for services in 2015-2016.
2. Continue to cross train security officers to be prepared to work all 3 contracts
3. Continue training for security officers in areas of theraputic intervention, first-aid
4. _____

EXPENDITURE HIGHLIGHTS:

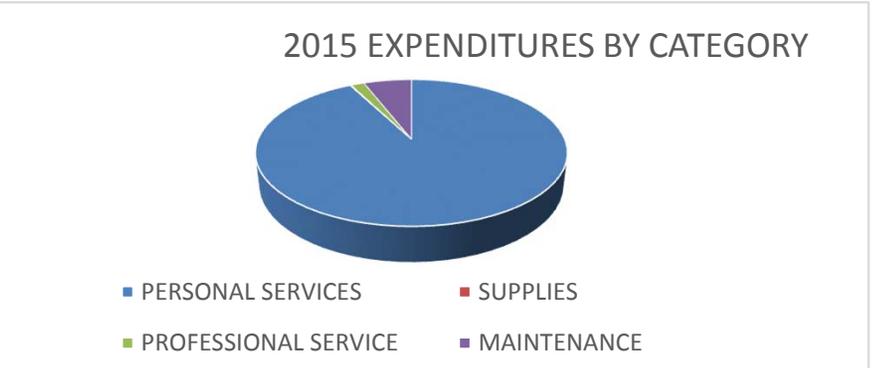
1. Uniforms and equipment maintenance
2. Squad maintenance
3. Training of new part-time security officers
4. Added staff to provide better coverage and security

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Foot patrols on Patient Units	10	15	16
2. Neighborhood patrols	10	10	16

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	0.45	0.45	0.50



EXPENDITURES:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	\$ 236,759	\$ 189,885	\$ 256,890
SUPPLIES	43	400	400
PROFESSIONAL SERVICE	6,718	4,740	4,590
MAINTENANCE	20,670	15,665	16,455
TOTAL	\$ 264,190	\$ 210,690	\$ 278,335

PER CAPITA EXPENSE:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
MONTHLY	\$ -	\$ -	\$ -
ANNUAL	\$ -	\$ -	\$ -



CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: POLICE
DIVISION: SECURITY - ANOKA TECHNICAL COLLEGE

DIVISION DESCRIPTION:

This division provides contractual part-time security service to the Anoka Technical College. The primary focus is to present a visible preventive patrol as well as security escort services to students and faculty. This service is completely paid for by the Anoka Technical College.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Renegotiate security contract with tech college to continue services in 2015-16.
2. Continue to cross train security officers to be prepared to work all 3 contracts
3. Continue in-service training for Security Officers
4. _____

EXPENDITURE HIGHLIGHTS:

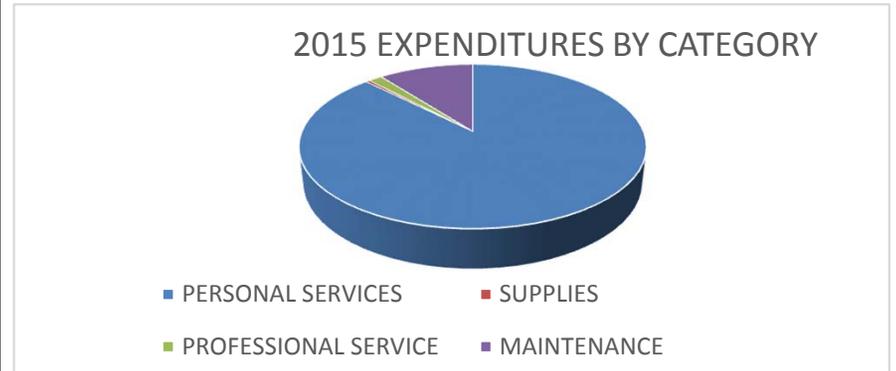
1. Uniforms and equipment maintenance
2. Squad maintenance
3. Training of new part-time security officers
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Parking lot patrols	10	12	13
2. Foot patrols in hallways	10	12	13

STAFFING LEVELS:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
FTE	0.05	0.05	0.10



EXPENDITURES:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
PERSONAL SERVICES	\$ 53,494	\$ 57,080	\$ 62,850
SUPPLIES	-	300	300
PROFESSIONAL SERVICE	1,005	1,040	1,090
MAINTENANCE	6,950	8,000	7,575
TOTAL	\$ 61,449	\$ 66,420	\$ 71,815

PER CAPITA EXPENSE:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
MONTHLY	\$ -	\$ -	\$ -
ANNUAL	\$ -	\$ -	\$ -



CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: POLICE
DIVISION: SECURITY - ANOKA HIGH SCHOOL

DIVISION DESCRIPTION:

The Anoka Senior High School Security Unit is a contractual law enforcement security service provided to the Senior High School in the City of Anoka. The primary mission of the Unit is to provide protection for students and staff and to preserve the peace on the campus through vigorous visible foot and vehicle patrol and through follow up investigations. This service is completely paid for by the School District.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Renegotiate security contract with District #11 to continue services in 2015-16.
2. Continue to cross train security officers to be prepared to work all 3 contracts.
3. Continue to work cooperatively with school staff and students to keep school safe
4. _____

EXPENDITURE HIGHLIGHTS:

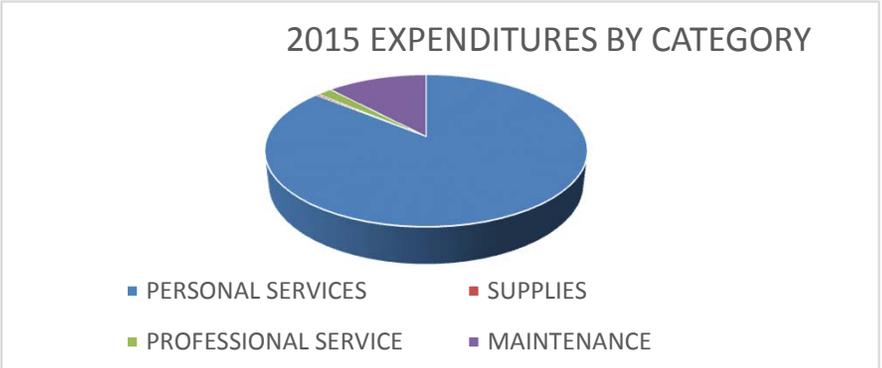
1. Uniforms and equipment maintenance
2. Squad maintenance
3. Training of new part-time security officers
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Parking lot patrols	10	12	13
2. Foot patrols in school	10	12	13

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	0.05	0.05	0.10



EXPENDITURES:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	\$ 53,251	\$ 45,280	\$ 51,300
SUPPLIES	-	200	200
PROFESSIONAL SERVICE	-	-	1,070
MAINTENANCE	5,100	7,465	7,180
TOTAL	\$ 58,351	\$ 52,945	\$ 59,750

PER CAPITA EXPENSE:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
MONTHLY	\$ -	\$ -	\$ -
ANNUAL	\$ -	\$ -	\$ -



CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: POLICE
DIVISION: SCHOOL LIASON OFFICER

DIVISION DESCRIPTION:

Anoka Hennepin School Districts has contracted with the City of Anoka to provide a licensed police officer to service as a liason between the school and it's students. The primary mission of the School Liason Officer is to provide education, crime prevention and protection for students and staff.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Continue teaching the DARE Program at all four elementary schools in Anoka.
2. Continue to make crime prevention presentations at all ten schools in Anoka.
3. Continue to work collaboratively with school staff, parents & students.
4. _____

EXPENDITURE HIGHLIGHTS:

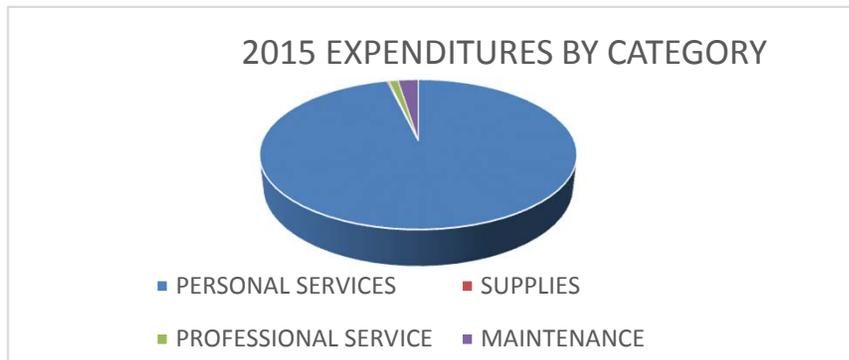
1. Reduced expenditures to reflect actual.
2. _____
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. DARE Program Graduates	331	262	252
2. Juvenile Conferences	9	9	9

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	1.85	1.85	1.85



EXPENDITURES:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	\$ 148,557	\$ 201,000	\$ 178,950
SUPPLIES	-	400	400
PROFESSIONAL SERVICE	1,895	2,550	2,040
MAINTENANCE	4,635	4,865	4,580
TOTAL	\$ 155,087	\$ 208,815	\$ 185,970

PER CAPITA EXPENSE:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
MONTHLY	\$ 0.75	\$ 1.00	\$ 0.89
ANNUAL	\$ 8.98	\$ 12.04	\$ 10.72



CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: GENERAL GOVERNMENT
DIVISION: INSPECTIONS

DIVISION DESCRIPTION:

This division administers and enforces city ordinances relating to the building code. Building plans are reviewed prior to construction, and building in the process of construction are inspected for compliance with applicable codes.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Provide Credit Card Service
2. Automate paperwork for administrative citation process
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

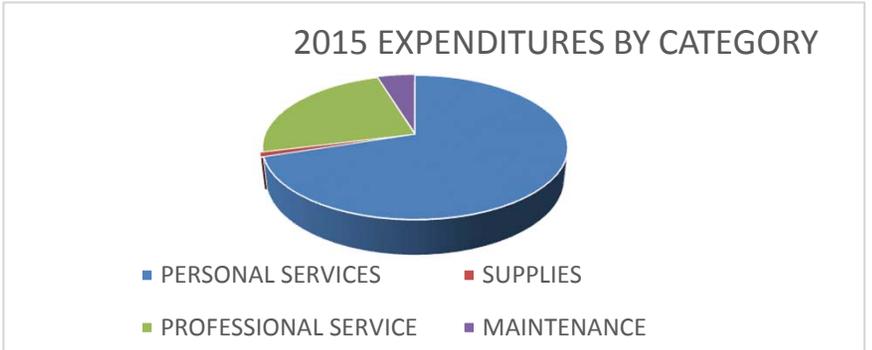
1. _____
2. _____
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Building Permits	444	471	500
2. Mechanical Permits	233	276	300
3. Plumbing Permits	232	288	250
4. Electric Permits	350	380	400
5. Investigation Fees	\$808	\$560	\$500

STAFFING LEVELS:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
FTE	1.60	1.60	1.60



EXPENDITURES:	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
PERSONAL SERVICES	\$ 137,840	\$ 135,210	\$ 135,450
SUPPLIES	243	2,000	2,000
PROFESSIONAL SERVICE	45,110	44,110	46,740
MAINTENANCE	7,350	7,720	9,165
TOTAL	\$ 190,543	\$ 189,040	\$ 193,355

PER CAPITA EXPENSE:	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
MONTHLY	\$ 0.92	\$ 0.91	\$ 0.93
ANNUAL	\$ 11.03	\$ 10.90	\$ 11.15



CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: GENERAL GOVERNMENT
DIVISION: PROPERTY MAINTENANCE

DIVISION DESCRIPTION:

This division is responsible for enforcing City Code in regards to property maintenance, nuisance/blight and other violations of City Code. It coordinates the PACE (Pro Active Community Enhancement) program and responds to citizens reports of potential Code violations. Property owners are contacted regarding Code violations and the properties are tracked to ensure compliance. Citations are issued to individual property owners in the event they do not attempt to comply with City Code. This division is also responsible for rental property licensing and inspections of rental property as required by City Code. The division responds to tenants reports regarding potential Code violations to determine if there is a violation of City Code or a contractual matter between their tenant and landlord. If a violation of City Code exists the property owner is contacted to address the matter.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Implement Handheld Code Compliance Technology
2. Provide property owners a financial tool to address code violations
3. Become more pro-active than reactive when it comes to code violations
4. _____

EXPENDITURE HIGHLIGHTS:

1. Purchase Handheld Code Compliance Technology
2. _____
3. _____

PERFORMANCE MEASURES:

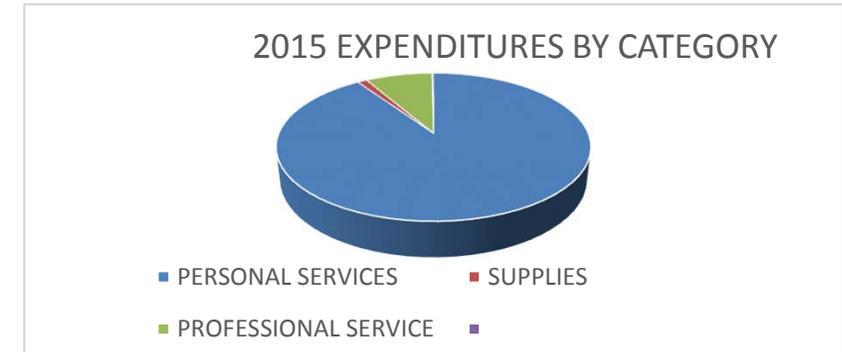
	2013	2014	2015 Projected
New rental licenses	35	30	35
1. Rental inspections	150	150	100
2. Rental reinspections*	0	0	0
3. Site visits (PACE)	100	100	400
4. Citations issued**	0	0	20

* rental reinspections are required if a rental property is considered non-compliant with City Code during the initial inspection

** We are working to adopt an administrative citation process; at this point, we have no data to estimate the number of citations that will be issued.

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	1.35	1.35	1.50



EXPENDITURES:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	\$ 73,452	\$ 91,350	\$ 99,680
SUPPLIES	83	1,250	1,250
PROFESSIONAL SERVICE	5,053	9,480	9,040
MAINTENANCE	-	200	200
TOTAL	\$ 78,588	\$ 102,280	\$ 110,170

PER CAPITA EXPENSE:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
MONTHLY	\$ 0.38	\$ 0.49	\$ 0.53
ANNUAL	\$ 4.55	\$ 5.90	\$ 6.35



CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: POLICE
DIVISION: CIVIL DEFENSE

DIVISION DESCRIPTION:

This activity maintains a state of emergency preparedness in case of natural disaster, unusual occurrences, or all out war. It's primary purpose is to coordinate other city departments or governmental units in the safeguarding of life and property during and following such emergencies.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

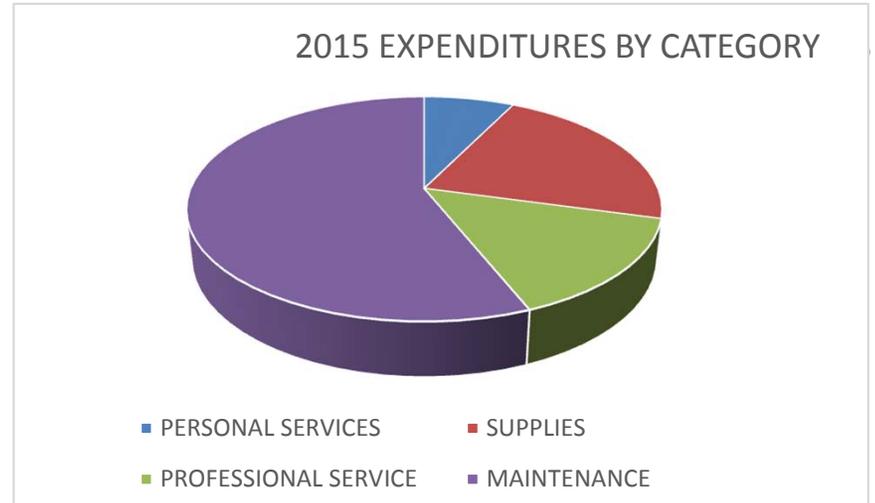
1. Renew and maintain outdoor early warning siren maintenance/testing contracts.
2. Renew outdoor earling warning siren computer board contract.
3. Continue to work cooperatively with State and area EM's in planning & training.
4. _____

EXPENDITURE HIGHLIGHTS:

1. Maintenance/testing contract for outdoor early warning sirens
2. Membership dues for Assoc. of MN Emergency Managers (AMEM)
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Certified Emergency Mgrs	3	3	3
2. Attend Gov's conf training	3	2	2
3. Continued AMEM Member	3	3	3



EXPENDITURES:	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
PERSONAL SERVICES	\$ -	\$ 300	\$ 300
SUPPLIES	-	900	900
PROFESSIONAL SERVICE	260	420	600
MAINTENANCE	2,323	2,200	2,300
TOTAL	\$ 2,583	\$ 3,820	\$ 4,100

PER CAPITA EXPENSE:	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
MONTHLY	\$ 0.01	\$ 0.02	\$ 0.02
ANNUAL	\$ 0.15	\$ 0.22	\$ 0.24

CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: PUBLIC WORKS
DIVISION: ENGINEERING

DIVISION DESCRIPTION:

The engineering division is responsible for the design, construction, maintenance and operation of the physical facilities and infrastructure of the city. This includes preparation of plans (or supervision of plan preparation if consulting engineers are used) and construction management of contracts awarded by the council for public improvements such as paving, storm sewers, sidewalks, etc. Engineering ensures that all projects are designed and built to City standards.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Complete SRP construction in the area south of Main St & West of 7th Av
2. Update City's floodplain mapping to be officially adopted by FEMA
3. Finish City's Stormwater Management Plan and Sign Policy
4. Planning for Street Renewal Projects & Street Surface Improvement Projects

EXPENDITURE HIGHLIGHTS:

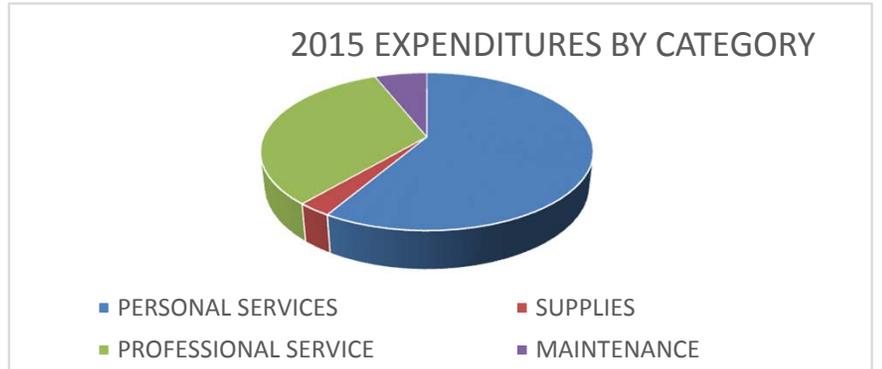
1. Finish scanning paper documents
2. Professional services for increased construction projects
3. Professional services for stormwater plan update
4. Professional services for converting utility as-built drawings into a data base

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. # of projects constructed	12	12	18
2. Construction projects value	\$ 1,710,000	\$ 11,000,000	\$ 14,000,000
3. # of site plan reviews	15	12	15
4. Inspection/review hours	1,400	1,400	1,400

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	1.75	1.75	1.75



EXPENDITURES:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	\$ 88,651	\$ 97,550	\$ 93,450
SUPPLIES	388	4,500	4,500
PROFESSIONAL SERVICE	20,552	51,665	52,015
MAINTENANCE	8,115	9,320	9,665
CAPITAL OUTLAY	-	-	-
TOTAL	\$ 117,706	\$ 163,035	\$ 159,630

PER CAPITA EXPENSE:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
MONTHLY	\$ 0.57	\$ 0.78	\$ 0.77
ANNUAL	\$ 6.82	\$ 9.40	\$ 9.20

CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: PUBLIC WORKS
DIVISION: STREETS

DIVISION DESCRIPTION:

The street division maintains streets and roadways within the city, including street surfacing and repairs, street cleaning, snow and ice removal, storm sewers and traffic regulating device installation and maintenance. Dam maintenance is also in the division.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Continue improving joint power agreement with other cities for buying power
2. Snow and ice removal within 24 hours of snow event
3. Continue to reorganize operations south of Sunny Acres and north of Grant/11th
4. _____

EXPENDITURE HIGHLIGHTS:

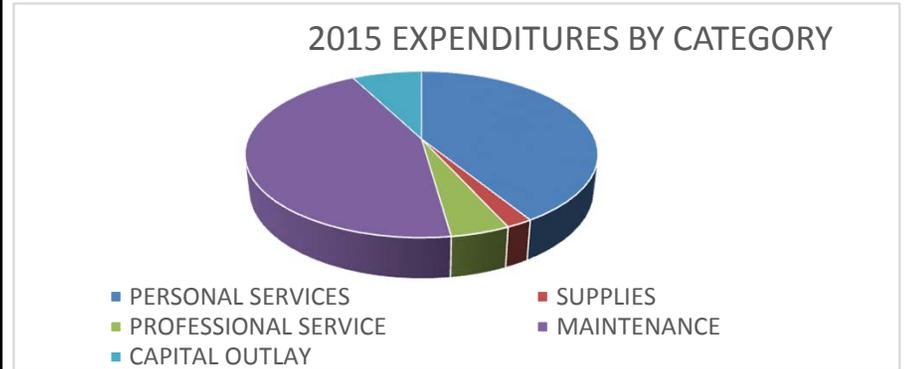
1. New position requested for 2015
2. Alley project for 2015
3. EVP Installation
4. Sidewalk Project

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Lane miles swept	1,200	1,400	1,500
2. Snow removal hours	3,000	4,000	3,000
3. Overtime hours	800	1,000	1,100
4. Sidewalk repair costs	\$85,000	\$95,000	\$95,000

STAFFING LEVELS:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
FTE	5.68	6.68	7.18



EXPENDITURES:	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
PERSONAL SERVICES	\$ 481,468	\$ 548,250	\$ 594,000
SUPPLIES	18,626	29,400	29,400
PROFESSIONAL SERVICE	51,584	69,230	65,940
MAINTENANCE	568,417	623,940	643,950
CAPITAL OUTLAY	-	-	110,000
TOTAL	\$ 1,120,095	\$ 1,270,820	\$ 1,443,290

PER CAPITA EXPENSE:	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
MONTHLY	\$ 5.41	\$ 6.11	\$ 6.93
ANNUAL	\$ 64.87	\$ 73.27	\$ 83.21

CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: PARK & RECREATION
DIVISION: COMMUNITY RECREATION

DIVISION DESCRIPTION:

This division is responsible for the cost of the performing arts program; specifically, Concerts in the Park and Mayor's Ice Cream Social held in George Green Park. This division also includes the city's share of the Community Schools Program. A new program in this division is the community event center. The clubhouse at the golf course will be the location for various community events and meetings. This facility will be made available for cross country skiing in the winter.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Find ways to increase spectatorship at concert series & ice cream social
2. Find new creative, inexpensive ways to market concerts and events
3. Collaboration with ISD #11 to provide community programs & youth activities
4. Draw community to event center through community programs at facility

EXPENDITURE HIGHLIGHTS:

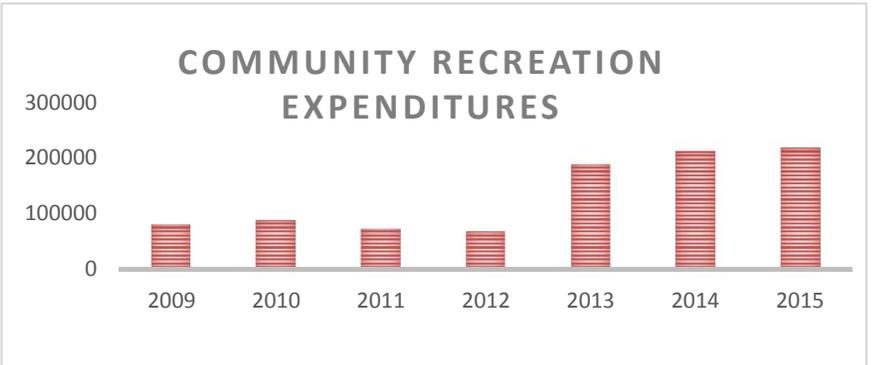
1. Funding helps provide 350+ after school & 15 - 20 summer activities for youth
2. Utilities and maintenance associated with event center
3. Groomer
- 4.

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. 10 - 12 Concerts per year	12	12	12
2. # of ISD #11 participants	15,698	15,000	15,500
3. # of programs offered	458	450	425

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	-	0.05	0.40



EXPENDITURES:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	\$ 2,433	\$ 5,905	\$ 47,800
SUPPLIES	3,487	5,000	5,000
PROFESSIONAL SERVICE	78,321	80,900	47,000
MAINTENANCE	104,923	120,700	118,300
TOTAL	\$ 189,164	\$ 212,505	\$ 218,100

PER CAPITA EXPENSE:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
MONTHLY	\$ 0.91	\$ 1.02	\$ 1.05
ANNUAL	\$ 10.95	\$ 12.25	\$ 12.57

CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: PARK & RECREATION
DIVISION: PLAYGROUNDS & FIELDS

DIVISION DESCRIPTION:

This division is responsible for the maintenance and improvements of the city's playgrounds, playfields and tennis courts.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Maintain quality play surfaces for safety and for federal code requirements
2. _____
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

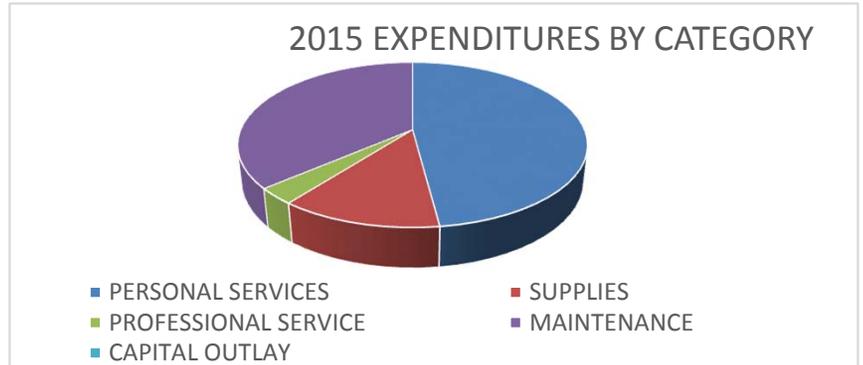
1. Replace benches at Sunny Acres
2. Relamping at Enloe
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Mowing hours	1500	1732.75	1800

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	1.38	1.38	1.38



EXPENDITURES:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	94,208	100,850	102,600
SUPPLIES	17,909	27,000	27,000
PROFESSIONAL SERVICE	6,503	9,290	6,790
MAINTENANCE	80,446	74,680	77,655
CAPITAL OUTLAY	-	25,000	-
TOTAL	\$ 199,066	\$ 236,820	\$ 214,045

PER CAPITA EXPENSE:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
MONTHLY	\$ 0.96	\$ 1.14	\$ 1.03
ANNUAL	\$ 11.53	\$ 13.65	\$ 12.34

CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: PARK & RECREATION
DIVISION: SWIMMING POOL

DIVISION DESCRIPTION:

This division is responsible for the operation, staffing and maintenance of the Anoka Aquatic Center.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Increase swim lesson offerings in evening program
2. _____
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

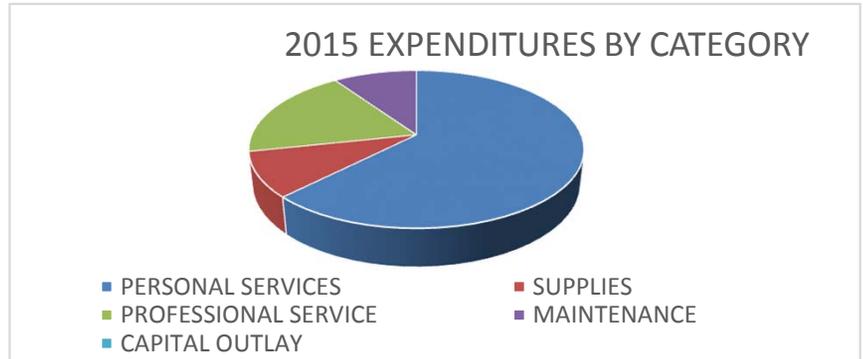
1. No capital for 2015
2. _____
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Swim lesson participants	1072	1100	1200
2. Open swim attendance	39,407	35,000	40,000

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	0.28	0.28	0.28



EXPENDITURES:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	\$ 183,208	\$ 200,700	\$ 199,800
SUPPLIES	15,419	29,500	29,500
PROFESSIONAL SERVICE	52,978	61,080	60,050
MAINTENANCE	18,629	30,120	30,765
CAPITAL OUTLAY	-	10,000	-
TOTAL	\$ 270,234	\$ 331,400	\$ 320,115

PER CAPITA EXPENSE:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
MONTHLY	\$ 1.30	\$ 1.59	\$ 1.54
ANNUAL	\$ 15.65	\$ 19.11	\$ 18.46



CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: PARK & RECREATION
DIVISION: SENIOR CENTER

DIVISION DESCRIPTION:

This division is responsible for operation, staffing, and maintenance costs of the Senior Center facility and program delivery.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Continue to improve and expand senior trip offerings
2. Increase use of facility by adding more onsite activities
3. Provide driver safety education
4. _____

EXPENDITURE HIGHLIGHTS:

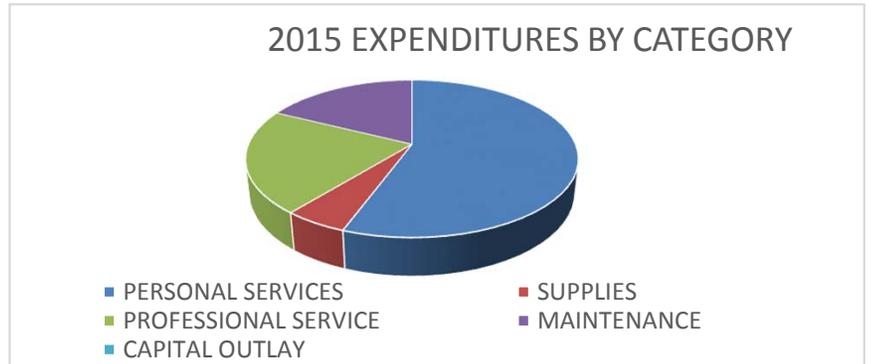
1. _____
2. _____
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Special trips & activities	120	110	120
2. # of meals served per year	4,100	4,000	4,000
3. # of passengers per year	5,700	5,500	5,500

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	0.33	0.33	0.33

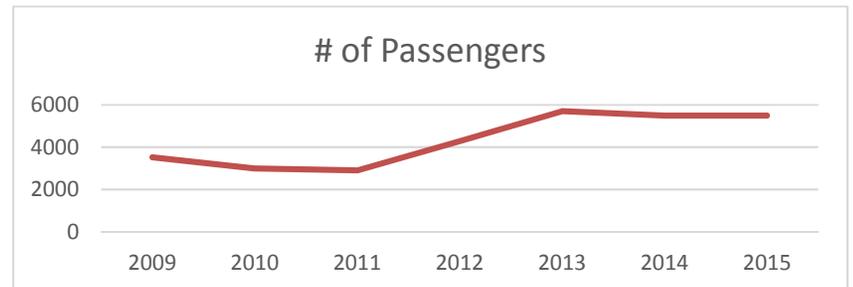


EXPENDITURES:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	89,983	93,275	100,350
SUPPLIES	5,786	9,500	9,500
PROFESSIONAL SERVICE	44,128	38,750	38,590
MAINTENANCE	30,251	30,535	31,830
CAPITAL OUTLAY	-	-	-
TOTAL	170,148	172,060	180,270

PER CAPITA EXPENSE:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
MONTHLY	\$ 0.82	\$ 0.83	\$ 0.87
ANNUAL	\$ 9.85	\$ 9.92	\$ 10.39



CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: PARK & RECREATION
DIVISION: SKATING RINKS/SIDEWALK SNOW REMOVAL

DIVISION DESCRIPTION:

This division is responsible for the maintenance of the city's sidewalk snow removal and skating rink operations as well as providing attendants at the skating rinks during the season.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Open primary rinks & warming houses by Dec 20th & maintain through Feb each year (weather permitting)
2. Provide safe & friendly environment for participants at rinks & sledding hill
3. Provide 50+ miles of sidewalk snow removal
4. _____

EXPENDITURE HIGHLIGHTS:

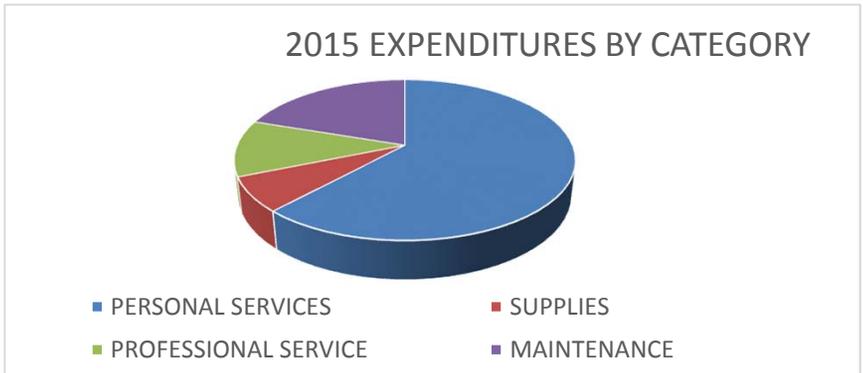
1. Clear primary sidewalk & Central Business District snow removal on 2" snow falls
2. _____
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. HRS GROOMING RINKS	807.75	1050	1000
2. # of Participants	6050	8000	7500

STAFFING LEVELS:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
FTE	0.20	0.25	0.25



EXPENDITURES:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
PERSONAL SERVICES	\$ 54,990	\$ 38,550	\$ 40,500
SUPPLIES	218	4,550	4,550
PROFESSIONAL SERVICE	6,563	7,990	7,430
MAINTENANCE	-	13,000	13,000
TOTAL	\$ 61,771	\$ 64,090	\$ 65,480

PER CAPITA EXPENSE:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
MONTHLY	\$ 0.30	\$ 0.31	\$ 0.31
ANNUAL	\$ 3.58	\$ 3.70	\$ 3.78



CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: PARK & RECREATION
DIVISION: MUNICIPAL PARKS

DIVISION DESCRIPTION:

This division is responsible for the general administration of the Park and Recreation Department, maintenance of all city parks, and financing some park improvements.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Improvements to Peninsula Point Restrooms & Facilities
2. Improvements to Mississippi Park shelter & trail
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

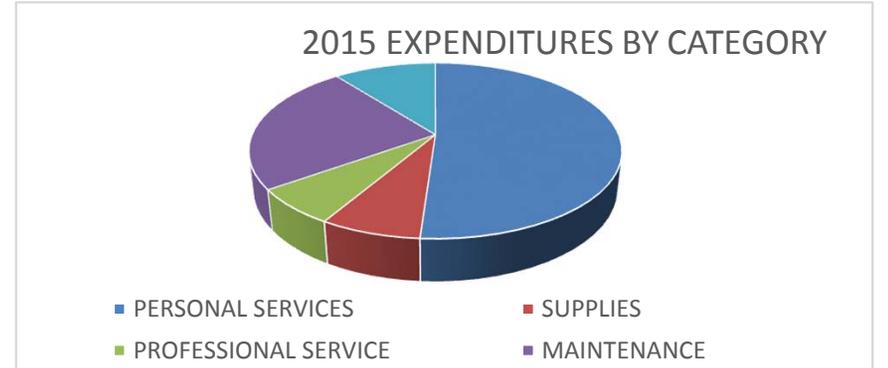
1. New position request
2. Replace history boards
3. Building maintenance for Sorenson and Rudy Johnson
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Picnic shelter reservations	158	178	165

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	4.08	4.08	4.08



EXPENDITURES:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	\$ 367,553	\$ 415,000	\$ 403,100
SUPPLIES	48,503	57,400	58,400
PROFESSIONAL SERVICE	64,668	68,070	52,530
MAINTENANCE	162,638	170,530	191,340
CAPITAL OUTLAY	39,747	15,000	83,600
TOTAL	\$ 683,109	\$ 726,000	\$ 788,970

PER CAPITA EXPENSE:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
MONTHLY	\$ 3.30	\$ 3.49	\$ 3.79
ANNUAL	\$ 39.56	\$ 41.86	\$ 45.49

CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: PARK & RECREATION
DIVISION: SHADE TREE BEAUTIFICATION

DIVISION DESCRIPTION:

This division is responsible for the shade tree disease control activities and some reforestation as well as beautification of parks, downtown Central Business District and planter beds

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Riverbank restoration along Kings Island Channel (400 seedlings)
2. _____
3. _____

EXPENDITURE HIGHLIGHTS:

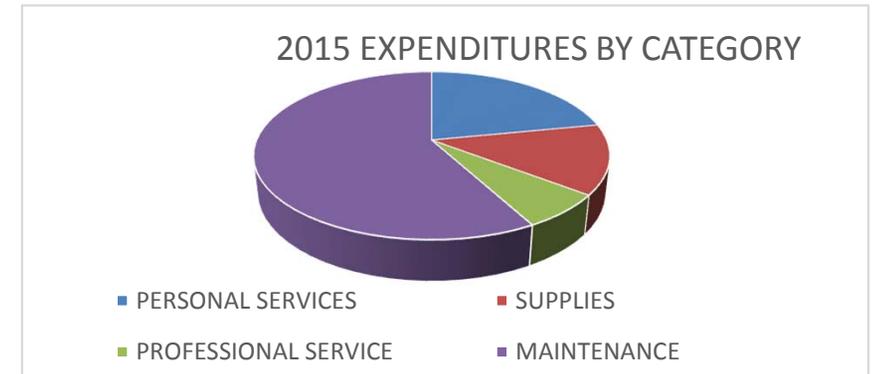
1. _____
2. _____
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Trees planted	150	200	400
2. Hanging baskets	200	200	200
3. Pots	-	26	26
4. Planted area	-	75	75

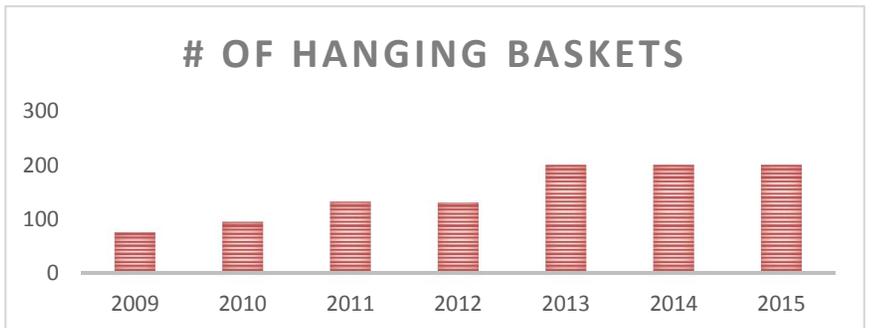
STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	0.28	0.18	0.18



EXPENDITURES:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	\$ 3,491	\$ 16,560	\$ 17,950
SUPPLIES	8,837	11,000	11,000
PROFESSIONAL SERVICE	4,477	5,685	5,465
MAINTENANCE	63,818	40,000	47,500
TOTAL	\$ 80,623	\$ 73,245	\$ 81,915

PER CAPITA EXPENSE:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
MONTHLY	\$ 0.39	\$ 0.35	\$ 0.39
ANNUAL	\$ 4.67	\$ 4.22	\$ 4.72



CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: GENERAL GOVERNMENT
DIVISION: COMMUNITY DEVELOPMENT

DIVISION DESCRIPTION:

This department is responsible for preparing and implementing the Five Year Economic Development Plan. This department provides regular staff support to the Economic Development Commission and City Council. It also provides staff support and serves as a staff liaison to other boards and citizen organization. The major programs operated by the department include the Business Call Program, economic development incentive programs including tax increment financing and tax abatement, and real estate marketing and transactions. The department administers four Tax Increment Financing Districts and prepares proposals and works with prospects for all major development projects. In addition, the department provides general administrative services including public information.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Break ground on Rum River Shores North.
2. Break ground on Phase II of Homestead at Anoka.
3. Break ground on Gladstone Cooperative.
4. Market private and publicly owned sites for development.
5. Sell a property in the CRTV for apartment and/or commercial development.
6. Work with the HRA to develop the Riverway Clinic site.
7. Work to ensure the K-Mart property is occupied and/or developed.

EXPENDITURE HIGHLIGHTS:

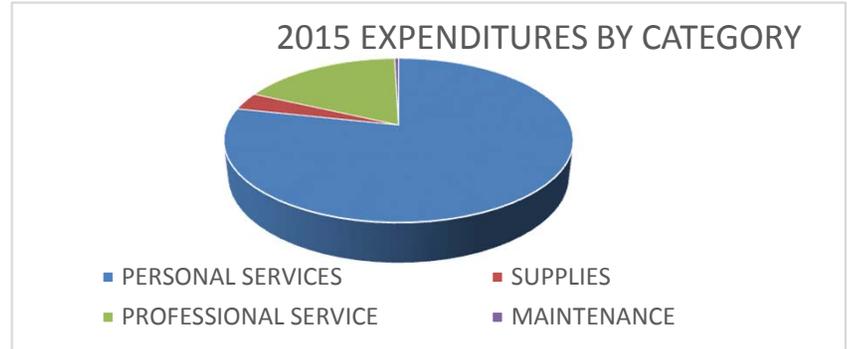
1. Professional services for various projects.

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Business site visits Development/Business projects	50	50	50
2. projects	5	5	4
3. Reduce CBD vacancies	3.50%	3.50%	2.00%

STAFFING LEVELS:

	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
FTE	1.32	1.00	1.00



EXPENDITURES:

	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
PERSONAL SERVICES	\$ 117,582	\$ 79,050	\$ 89,830
SUPPLIES	707	400	4,000
PROFESSIONAL SERVICE	13,203	22,695	20,245
MAINTENANCE	62	500	500
TOTAL	\$ 131,554	\$ 102,645	\$ 114,575

PER CAPITA EXPENSE:

	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
MONTHLY	\$ 0.63	\$ 0.49	\$ 0.55
ANNUAL	\$ 7.62	\$ 5.92	\$ 6.61



CITY OF ANOKA 2015 BUDGET

FUND: GENERAL
DEPARTMENT: GENERAL GOVERNMENT
DIVISION: UNALLOCATED

DIVISION DESCRIPTION:

This account is a contingency fund to cover unexpected or emergency needs. It also finances miscellaneous items not directly chargeable to a specific function or activity including transfers to fire and debt service.

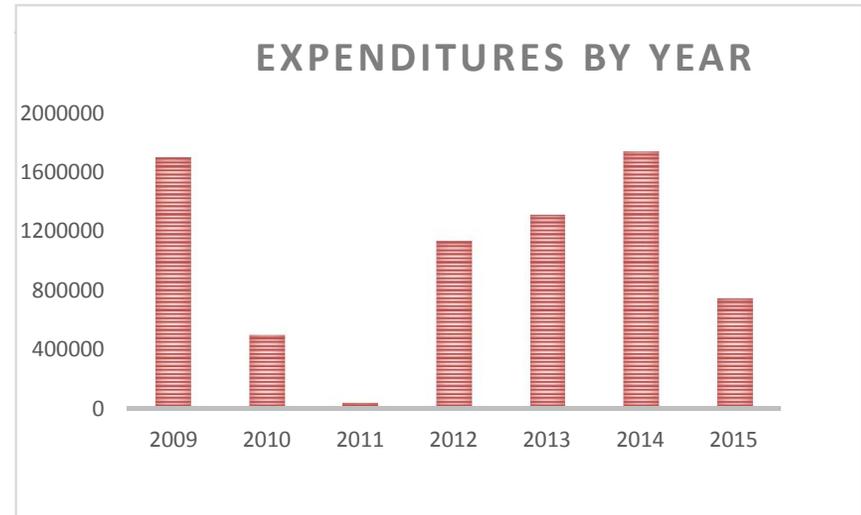
EXPENDITURE HIGHLIGHTS

1. Annual transfer to fire fund - \$551,460

2. Transfer to Debt Service for GH Event Center - \$94,000

3. Contingency - \$109,500

4. _____



EXPENDITURES:	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
TRANSFER - FIRE	\$ 513,565	\$ 536,125	\$ 551,460
TRANSFER - DEBT SVC	\$ -	\$ -	\$ 94,000
TRANSFER - PARK	-	500,000	-
TRANSFER - PARK	-	550,000	-
TRANSFER - GOLF	750,000	-	-
TRANSFER - INFO SVCS	-	50,000	-
CONTINGENCY & MISC	48,623	104,500	109,500
TOTAL	\$ 1,312,188	\$ 1,740,625	\$ 754,960

PER CAPITA EXPENSE:	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
MONTHLY	\$ 6.33	\$ 8.36	\$ 3.63
ANNUAL	\$ 75.99	\$ 100.35	\$ 43.53



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CITY OF ANOKA 2015 BUDGET

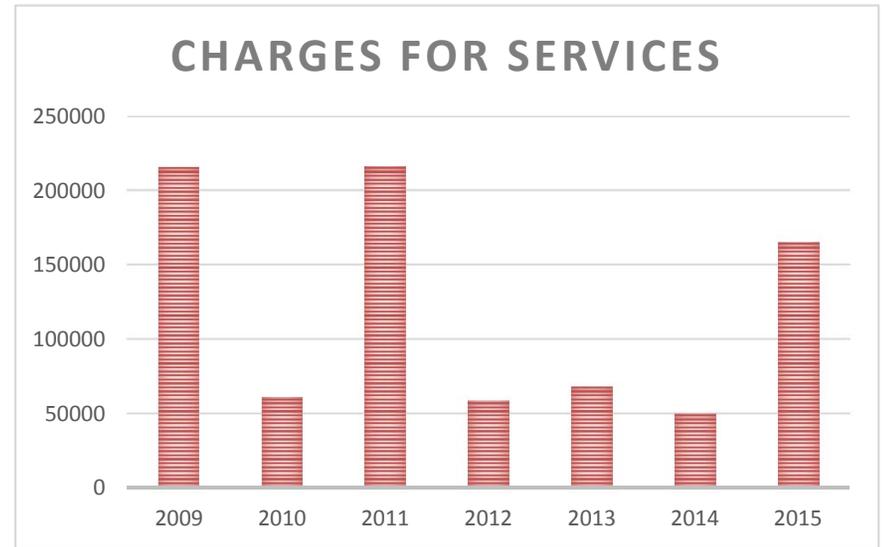
FUND: SPECIAL REVENUE
DEPARTMENT: COMMUNITY DEVELOPMENT
DIVISION: URBAN REDEVELOPMENT

DIVISION DESCRIPTION:

This fund was set up to manage the Metropolitan Council sewer credits. Fund will be used to promote redevelopment in the City.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Continue to utilize the SAC loan program as development incentive.
2. Analyze whether a revolving loan fund should be established.
3. Continually analyze the SAC loan policy as development trends change.
4. _____



REVENUES:	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
CHARGES FOR SERVICES	\$ 68,550	\$ 50,000	\$ 165,550
INTEREST EARNINGS	(6,540)	4,000	10,000
TOTAL	\$ 62,010	\$ 54,000	\$ 175,550
EXPENDITURES:	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
PERSONAL SERVICES	\$ 1,015	\$ 3,770	\$ 860
SUPPLIES	-	-	-
PROFESSIONAL SERVICES	415	450	70
MAINTENANCE	810	810	810
TOTAL	\$ 2,240	\$ 5,030	\$ 1,740
Net change	\$ 59,770	\$ 48,970	\$ 173,810
FUND BALANCE	\$ 419,356	\$ 468,326	\$ 642,136

CITY OF ANOKA 2015 BUDGET

FUND: SPECIAL REVENUE
DEPARTMENT: COMMUNITY DEVELOPMENT
DIVISION: ROUND UP

DIVISION DESCRIPTION:

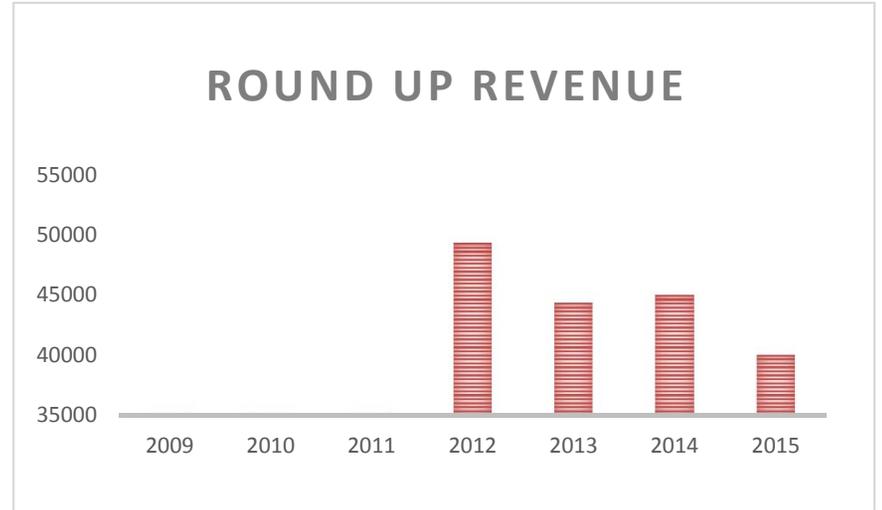
Round Up for Change is a program that rounds utility customers' bills to the nearest dollar. These voluntary "round up" contributions are used to provide financial assistance to worth-while activities, organizations and community projects that improve the lives of families, children and seniors in our community. The City must spend the funds in accordance with these guidelines and in compliance with laws governing public purpose expenditures of municipal governments.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Increase participation by 1%
2. Providing funding to organizations that meet criteria
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

1. Youth First designation - \$15,000
2. Alexandra House designation - \$5,000
3. Anoka, Champlin and Dayton Food Shelve contributions
4. _____



REVENUES:	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
OTHER REVENUE	\$ 44,175	\$ 45,000	\$ 40,000
INTEREST EARNINGS	167	-	-
TOTAL	\$ 44,342	\$ 45,000	\$ 40,000
EXPENDITURES:			
	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
CONTRACTUAL	\$ 44,409	\$ 45,000	\$ 40,000
MAINTENANCE	104	-	-
TOTAL	\$ 44,513	\$ 45,000	\$ 40,000
Net change	\$ (171)	\$ -	\$ -
FUND BALANCE	\$ 5,802	\$ 5,802	\$ 5,802

CITY OF ANOKA 2015 BUDGET

FUND: SPECIAL REVENUE
DEPARTMENT: PARK & RECREATION
DIVISION: CEMETERY

DIVISION DESCRIPTION:

This division is responsible for the maintenance of the Forest Hill and Oakwood cemeteries.



MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Installation of new Columbarium
2. _____
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

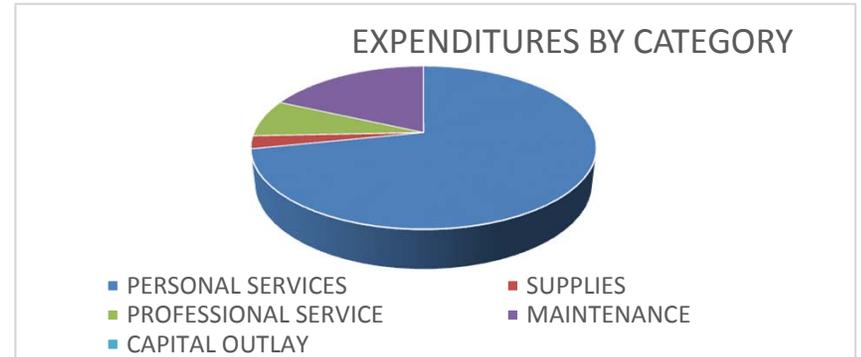
1. No capital outlay
2. _____
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 PROJECTED
1. Interments	85	63	70
2. Grave sales	63	61	60
3. Graves avail - Sec 6 Bk 5	686	569	535

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	0.93	0.93	0.88



REVENUES:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
INTERMENTS	\$ 38,500	\$ 26,000	\$ 28,000
MARKING SETTING FEES	5,675	6,000	6,000
GRAVES	37,613	20,000	25,000
PERPETUAL CARE	20,736	14,000	17,000
INTEREST EARNINGS	(7,102)	7,000	6,500
MISCELLANEOUS	820	-	-
TRANSFERS/RESERVES	-	106,195	23,660
TOTAL	\$ 96,242	\$ 179,195	\$ 106,160

EXPENDITURES:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	\$ 66,302	\$ 73,955	\$ 76,235
SUPPLIES	701	2,900	2,700
PROFESSIONAL SERVICE	9,410	8,400	7,850
MAINTENANCE	13,128	19,940	19,375
CAPITAL OUTLAY	-	74,000	-
TOTAL	\$ 89,541	\$ 179,195	\$ 106,160
Net change	\$ 6,701	\$ -	\$ -
FUND BALANCE	\$ 458,624	\$ 458,624	\$ 458,624

CITY OF ANOKA 2015 BUDGET

FUND: SPECIAL REVENUE
DEPARTMENT: PUBLIC WORKS
DIVISION: WALKER RAMP

DIVISION DESCRIPTION:

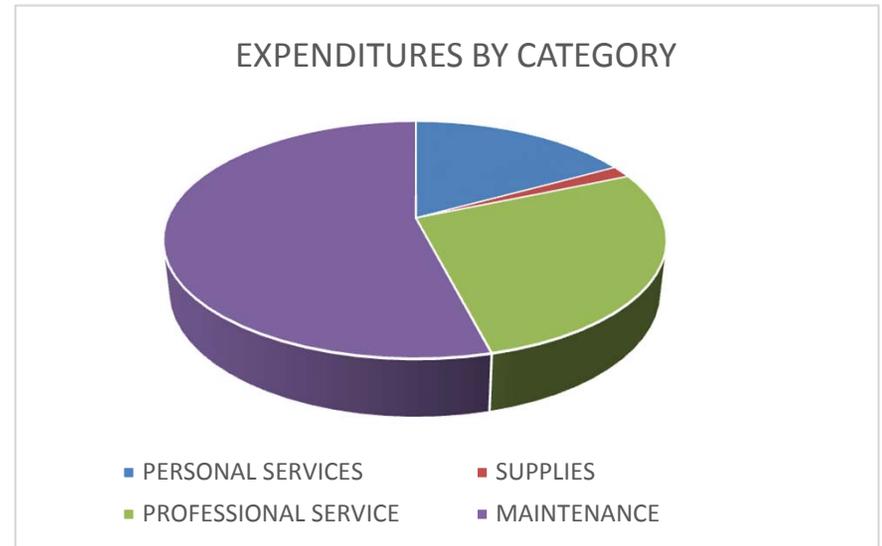
The Walker parking division maintains and improves the Walker parking ramp. Included is providing a clean, safe, well lit area as well as managing the permit system and it's fees. The Cities primary leasor is the Walker Plaza, providing adequate spaces until 2039.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Continue to manage contract with Walker Senior Plaza
2. _____
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

1. _____
2. _____
3. _____
4. _____



REVENUES:	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
PARKING PERMITS	\$ 4,703	\$ 4,800	\$ 4,800
INTEREST EARNINGS	(308)	400	400
TRANSFERS /RESERVES	-	2,785	4,055
TOTAL	\$ 4,395	\$ 7,985	\$ 9,255

EXPENDITURES:	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
PERSONAL SERVICES	\$ 155	\$ 1,555	\$ 1,575
SUPPLIES	-	150	150
PROFESSIONAL SERVICE	(1,799)	1,280	2,530
MAINTENANCE	16,991	5,000	5,000
TOTAL	\$ 15,347	\$ 7,985	\$ 9,255

Net change	\$ (10,952)	\$ -	\$ -
FUND BALANCE	\$ 16,785	\$ 16,785	\$ 16,785

CITY OF ANOKA 2015 BUDGET

FUND: SPECIAL REVENUE
DEPARTMENT: POLICE
DIVISION: PARKING

DIVISION DESCRIPTION:

The Parking division maintains and improves the city's parking lots and 1 parking ramp. Included is providing a clean, safe, well lit area as well as managing the permit system and it's fees.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Maintain and improve public parking lots and ramps as needed
2. Continue to evaluate the customer parking needs in the downtown business area
3. Work with parking board and ABLA regarding parking study results
4. _____

EXPENDITURE HIGHLIGHTS:

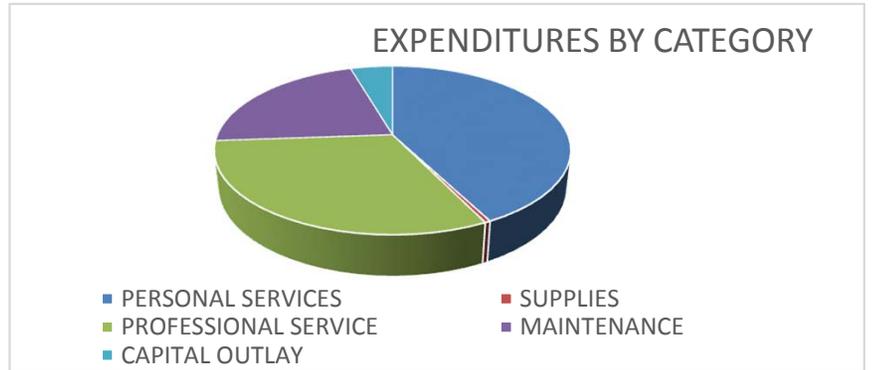
1. Maintenance costs to sweep, seal coat & paint lines in city owned surface lots.
2. Maintenance costs to sweep, clean and seal concrete in city owned ramps.
3. LED Light Installation
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 PROJECTED
1. Surface permit stalls	264	264	264
2. Surface 3 hr or less stalls	142	142	142
3. Ramp 3 hr or less stalls	298	298	298

STAFFING LEVELS:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
FTE	1.15	0.85	0.80



REVENUES:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
PARKING PERMITS	\$ 27,540	\$ 35,000	\$ 33,000
PARKING FEES	49,287	60,000	47,000
INTEREST EARNINGS	(12,736)	14,000	10,500
RENT	1,041	-	-
TRANSFERS /RESERVES	-	103,770	85,285
TOTAL	\$ 65,132	\$ 212,770	\$ 175,785

EXPENDITURES:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
PERSONAL SERVICES	\$ 94,650	\$ 74,740	\$ 74,375
SUPPLIES	428	1,000	750
PROFESSIONAL SERVICE	60,471	56,590	54,735
MAINTENANCE	29,555	38,440	37,925
CAPITAL OUTLAY	25,560	42,000	8,000
TOTAL	\$ 210,664	\$ 212,770	\$ 175,785

Net change	\$ (145,532)	\$ -	\$ -
FUND BALANCE	\$ 891,400	\$ 787,630	\$ 702,345

CITY OF ANOKA 2015 BUDGET

FUND: SPECIAL REVENUE
DEPARTMENT: COMMUNITY DEVELOPMENT
DIVISION: LODGING

DIVISION DESCRIPTION:

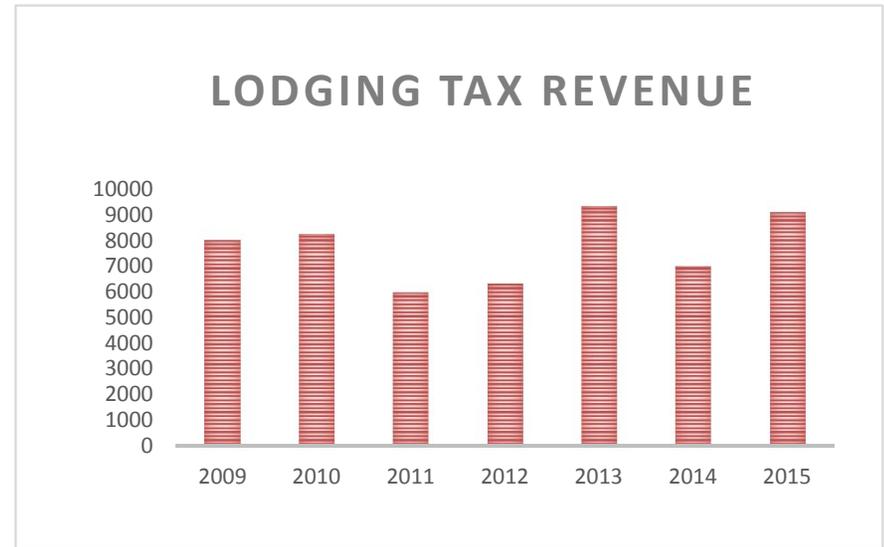
The Lodging Division collects lodging taxes from hotels or motels in the City and uses a majority of the revenue to pay membership dues to the Minnesota Metro North Convention and Visitors Bureau.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Collect lodging taxes
2. Identify use for retained amount
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

1. Tax to Minnesota Metro North Convention and Visitors Bureau
2. Increase in lodging tax revenue
3. _____
4. _____



REVENUES:	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
LODGING TAX	\$ 9,339	\$ 7,000	\$ 9,100
INTEREST EARNINGS	(191)	150	100
MISCELLANEOUS	3,405	-	3,500
TOTAL	\$ 12,553	\$ 7,150	\$ 12,700
EXPENDITURES:	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
PERSONAL SERVICES	\$ 85	\$ 205	\$ 60
PROFESSIONAL	11,886	5,855	11,975
TOTAL	\$ 11,971	\$ 6,060	\$ 12,035
Net change	\$ 582	\$ 1,090	\$ 665
FUND BALANCE	\$ 12,299	\$ 13,389	\$ 14,054



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CITY OF ANOKA 2015 BUDGET

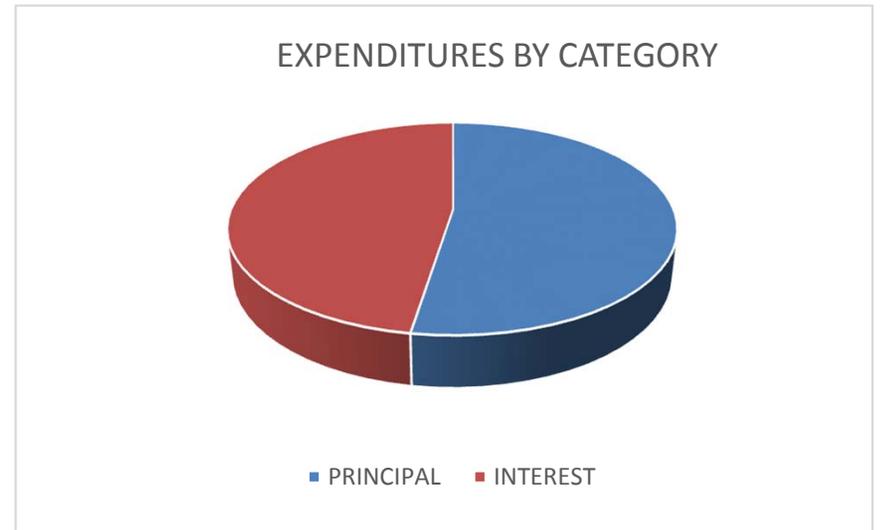
FUND: DEBT SERVICE
DEPARTMENT: FINANCE
DIVISION: DEBT SERVICE

DIVISION DESCRIPTION:

Debt Service funds finance and account for the payment of interest and principal on all general obligation debt other than debt issued for an enterprise fund. 2010A Public Safety Bonds, 2006A Tax Increment Bonds, and 2008A Public Improvement Bonds and 2014A Crossover Refunding Bond.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Public Safety Building Bonds of 2010A - maturity 2/1/2022
2. Tax Increment Bonds of 2006A - refunded 2/1/2015
3. 2014A TIF Crossover Refunding bonds - maturity 2-1-2033
3. 2008A Public Improvement Bonds - maturity 2-1-2028



REVENUE SOURCES:	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
DEBT SERVICE LEVY	396,313	389,000	388,635
INTEREST EARNINGS	(9,028)	1,000	500
TRANSFER-TIF	440,000	440,000	562,500
ISSUANCE OF BONDS	-	-	-
TOTAL	\$ 827,284	\$ 830,000	\$ 951,635

EXPENDITURES:	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
PRINCIPAL	\$ 450,000	\$ 445,000	\$ 499,150
BOND ISSUE COSTS	425	1,010	1,010
INTEREST	389,333	381,035	451,410
TOTAL	\$ 839,758	\$ 827,045	\$ 951,570

Net change	\$ (12,473)	\$ 2,955	\$ 65
FUND BALANCE	\$ 443,169	\$ 446,124	\$ 446,189



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CITY OF ANOKA 2015 BUDGET

FUND: CAPITAL
DEPARTMENT: FINANCE
DIVISION: CAPITAL IMPROVEMENT AND INFRASTRUCTURE

DIVISION DESCRIPTION:

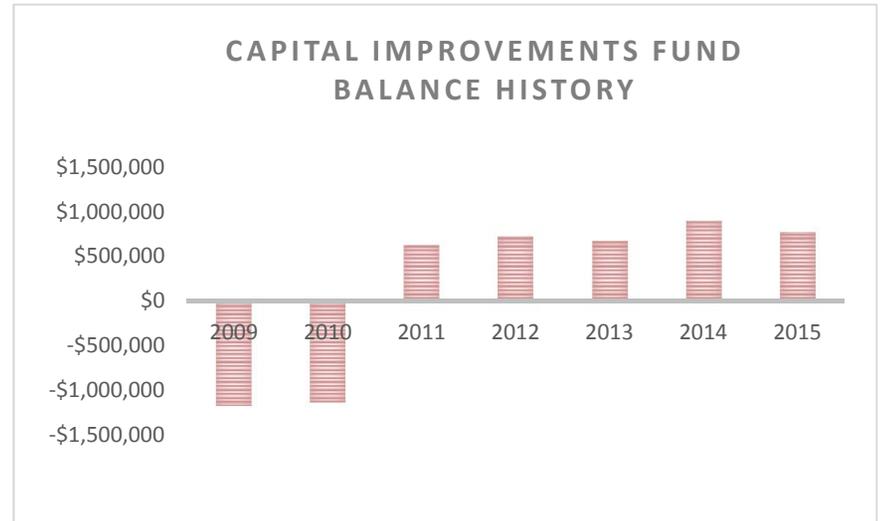
The Capital Improvement and Infrastructure program was designed to plan and fund major improvements throughout the city. It is intended for long-term funding of improvements to city buildings and equipment.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Evaluate and prioritize future building projects
2. _____
3. _____

EXPENDITURE HIGHLIGHTS:

1. Replace furniture at Greenhaven Event Center
2. Prepare plans for new maintenance & dog pound facility
3. _____
4. _____



REVENUES	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
TRANSFER IN	\$ -	\$ 125,000	\$ 125,000
SALE OF FIXED ASSET	-	903,100	-
INTEREST EARNINGS	(3,975)	2,500	1,500
TOTAL	\$ (3,975)	\$ 1,030,600	\$ 126,500

EXPENDITURES:	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
PS ELECTRIC BLDG SITE	\$ 21,160	\$ -	\$ -
SENIOR CENTER COLD ROOF	-	65,000	-
GREENHAVEN CHIMNEY	5,961	-	-
GREENHAVEN ENTRANCE	19,826	716,040	-
GREENHAVEN FURNITURE	-	-	62,000
GOLF MAINTENANCE BUILDIN	-	-	200,000
MISCELLANEOUS	43	1,870	7,720
TOTAL	\$ 46,990	\$ 782,910	\$ 269,720

Net change	\$ (50,965)	\$ 247,690	\$ (143,220)
FUND BALANCE	\$ 673,659	\$ 921,349	\$ 778,129

CITY OF ANOKA 2015 BUDGET

FUND: CAPITAL
DEPARTMENT: PUBLIC WORKS
DIVISION: STATE ROAD IMPROVEMENTS

DIVISION DESCRIPTION:

Fund established for State road improvement projects where part or all of the project is funded with state aid.

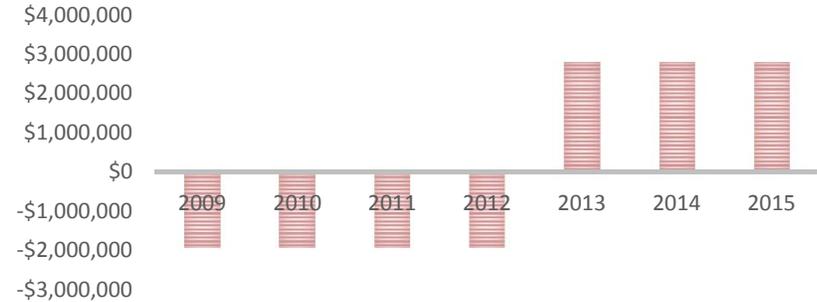
MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Evaluate and prioritize future state road projects
2. _____
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

1. No planned projects, funding is not available until 2019
2. _____
3. _____
4. _____

**STATE AID CONSTRUCTION FUND
BALANCE HISTORY**



REVENUES	ACTUAL <u>2013</u>	BUDGETED <u>2014</u>	BUDGETED <u>2015</u>
STATE AID	-	-	-
INTEREST	(4,254)	2,000	2,000
TRANSFER	-	-	-
TOTAL	\$ (4,254)	\$ 2,000	\$ 2,000
EXPENDITURES:			
	ACTUAL <u>2013</u>	BUDGETED <u>2014</u>	BUDGETED <u>2015</u>
CAPITAL OUTLAY	\$ 1,094	\$ -	\$ -
TOTAL	\$ 1,094	\$ -	\$ -
Net change	\$ (5,348)	\$ 2,000	\$ 2,000
FUND BALANCE	\$ 2,805,676	\$ 2,807,676	\$ 2,809,676

CITY OF ANOKA 2015 BUDGET

FUND: CAPITAL
DEPARTMENT: PUBLIC WORKS
DIVISION: STREET RENEWAL PROGRAM

DIVISION DESCRIPTION:

The Street Renewal Program was established for long-term planning and funding of street rehabilitations. Each year approximately 1 mile of city's roads, sewer mains, water mains and storm sewer are reconstructed to meet new standards and requirements and re-establish a new life for future use. Balancing the revenues and expenditures allow for a consistent and reoccurring program.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

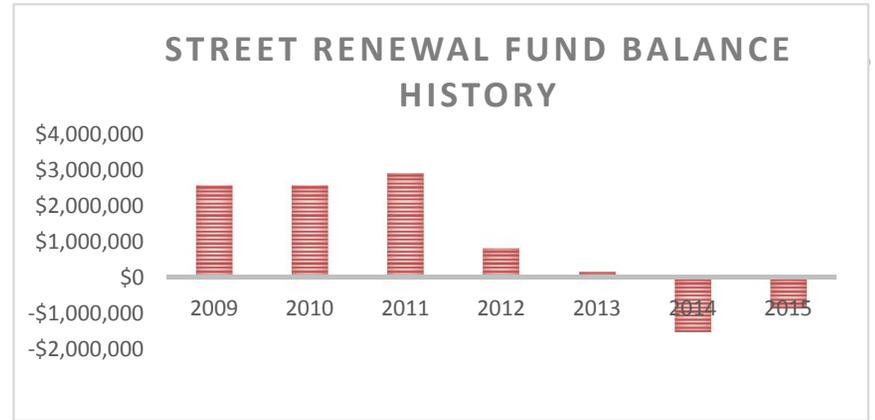
1. 2015 SRP - Slab Town Project
2. 2015 SRP - Monroe Street Project
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

1. 89,635 lineal feet watermain and sanitary sewer been replaced
2. 1,061 homes have new services installed to them
3. 14.0 mils of city streets reconstructed
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Miles reconstructed	0.65	0.7	2.3
2. Single fmly hms impacted	63	65	117



REVENUES	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
GAS FRANCHISE FEE	\$ 362,658	\$ 358,000	\$ 365,000
PERMITS/MISC.	4,287	188,500	-
INTEREST EARNINGS	(9,161)	15,000	-
ASSESSMENTS	485,145	420,000	465,000
STATE AID	-	180,000	-
SALE OF FIXED ASSET	440,000	-	645,000
TRANSFER-ELECTRIC	-	1,000,000	2,168,000
TOTAL	\$ 1,282,929	\$ 2,161,500	\$ 3,643,000
EXPENDITURES:	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
STREET RENEWAL PRJS	\$ 1,460,361	\$ 1,787,625	\$ 1,637,000
SLABTOWN	9,731	-	3,627,000
116 & 7TH/116 & 47	113,073	506,000	-
SOUTH LOOP(NORTHVIEW)	256,977	2,255,000	-
EAST MAIN IMPROVEMENT	445,535	-	-
GREENHAVEN ROAD PRJ	190,393	-	-
MISC	86,956	-	76,350
FIXED ASSET TRANSFER	(632,047)	(835,000)	(1,507,775)
TOTAL	\$ 1,930,979	\$ 3,713,625	\$ 3,832,575
Net change	\$ (648,050)	\$ (1,552,125)	\$ (189,575)
FUND BALANCE	\$ 182,810	\$ (1,369,315)	\$ (1,558,890)

CITY OF ANOKA 2015 BUDGET

FUND: CAPITAL
DEPARTMENT: PARK & RECREATION
DIVISION: PARK DEDICATION

DIVISION DESCRIPTION:

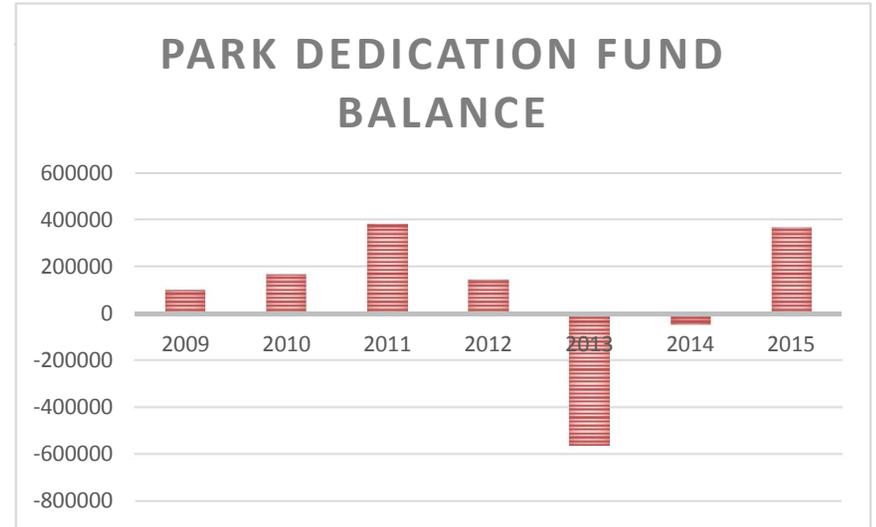
This division is responsible for park capital improvements including professional services for the development of new facilities and improvements to existing facilities.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Install lighting along Rum River trail from Harrison St to 4th Ave
2. Rehab tunnel lights in Main Street Tunnel
3. Rehab Polk Street Overlook
4. _____

EXPENDITURE HIGHLIGHTS:

1. _____
2. _____
3. _____
4. _____



REVENUES	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
GRANTS/INTERGOVERNMENT	\$ 110,644	\$ 145,000	\$ -
INTEREST EARNINGS	1,697	1,000	1,000
DONATIONS	107,140	366,000	523,858
TRANSFER IN	-	500,000	-
TOTAL	\$ 219,481	\$ 1,012,000	\$ 524,858

EXPENDITURES:	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
RUM RIVER TRAIL LIGHTS	-	-	60,000
MAIN ST TUNNEL LIGHTS	-	-	20,000
RUM RIVER/POLK OVRLK	-	-	15,000
RUM RIVER TRAIL CONN	-	-	14,940
RUM RIVERFRONT PARK	930,070	286,625	-
NATURE PRESERVE	-	207,000	-
TOTAL	\$ 930,070	\$ 493,625	\$ 109,940

Net change	\$ (710,589)	\$ 518,375	\$ 414,918
FUND BALANCE	\$ (564,126)	\$ (45,751)	\$ 369,167

CITY OF ANOKA 2015 BUDGET

FUND: CAPITAL
DEPARTMENT: PARK & RECREATION
DIVISION: PARK CAPITAL IMPROVEMENTS

DIVISION DESCRIPTION:

The Park Capital Improvement program was designed to plan and fund major park improvements throughout the city. It is intended for long-term funding of improvements to parks, trails, park buildings, ball fields and equipment.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

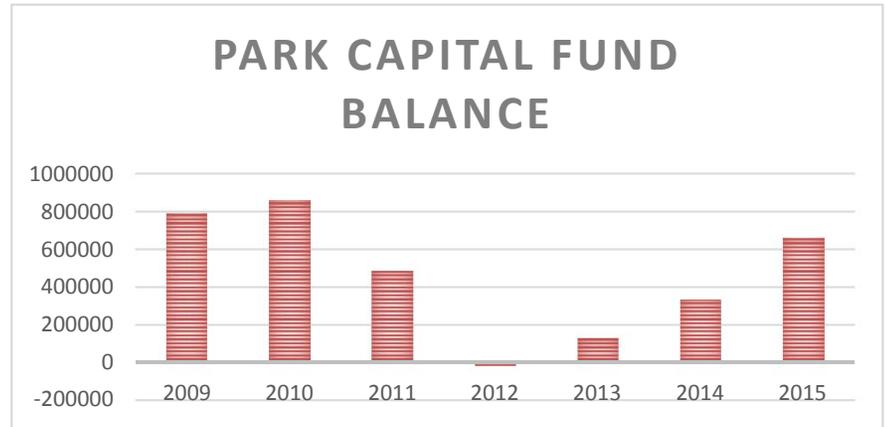
1. Complete Kings Island/MRT trailway
2. Phase III planning for Castle Field
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

1. River Bridge painting
2. Stone House grantwork
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. CAPITAL PROJECTS	5	5	4



REVENUES	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
TRANSFER -LIQ/ELECTRIC	\$ 300,000	\$ 850,000	\$ 150,000
INTERGOVT GRANT	-	283,300	-
GRANTS	17,405	150,000	-
INTEREST EARNINGS	(6,702)	-	-
GREAT RIVER EASEMENT	224,523	-	-
SALE OF FIXED ASSET	-	-	300,000
TOTAL	\$ 535,226	\$ 1,283,300	\$ 450,000
EXPENDITURES:			
	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
STONEHOUSE GRANTWORK	-	-	10,825
CASTLE FIELD	\$ 86,209	\$ -	\$ 15,350
MISSISSIPPI TRAILWAY	-	1,039,000	35,000
DOCKS AND BOAT SLIPS	-	30,000	-
RICE ST BEACH IMPR	33,026	-	-
KINGS ISLAND TRAIL	171,822	-	-
KINGS ISLAND CHANNEL	63,802	-	-
RIVER FRONT PARK	19,241	-	-
MISCELLANEOUS	13,270	8,955	10,450
TOTAL	\$ 387,370	\$ 1,077,955	\$ 71,625
Net change	\$ 147,856	\$ 205,345	\$ 378,375
FUND BALANCE	\$ 129,870	\$ 335,215	\$ 713,590

CITY OF ANOKA 2015 BUDGET

FUND: CAPITAL
DEPARTMENT: PARK & RECREATION
DIVISION: AQUATIC CONSTRUCTION

DIVISION DESCRIPTION:

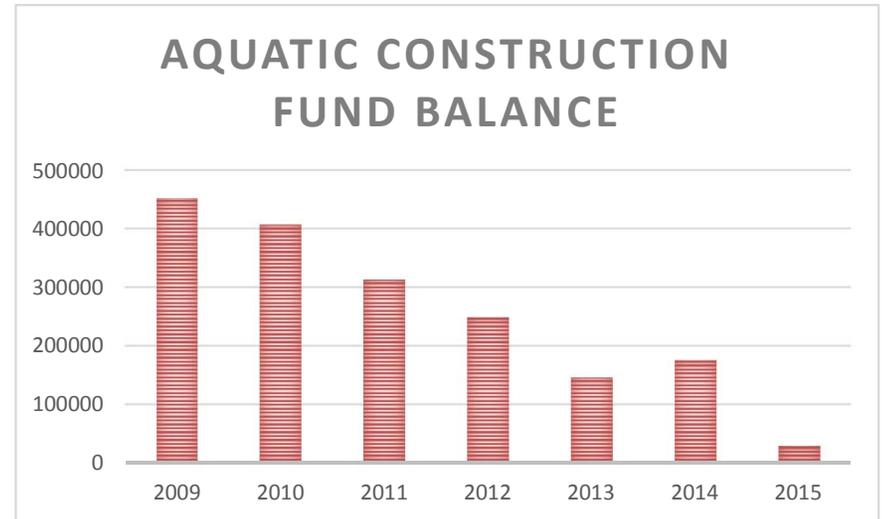
This division is responsible for aquatic center capital improvements including professional services for the development of new features and improvements to existing equipment.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Replace hot water heater that serves bath house showers
2. Purchase new shade umbrella for pool deck and 50 deck chairs
3. Rehab/replace valves and filter elements
4. _____

EXPENDITURE HIGHLIGHTS:

1. _____
2. _____
3. _____
4. _____



REVENUES	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
INTEREST EARNINGS	\$ (1,916)	\$ 2,500	\$ 1,500
MISC REVENUE	-	4,650	-
RENTAL INCOME	-	-	4,650
TOTAL	\$ (1,916)	\$ 7,150	\$ 6,150
EXPENDITURES:			
	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
VALVE REPLACEMENT	-	-	20,000
WATER HEATER	-	-	18,000
UMBRELLA/CHAIRS	-	-	10,100
FILTER ELEMENTS	-	-	20,720
REPLASTER POOL BOTTOM	-	10,000	-
CLIMBING WALL	-	51,290	-
RESURFACE WATERSLIDE	25,582	-	-
DUMPSTER ENCLOSURE	21,683	-	-
PARK LOT MILL/OVERLAY	53,825	-	-
TOTAL	\$ 101,090	\$ 61,290	\$ 68,820
Net change	\$ (103,006)	\$ (54,140)	\$ (62,670)
FUND BALANCE	\$ 146,436	\$ 92,296	\$ 29,626

CITY OF ANOKA 2015 BUDGET

FUND: CAPITAL/TIF
DEPARTMENT: COMMUNITY DEVELOPMENT
DIVISION: COMMUTER RAIL TRANSIT TIF DISTRICT

DIVISION DESCRIPTION:

The commuter rail transit TIF district was created to develop and redevelop its business districts to provide employment opportunities, improve the tax base, help keep tax rates low or level and to improve the general economy of the State.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Complete development of Phase II of the Homestead at Anoka.
2. Continue to acquire blighted property for redevelopment.
3. Continue to market current city-owned property for development.
4. _____

EXPENDITURE HIGHLIGHTS:

1. 5th Avenue road construction and public improvements
2. Acquisition of Dehn Oil
3. Acquisition of City-wide Window Cleaning
4. Other misc. acquisition

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Current Tax Incr Collections	-	56,000	87,500



REVENUES	ACTUAL <u>2013</u>	BUDGETED <u>2014</u>	BUDGETED <u>2015</u>
FEDERAL GRANTS	\$ 5,599,887	\$ -	\$ -
INTERGOVERNMENTAL	2,175,000	-	-
LEVY TAXES	-	56,000	87,500
INTEREST EARNINGS	(8)	500	500
MISC REVENUE			297,940
TOTAL	\$ 7,774,879	\$ 56,500	\$ 385,940
EXPENDITURES:	ACTUAL <u>2013</u>	BUDGETED <u>2014</u>	BUDGETED <u>2015</u>
ADMINISTRATIVE	\$ 348,487	\$ 7,625	\$ 10,685
INTEREST EXPENSE	-	60,000	69,900
CRTV LAND PURCH/RAMP	7,657,993	-	400,000
NORTHVIEW LANE	-	-	691,065
TOTAL	\$ 8,006,480	\$ 67,625	\$ 1,171,650
 Net change	 \$ (231,601)	 \$ (11,125)	 \$ (785,710)
 FUND BALANCE	 \$ (245,756)	 \$ (256,881)	 \$ (1,042,591)

CITY OF ANOKA 2015 BUDGET

FUND: CAPITAL/TIF
DEPARTMENT: COMMUNITY DEVELOPMENT
DIVISION: GREENS OF ANOKA TIF DISTRICT

DIVISION DESCRIPTION:

The Greens Of Anoka TIF district was created to:
 -Explore opportunities for new development around Greens of Anoka area.
 -Enhance existing Greens of Anoka properties via development and identification.
 -Identify opportunities to convert City-owned land to private development.
 -Establish site development and architectural guidelines for future development in the area.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Continue to analyze development of the old Park's building site.
2. Determine a preferred route for Green Haven Parkway.
2. Continue negotiations with Connexus Energy regarding tower site.
3. _____

EXPENDITURE HIGHLIGHTS:

1. Demolition of old Park's building.
2. Public improvements for Green Haven Parkway.
3. Acquisition of the Connexus tower property.
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Current Tax Incr Collections	-	200,000	262,500



REVENUES	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
PROPERTY TAXES	\$ -	\$ 200,000	\$ 262,500
INTEREST EARNINGS	-	200	200
TOTAL	\$ -	\$ 200,200	\$ 262,700
EXPENDITURES:			
	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
ADMINISTRATIVE	\$ 170,811	\$ 20,000	\$ 5,000
INTEREST EXPENSE	-	27,300	57,450
INFRASTRUCTURE	611,355	2,050,000	1,000,000
TO SOUTH FERRY TIF	-	-	613,000
TOTAL	\$ 782,166	\$ 2,097,300	\$ 1,675,450
Net change	\$ (782,166)	\$ (1,897,100)	\$ (1,412,750)
FUND BALANCE	\$ (783,294)	\$ (2,680,394)	\$ (4,093,144)

CITY OF ANOKA 2015 BUDGET

FUND: CAPITAL/TIF
DEPARTMENT: COMMUNITY DEVELOPMENT
DIVISION: HISTORIC RUM RIVER TIF DISTRICT

DIVISION DESCRIPTION:

The Historic Rum River TIF district was created to redevelop the city's downtown business districts to provide housing, adequate parking, employment opportunities, improve the tax base and to improve the general economy of the State.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Groundbreaking of Gladstone Cooperative in April/May
2. Market/develop Site 2 north of the HRRD ramp
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

1. _____

PERFORMANCE MEASURES:

	2013	2014	2014 PROJECTED
1. <u>Current Tax Incr Collections</u>	91,416	95,000	77,000



REVENUES	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
PROPERTY TAXES	\$ 91,416	\$ 95,000	\$ 77,000
INTEREST EARNINGS	(5,342)	8,500	1,600
TRANSFER FROM ENT TIF	400,000	-	410,000
TOTAL	\$ 486,074	\$ 103,500	\$ 488,600
EXPENDITURES:	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
ADMINISTRATIVE	\$ 7,971	\$ 9,170	\$ 8,350
LAND PURCHASES	(5,370)	-	-
TRANSFER TO DEBT	440,000	440,000	474,500
TOTAL	\$ 442,601	\$ 449,170	\$ 482,850
 Net change	 \$ 43,473	 \$ (345,670)	 \$ 5,750
 FUND BALANCE	 \$ 532,146	 \$ 186,476	 \$ 192,226

CITY OF ANOKA 2015 BUDGET

FUND: CAPITAL/TIF
DEPARTMENT: COMMUNITY DEVELOPMENT
DIVISION: SOUTH FERRY DISTRICT

DIVISION DESCRIPTION:

The South Ferry Street TIF district was created to:
 Improve access to properties.
 Improve police and fire protection.
 Upgrade public infrastructure.
 Enhance south gateway via development and identification.
 Redefine land use for this high traffic street.
 Facilitate building rehabilitation.
 Take advantage of riverfront development.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Continue relocation discussions with Riverplace Counseling Centers.
2. _____
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

1. Purchase of Riverplace properties.
2. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. <u>Current Tax Incr Collections</u>	4,915	8,500	6,250



REVENUES	ACTUAL <u>2013</u>	BUDGETED <u>2014</u>	BUDGETED <u>2015</u>
PROPERTY TAXES	\$ 4,915	\$ 8,500	\$ 6,250
INTEREST EARNINGS	(17)	200	25
TRANSFERS IN	-	-	613,000
TOTAL	\$ 4,898	\$ 8,700	\$ 619,275
EXPENDITURES:	ACTUAL <u>2013</u>	BUDGETED <u>2014</u>	BUDGETED <u>2015</u>
ADMINISTRATIVE	\$ 36,535	\$ 18,545	\$ 4,090
TOTAL	\$ 36,535	\$ 18,545	\$ 4,090
Net change	\$ (31,637)	\$ (9,845)	\$ 615,185
FUND BALANCE	\$ (25,803)	\$ (35,648)	\$ 579,537



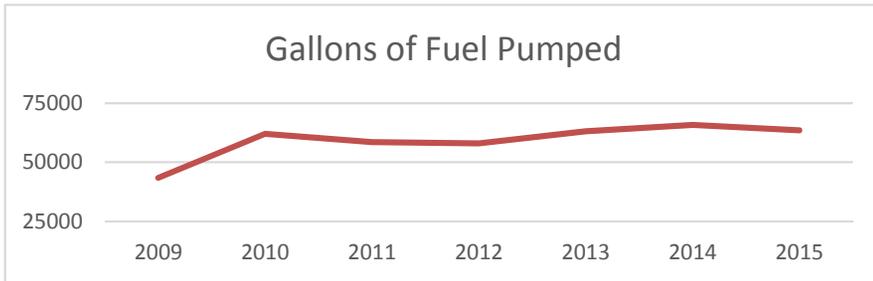
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CITY OF ANOKA 2015 BUDGET

FUND: INTERNAL SERVICE
DEPARTMENT: PUBLIC WORKS
DIVISION: CENTRAL EQUIPMENT (GARAGE)

DIVISION DESCRIPTION:

The Central Equipment division provides maintenance and repairs of all City vehicles and heavy equipment. This fund/division also is responsible for the management and replacement of vehicle inventory.



MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Continue to maintain vehicles, slightly increasing staff hours
2. Monitor fuel usage and look for ways to improve vehicle efficiency
3. Improve preventative maintenance program
4. _____

EXPENDITURE HIGHLIGHTS:

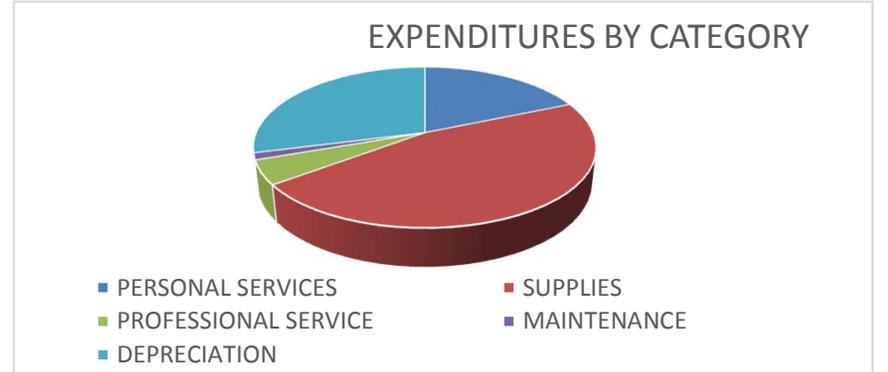
1. Dump Truck - \$245,000
2. Three Squad Cars - \$109,500
3. One Ton Truck - \$56,000
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Gallons of fuel dispensed	63,121	65,825	63,500
2. # of work orders	223	243	250
3. Staff Car Maintenance	\$327,337	\$209,300	\$250,000

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	2.05	1.05	1.45



REVENUES:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
VEHICLE RENTAL	\$ 512,660	\$ 538,295	\$ 591,065
INTEREST EARNINGS	(7,809)	7,000	6,500
OTHER	97	61,000	5,000
TOTAL	\$ 504,948	\$ 606,295	\$ 602,565

EXPENDITURES:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PERSONAL SERVICES	\$ 88,326	\$ 94,675	\$ 128,545
SUPPLIES	295,888	290,000	318,500
PROFESSIONAL SERVICE	27,690	32,100	33,465
MAINTENANCE	9,473	8,500	9,500
DEPRECIATION	178,186	240,000	200,000
TOTAL	\$ 599,563	\$ 665,275	\$ 690,010
Net change	\$ (94,615)	\$ (58,980)	\$ (87,445)
FUND BALANCE	\$ 1,361,452	\$ 1,302,472	\$ 1,215,027

CITY OF ANOKA 2015 BUDGET

FUND: INTERNAL SERVICE
DEPARTMENT: GENERAL GOVERNMENT
DIVISION: DATA PROCESSING

DIVISION DESCRIPTION:

Data Processing is responsible for the continued operations of the city's computer network, software and hardware. Data Processing ensures integrity, security and retention of the city's electronic data.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. City website updated and assist users daily
2. Increase efficiency through technology, outsourcing and pooling of resources
3. Server and network switches upgrade
4. _____

EXPENDITURE HIGHLIGHTS:

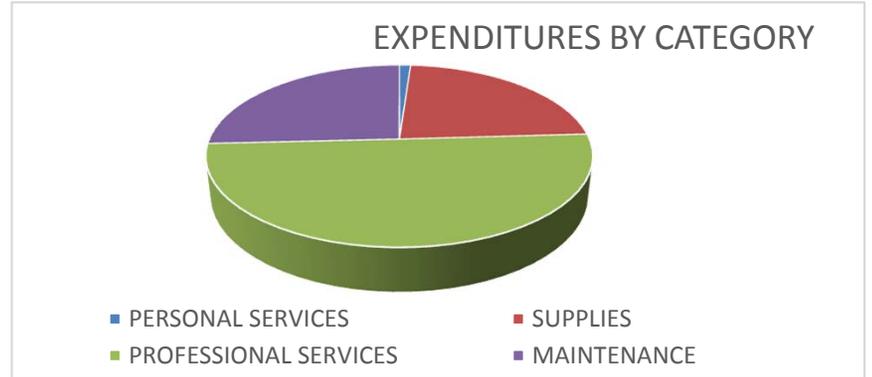
1. Point of sale system
2. Human resources software
3. Patrol Squad camera
4. Cartegraph software and implementation

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Support	918	1069	1200
2. Outsourced service \$	\$116,788	\$116,429	\$120,600

STAFFING LEVELS:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
FTE	0.48	-	-



REVENUES:	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
OPERATING REV	\$ 292,774	\$ 339,810	\$ 340,640
INTEREST EARNINGS	(1,682)	1,000	1,500
OTHER FINANCING	-	50,000	-
TOTAL	\$ 291,092	\$ 390,810	\$ 342,140

EXPENDITURES:	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
PERSONAL SERVICES	\$ 9,103	\$ 3,160	\$ 3,090
SUPPLIES	39,042	60,000	63,000
PROFESSIONAL	133,847	127,310	137,660
MAINTENANCE	66,642	82,800	70,800
DEPRECIATION	31,564	45,000	40,000
TOTAL	\$ 280,198	\$ 318,270	\$ 314,550
Net change	\$ 10,894	\$ 72,540	\$ 27,590
FUND BALANCE	\$ 141,858	\$ 214,398	\$ 241,988

CITY OF ANOKA 2015 BUDGET

FUND: INTERNAL SERVICE
DEPARTMENT: FINANCE
DIVISION: INSURANCE

DIVISION DESCRIPTION:

The insurance fund was established to pool all property, liability and workers compensation insurance premiums and claims.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

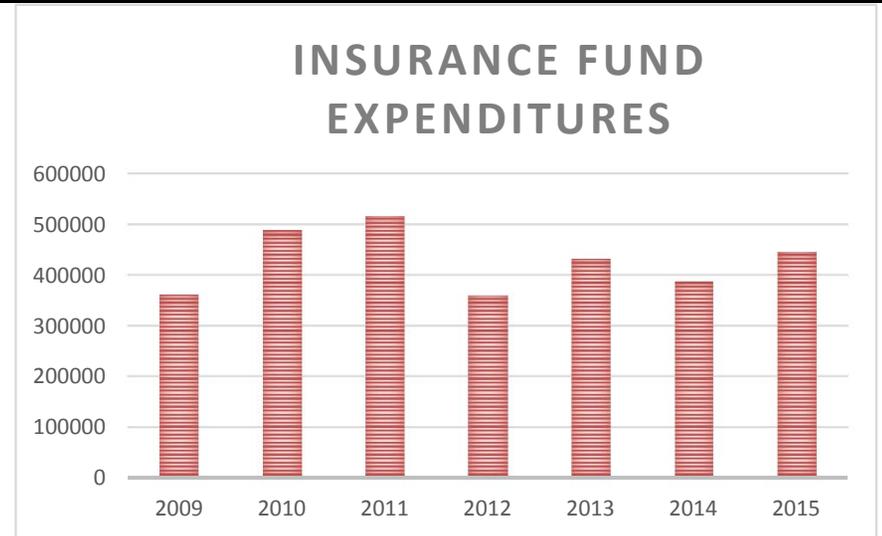
1. Continue to monitor fund balance and adjust departmental allocations as necessary
2. Continue to find ways to reduce number of claims submitted annually
3. Adjust workers compensation deductible to reduce premium

EXPENDITURE HIGHLIGHTS:

1. Increase in claims budget to reflect trend
- 2.
- 3.
- 4.

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Auto insurance claims	\$ 2,711	\$ 9,305	\$ 10,000
2. Property insurance claims	\$ -	\$ -	\$ -
3. General liability claims	\$ 100,680	\$ 51,273	\$ 75,000
4. # of claims submitted	23	38	30



REVENUES:	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
OPERATING REV	\$ 416,197	\$ 375,510	\$ 413,910
INTEREST EARNINGS	(15,011)	12,000	15,000
MISCELLANEOUS REIMB	9,489	-	-
TOTAL	\$ 410,675	\$ 387,510	\$ 428,910

EXPENDITURES:	ACTUAL	BUDGETED	BUDGETED
	2013	2014	2015
PERSONAL SERVICES	\$ 17,194	\$ 6,830	\$ 5,615
PROFESSIONAL SERVICE	476,261	381,440	441,440
TOTAL	\$ 493,455	\$ 388,270	\$ 447,055

Net change	\$ (82,780)	\$ (760)	\$ (18,145)
FUND BALANCE	\$ 1,043,242	\$ 1,042,482	\$ 1,024,337



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CITY OF ANOKA 2015 BUDGET

FUND: ENTERPRISE
DEPARTMENT: ELECTRIC
DIVISION: ELECTRIC

DIVISION DESCRIPTION:

Operate and maintain the City's electric system including substations, poles, wires and transformers. Provide the community's vital electric needs in the most cost effective and reliable manner through innovation, efficiently and professional operations. Conform to all Federal and State electrical codes and environmental, safety regulations.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Build new circuits from Garfield substation
2. Rebuild Slab town area
3. Expand system to serve 150 homes in Dayton and Anoka

EXPENDITURE HIGHLIGHTS:

1. Purchase 4,000 ft of 500 mcm copper cable
2. Hire contractor to rebuild a portion of existing underground system
3. Install conduit from Hwy 47 to Lund Blvd

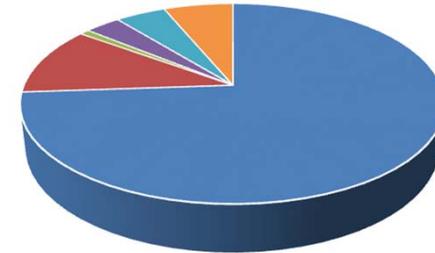
PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. # of residential meters	10,490	10,540	11,000
2. # of commercial meters	1,299	1,305	1,310
3. # of industrial meters	15	15	15
4. Miles of primary undergrd	120	123	126
5. Miles of primary overhead	60	62	60
6. Miles of secondary undergr	62	64	66
7. Miles of secondary overhd	94	90	88
8. # of 1 phase transformers	1,558	1,590	1,600
9. # of 3 phase transformers	261	265	270
10. # of poles	4,140	4,130	4,100

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	18.00	18.40	17.40

EXPENDITURES BY CATEGORY



- Purchased power
- Operations
- General Administration
- Franchise Fee
- Depreciation
- Transfers

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
OPERATING REVENUE	\$ 25,757,858	\$ 26,500,000	\$ 27,970,000
OPERATING EXPENSE	24,532,052	25,412,425	26,629,995
OPERATING INCOME	\$ 1,225,806	\$ 1,087,575	\$ 1,340,005
OTHER INCOME(EXPENSE)	114,733	437,275	588,500

INCOME BEFORE

OPERATING TRANSFERS	\$ 1,340,539	\$ 1,524,850	\$ 1,928,505
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TRANSFERS	(1,100,000)	(1,485,000)	(2,658,000)
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NET INCOME(LOSS)	\$ 240,539	\$ 39,850	\$ (729,495)
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NET ASSETS	\$ 34,473,834	\$ 34,513,684	\$ 33,784,189
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UNRESTRICTED NET ASSETS	\$ 16,867,679	\$ 14,907,529	\$ 10,178,034
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CITY OF ANOKA 2015 BUDGET

FUND: ENTERPRISE
DEPARTMENT: PUBLIC WORKS
DIVISION: WATER

DIVISION DESCRIPTION:

The Water fund provides maintenance and monitoring of the City's water system so that a continued supply of clean, healthy water is available to meet the needs of over 18,000 residents and over 600 commercial and industrial businesses. The City's water system includes treatment plants, wells, towers, mains and hydrants.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Repaint wells 4 and 5 interior
2. Work on completing commercial/industrial water meter installs
3. Water plants 3 and 1-2 bldg exterior repairs

EXPENDITURE HIGHLIGHTS:

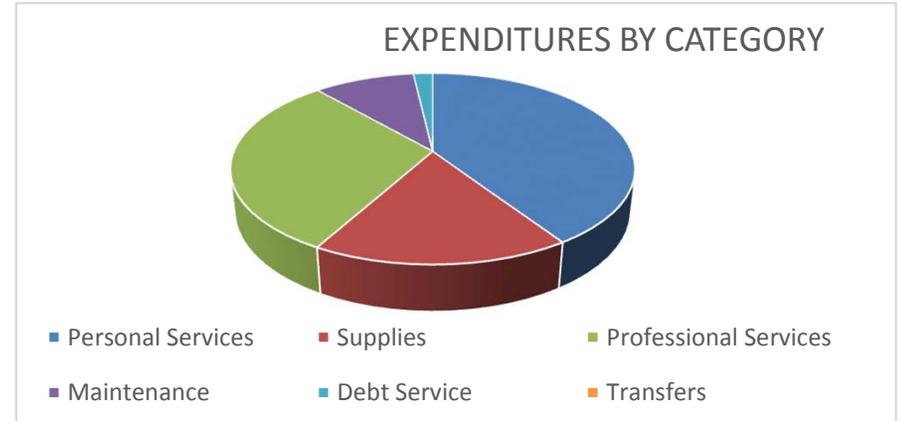
1. Wellhouse #1 building restoration - \$200,000
2. 2015 Street Renewal - \$127,700
3. Slabtown - \$334,000
4. Water treatment plant 3 exterior - \$80,000
5. Rehab water treatment plant #1 - \$1.2 million

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. # of customers	5,049	5,099	5,117
2. # of overtime/call hours	700	393	400
3. Water Main Replaced	.6 Miles	.6 Miles	1.4 Miles

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	3.26	3.26	3.56



	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
OPERATING REVENUE	\$ 1,614,435	\$ 1,720,000	\$ 1,706,750
OPERATING EXPENSE	1,406,618	1,406,210	1,466,765
OPERATING INCOME	\$ 207,817	\$ 313,790	\$ 239,985
OTHER INCOME(EXPENSE)	129,474	174,250	271,300

INCOME BEFORE

OPERATING TRANSFERS	\$ 337,291	\$ 488,040	\$ 511,285
TRANSFERS	-	-	-
NET INCOME	\$ 337,291	\$ 488,040	\$ 511,285

NET ASSETS	\$ 36,177,691	\$ 36,665,731	\$ 37,177,016
UNRESTRICTED NET ASSETS	\$ 1,504,391	\$ 1,592,431	\$ 1,403,716

CITY OF ANOKA 2015 BUDGET

FUND: ENTERPRISE
DEPARTMENT: PUBLIC WORKS
DIVISION: SEWER

DIVISION DESCRIPTION:

The Sewer fund is responsible for the collection and disposal of sewage so that it may be transported to the Metro Treatment Plant for processing. The Sewer division inspects, cleans and maintains, manholes, pipes and lift stations to prevent blockages.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Study to replace lift station at 7th and 38th
2. Install new PLC controls at two lift stations
3. Maintenance on 1/2 of lift stations this year with new crane truck
4. Jetting 1/3 of city this year. Also updating mapping system to iPad access

EXPENDITURE HIGHLIGHTS:

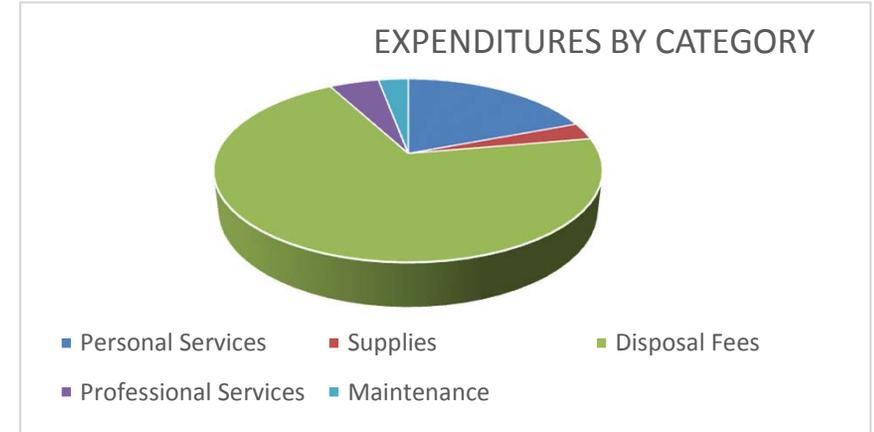
1. Sewer disposal charges - \$1,246,100
2. 2015 Street Renewal - \$320,125
- 3.
- 4.

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. # of customers	5,021	5,075	5,138
2. Miles of sewermain replcd	0.70	0.50	1.10
3. # of overtime hrs	350	531	450

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	3.26	3.26	2.96



	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
OPERATING REVENUE	\$ 2,056,585	\$ 2,239,000	\$ 2,159,000
OPERATING EXPENSE	1,967,585	2,087,185	2,040,495
OPERATING INCOME	\$ 89,000	\$ 151,815	\$ 118,505
OTHER INCOME(EXPENSE)	23,219	17,000	83,000

INCOME BEFORE

OPERATING TRANSFERS	\$ 112,219	\$ 168,815	\$ 201,505
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TRANSFERS	-	-	-
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NET INCOME	\$ 112,219	\$ 168,815	\$ 201,505
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NET ASSETS	\$ 5,425,723	\$ 5,594,538	\$ 5,796,043
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UNRESTRICTED NET ASSETS	\$ 957,926	\$ 1,176,741	\$ 1,428,246
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CITY OF ANOKA 2015 BUDGET

FUND: ENTERPRISE
DEPARTMENT: PUBLIC WORKS
DIVISION: STORM SEWER

DIVISION DESCRIPTION:

The Storm Sewer fund maintains all the storm sewer lines and storm inlets to ensure adequate run off and to monitor water catch basins, ditches, sediment ponds, rivers and inlets for weed, debris and pollution control. Storm sewer fees are included with customers monthly utility bills. Residential customers are charged a fixed charge and commercial properties (including apartments) are charged per acre.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Tower Pond drainage improvement
2. _____

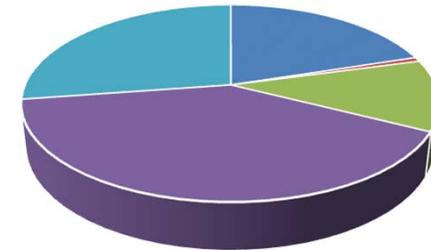
EXPENDITURE HIGHLIGHTS:

1. 2015 street renewal
2. Slabtown project
3. Garfield improvements
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. # of catch basins repaired	40	35	40
2. Feet of new storm sewer	3,600	4,260	5,670
3. Catch basins cleaned and inspected	200	200	200
4. Emergency storm repairs	8	10	15

EXPENDITURES BY CATEGORY



■ PERSONAL SERVICES ■ SUPPLIES
■ PROFESSIONAL SERVICE ■ MAINTENANCE
■ DEPRECIATION

REVENUES:	ACTUAL	BUDGETED	BUDGETED
	<u>2013</u>	<u>2014</u>	<u>2015</u>
STORM SEWER FEES	\$ 471,251	\$ 475,050	\$ 475,000
INTEREST EARNINGS	(3,856)	1,000	1,500
TOTAL	\$ 467,395	\$ 476,050	\$ 476,500

EXPENDITURES:	ACTUAL	BUDGETED	BUDGETED
	<u>2013</u>	<u>2014</u>	<u>2015</u>
PERSONAL SERVICES	\$ 46,848	\$ 34,785	\$ 42,570
SUPPLIES	163	1,500	1,500
PROFESSIONAL SERVICE	48,110	20,150	24,820
MAINTENANCE	48,474	99,225	85,200
DEPRECIATION	54,852	58,000	58,000
TOTAL	\$ 198,447	\$ 213,660	\$ 212,090

NET INCOME	\$ 268,948	\$ 262,390	\$ 264,410
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NET ASSETS	\$ 2,436,510	\$ 2,698,900	\$ 2,963,310
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UNRESTRICTED NET ASSETS	\$ 210,382	\$ 322,772	\$ (162,818)
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CITY OF ANOKA 2015 BUDGET

FUND: ENTERPRISE
DEPARTMENT: LIQUOR STORES
DIVISION: LIQUOR STORES

DIVISION DESCRIPTION:

The City of Anoka owns and operates two municipal off-sale liquor stores. These stores were established to control the sale of off sale liquor in the City of Anoka and to provide additional revenue to support other city services such as park improvements and capital projects.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Do study for remodeling the stores
2. Have a record year in sales

EXPENDITURE HIGHLIGHTS:

1. New video system for Better Values West
2. New POS system for both stores

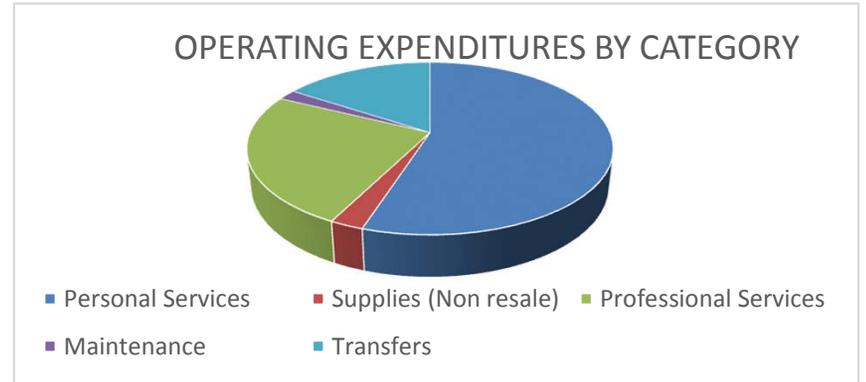
PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Number of customers	217,000	220,000	223,00
2. Number of new hires	8	4	4
3. Number of injuries	3	3	2



STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	4.00	4.00	4.00



	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
SALES	\$ 4,067,548	\$ 3,839,000	\$ 3,968,700
COST OF SALES	3,145,574	3,047,900	3,183,700
GROSS PROFIT	\$ 921,974	\$ 791,100	\$ 785,000
OPERATING EXPENSES	712,071	822,370	843,080
OPERATING INCOME (LOSS)	\$ 209,903	\$ (31,270)	\$ (58,080)
OTHER INCOME (EXPENSE)	(10,887)	13,000	15,000
INCOME (LOSS) BEFORE OPERATING TRANSFERS	\$ 199,016	\$ (18,270)	\$ (43,080)
TRANSFERS	(300,000)	(300,000)	(150,000)
NET (LOSS)	\$ (100,984)	\$ (318,270)	\$ (193,080)
NET ASSETS	\$ 1,806,168	\$ 1,487,898	\$ 1,294,818
UNRESTRICTED NET ASSETS	\$ 1,557,455	\$ 1,239,185	\$ 1,046,105

CITY OF ANOKA 2015 BUDGET

FUND: ENTERPRISE
DEPARTMENT: PARK & RECREATION
DIVISION: GOLF COURSE

DIVISION DESCRIPTION:

Operate and maintain Greenhaven Golf Course. Manage and administer all day-to-day activities, prepare long term budgets and plans and assist City staff in setting direction and priorities of facility.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Increase dollars per round to \$16.00
2. Continue small projects around the course
3. Plant 100 trees
4. Repair and expand several cart paths

EXPENDITURE HIGHLIGHTS:

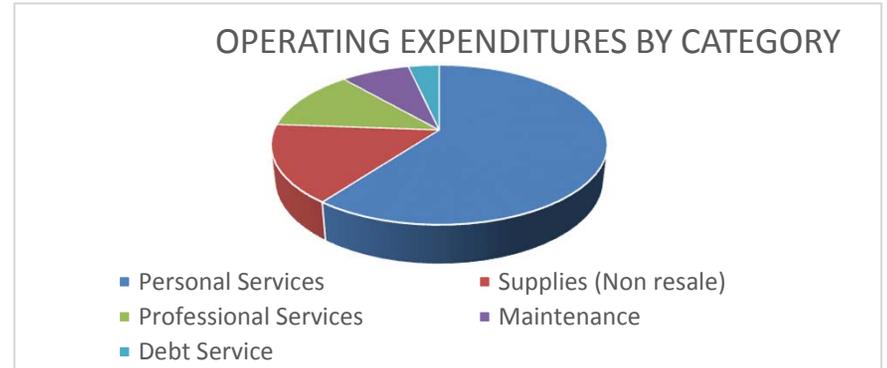
1. Fairway mower (\$50,000)
- 2.
- 3.
- 4.

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Total green fee revenues	\$ 550,000	\$ 525,000	\$ 532,000
2. Total rounds	33,500	33,000	33,250
3. Average green fee	\$ 16.42	\$ 15.91	\$ 16.00
4. Season Pass Revenue	\$ 125,000.00	\$ 120,000.00	\$ 145,000.00

STAFFING LEVELS:

	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
FTE	3.17	3.17	3.25



	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
OPERATING REVENUE	\$ 848,183	\$ 910,750	\$ 901,250
OPERATING EXPENSE	1,017,933	1,078,210	981,730
OPERATING (LOSS)	\$ (169,750)	\$ (167,460)	\$ (80,480)
OTHER (EXPENSE)	(67,728)	(63,620)	(21,215)
(LOSS) BEFORE OPERATING TRANSFERS	\$ (237,478)	\$ (231,080)	\$ (101,695)
TRANSFERS IN	300,330	-	-
NET INCOME (LOSS)	\$ 62,852	\$ (231,080)	\$ (101,695)
NET ASSETS	\$ 1,133,021	\$ 901,941	\$ 800,246
UNRESTRICTED NET ASSETS	\$ 332,396	\$ 101,316	\$ (379)

CITY OF ANOKA 2015 BUDGET

FUND: ENTERPRISE
DEPARTMENT: PUBLIC WORKS
DIVISION: REFUSE COLLECTIONS

DIVISION DESCRIPTION:

Although Anoka residents can chose any waste hauler, the City of Anoka contracts with two garbage haulers to provide service to our residents with the convenience of these charges being included on monthly utility bills.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

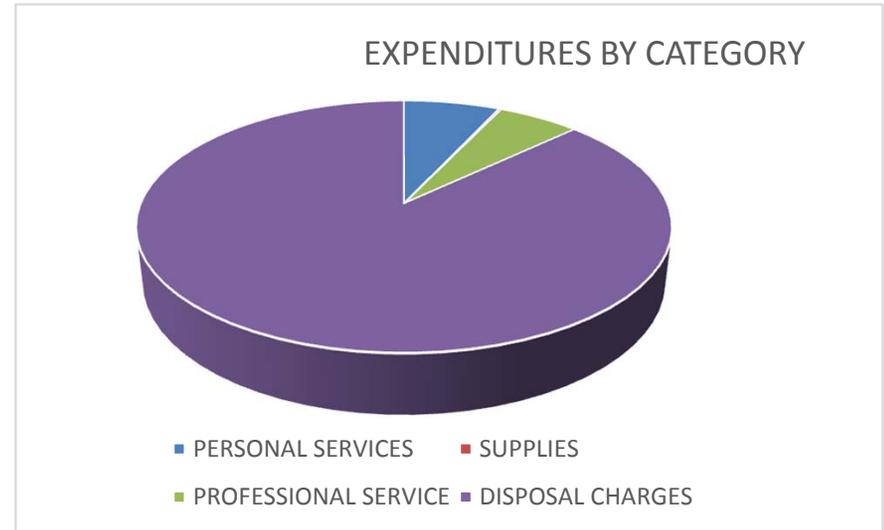
1. Provide billing to utility customers who have signed up with service haulers
2. Audit customers to ensure we are billing correctly as directed by hauler

EXPENDITURE HIGHLIGHTS:

1. Fewer customers being billed through city.
2. _____
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. # of Customers	800	685	675



REVENUES:	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
HAULING CONTRACTS	\$ 154,338	\$ 150,000	\$ 130,000
INTEREST EARNINGS	(1,987)	2,500	2,950
TOTAL	\$ 152,351	\$ 152,500	\$ 132,950
EXPENDITURES:			
	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
PERSONAL SERVICES	\$ 13,250	\$ 250	\$ 9,530
SUPPLIES	53	250	250
PROFESSIONAL SERVICE	8,355	17,455	8,125
DISPOSAL CHARGES	139,835	140,000	120,000
TOTAL	\$ 161,493	\$ 157,955	\$ 137,905
NET (LOSS)	\$ (9,142)	\$ (5,455)	\$ (4,955)
NET ASSETS	\$ 141,448	\$ 135,993	\$ 131,038

CITY OF ANOKA 2014 BUDGET

FUND: ENTERPRISE
DEPARTMENT: COMMUNITY DEVELOPMENT
DIVISION: RECYCLING

DIVISION DESCRIPTION:

The Recycling Division manages the curbside residential recycling collection by arranging for the most convenient and cost effective service for all single-family and multi-family households under a contract with one licensed hauler. The division also organizes annual recycling events and city parks recycling, prepares marketing materials, and educates residents on recycling. The division works with the Waste Reduction & Recycling Board.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Implement new 5-year curbside recycling contract on April 1, 2015
2. Enhance Multi-Family Recycling Program
3. Develop Senior Buildings Marketing & Educational Program
4. Host spring and fall recycling events

EXPENDITURE HIGHLIGHTS:

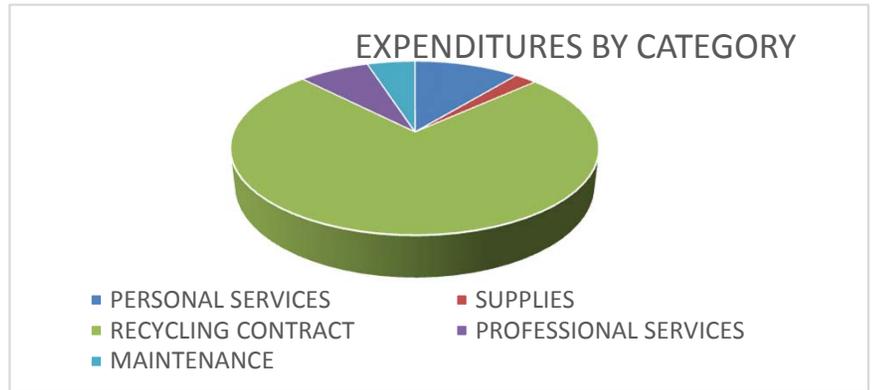
1. Printed materials (RAW newsletter, brochures)
2. Spring & fall recycling events
3. Elementary school recycling-related performances
4. Promotional products

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Residential Recycling	1250	1400	1400 tons
2. Drop Off Events	2 days/40 tons	2 days/42 tons	40 tons
3. City Parks	4.5 tons	5 tons	4.5 tons

STAFFING LEVELS:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
FTE	0.38	0.38	0.37



REVENUES:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
CURBSIDE FEES	\$ 218,777	\$ 236,000	\$ 236,000
SCORE REIMBURSEMENT	82,753	46,000	44,000
INTEREST INCOME	(1,260)	1,500	3,300
TOTAL	\$ 300,270	\$ 283,500	\$ 283,300

EXPENDITURES:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
PERSONAL SERVICES	\$ 31,217	\$ 28,735	\$ 30,890
SUPPLIES	4,141	6,500	6,500
RECYCLING CONTRACT	197,621	208,500	208,500
PROFESSIONAL SERVICES	23,037	19,800	20,725
MAINTENANCE	15,342	16,045	14,020
TOTAL	\$ 271,358	\$ 279,580	\$ 280,635
NET INCOME	\$ 28,912	\$ 3,920	\$ 2,665

NET ASSETS	\$ 140,885	\$ 144,805	\$ 147,470
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CITY OF ANOKA 2015 BUDGET

FUND: COMPONENT UNIT
DEPARTMENT: HRA
DIVISION: HRA

DIVISION DESCRIPTION:

The HRA division designs, markets and funds housing and commercial rehab programs and redevelopment projects to improve housing conditions and create new housing and commercial opportunities in the City. Housing programs include loans and grants from HRA and MHFA funds. The HRA also provides down payment assistance for foreclosed properties and markets First Time Homebuyer financing. Commercial programs include loans for exterior and interior renovation and grants for fire protection in designated areas of the City. The HRA also administers one tax increment financing redevelopment district.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

1. Increase number of loans to commercial, rental and single-family properties
2. Sell any HRA properties available for redevelopment
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

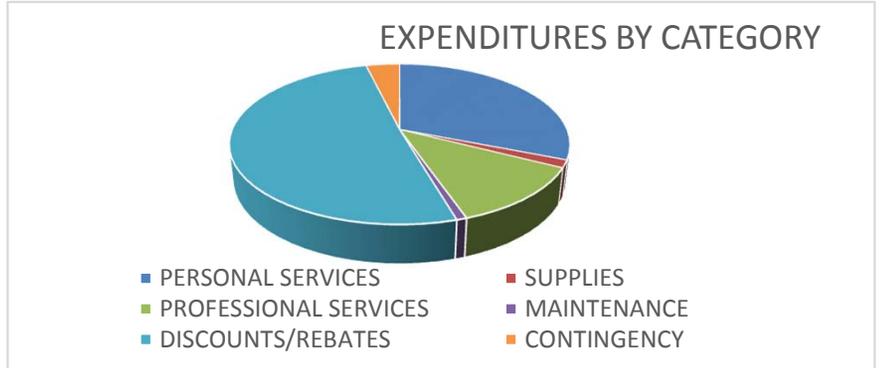
1. Lending through Housing Programs
2. Administer at least one commercial loan
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. # of housing rehab. cases	17	20	20
2. # of commercial rehab	0	0	1
3. Housing programs	\$250,000	\$75,000	\$100,000
4. # of scattered site acquis	0	0	1

STAFFING LEVELS:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
FTE	1.50	1.00	0.75



REVENUES:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
PROPERTY TAXES	\$ 193,614	\$ 193,670	\$ 200,500
INTEREST EARNINGS	(7,901)	2,500	4,000
CHARGES FOR SERVICES	34,491	300,000	-
MISCELLANEOUS	5,094	-	-
TOTAL	\$ 225,298	\$ 496,170	\$ 204,500

EXPENDITURES:

	<u>ACTUAL 2013</u>	<u>BUDGETED 2014</u>	<u>BUDGETED 2015</u>
PERSONAL SERVICES	\$ 84,573	\$ 74,465	\$ 61,075
SUPPLIES	127	4,000	3,000
PROFESSIONAL SERVICES	25,884	23,765	23,955
MAINTENANCE	9,228	1,620	1,620
DISCOUNTS/REBATES	78,817	75,000	100,000
CONTINGENCY	-	7,500	7,500
TOTAL	\$ 198,629	\$ 186,350	\$ 197,150
FUND BALANCE	\$ 1,086,374	\$ 1,396,194	\$ 1,403,544

CITY OF ANOKA 2015 BUDGET

FUND: COMPONENT UNIT
DEPARTMENT: HRA
DIVISION: HRA REDEVELOPMENT TIF DISTRICT

DIVISION DESCRIPTION:

The Housing and Redevelopment Authority Redevelopment TIF district was created to redevelop deteriorating, flood prone or blighted areas in the city. The objectives include acquiring vacant or inappropriately used property for new or expanding uses as well as supporting parking. Redevelop and rehabilitate the historic area of city and provide public improvements and fire protection in the historic downtown area.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

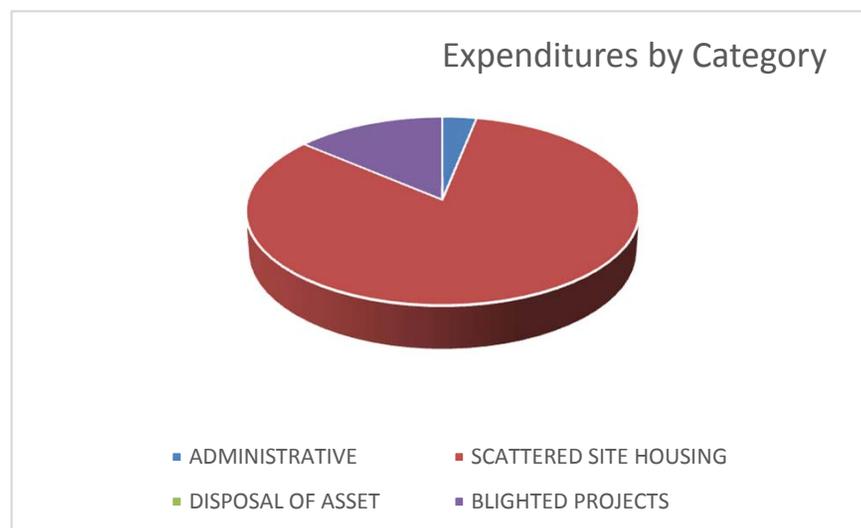
1. Sell properties at 1833 2nd Ave/100 Monroe Street & redevelop site
2. _____
3. _____
4. _____

EXPENDITURE HIGHLIGHTS:

1. Site acquisition and prep
2. _____
3. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. Scattered Site Program	2/\$150,000	1/\$600,000	1/\$100,000
2. Blight Projects/Redev	2/\$350,000	1/\$150,000	3/\$600,000



REVENUES	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
PROPERTY TAXES	\$ 304,427	\$ 295,000	\$ 290,000
INTEREST EARNINGS	(13,383)	1,000	9,830
SALE OF PROPERTY		45,000	-
TOTAL	\$ 291,044	\$ 341,000	\$ 299,830
EXPENDITURES:	<u>ACTUAL</u> <u>2013</u>	<u>BUDGETED</u> <u>2014</u>	<u>BUDGETED</u> <u>2015</u>
ADMINISTRATIVE	\$ 6,190	\$ 16,255	\$ 22,710
SCATTERED SITE HOUSING	1,647	600,000	600,000
DISPOSAL OF ASSET	201,281	-	-
BLIGHTED PROJECTS	-	150,000	100,000
TOTAL	\$ 209,118	\$ 766,255	\$ 722,710
FUND BALANCE	\$ 1,216,182	\$ 790,927	\$ 368,047

CITY OF ANOKA 2015 BUDGET

FUND: COMPONENT UNIT
DEPARTMENT: HRA
DIVISION: HRA HISTORIC BUSINESS CORE TIF DISTRICT

DIVISION DESCRIPTION:

Redevelop and rehabilitate the historic area of city and provide public improvements and fire protection in the historic downtown area.

MAJOR OBJECTIVES TO BE ACCOMPLISHED IN 2015:

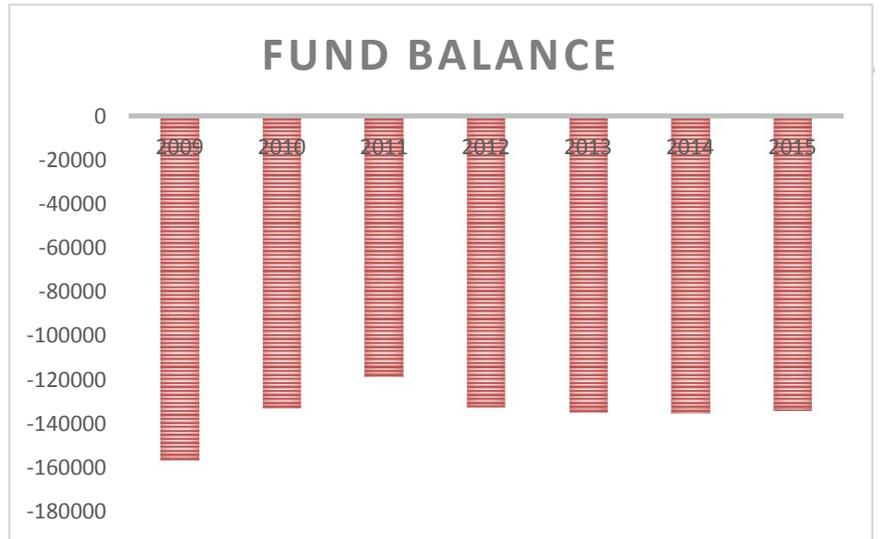
1. PROJECTS IN THIS FUND HAVE BEEN COMPLETED - PAY OFF DEBT WITH FUTURE TAX INCREMENT
2. _____
3. _____

EXPENDITURE HIGHLIGHTS:

1. Loan commercial funds to qualified applicants in the Historic Business Core
2. _____
3. _____
4. _____

PERFORMANCE MEASURES:

	2013	2014	2015 Projected
1. RENOVATE UPPER LEVELS IN DOWNTOWN	20%	30%	10%



REVENUES	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
PROPERTY TAXES	\$ -	\$ 6,000	\$ 7,500
INTERGOVERNMENTAL	-	-	-
INTEREST EARNINGS	(705)	10	10
TOTAL	\$ (705)	\$ 6,010	\$ 7,510
EXPENDITURES:			
	ACTUAL 2013	BUDGETED 2014	BUDGETED 2015
ADMINISTRATIVE	\$ 1,549	\$ 1,525	\$ 1,525
INTEREST ON DEBT	-	4,830	4,830
INFRASTRUCTURE	-	-	-
TOTAL	\$ 1,549	\$ 6,355	\$ 6,355
 FUND BALANCE	 \$ (134,584)	 \$ (134,929)	 \$ (133,774)



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CAPITAL IMPROVEMENT PLAN

2015 Capital Improvement Projects

Introduction and Purpose - The Capital Improvement Plan (CIP) is a flexible plan based upon long-range planning and financial projections, which schedules the major public improvements that may be incurred by the City over the next five years. Flexibility of the CIP is established through annual review and revision, if necessary. The annual review assures that the program will become a continuing part of the budgetary process and that it will be consistent with changing demands as well as changing patterns in cost and financial resources. Funds are appropriated only for the first year of the program, it is then included in the annual budget. Because the CIP process occurs prior to the budget process, the actual budgeted amounts may vary.

The CIP serves as a tool for implementing certain aspects of the City's comprehensive plan, therefore, the program describes the overall objectives of City development, the relationship between projects with respect to timing and need, and the City's fiscal capabilities.

The CIP can help assure:

A systematic approach to planning and initiating capital projects affording the opportunity to plan the location, timing and financing of needed public improvements;

The development of a realistic program of capital spending within the City's projected fiscal capability to finance such projects, avoiding sharp change in the tax levy or bonded indebtedness;

The coordination of public and private improvement projects permitting adequate time for design and engineering to eliminate duplication of effort and expense;

The expenditure of public funds that are compatible with the City's adopted Comprehensive Plan;

That the public is kept informed of the proposed future projects and expenditures;

That private investors are aware of the City's long-range development program so that they may guide their development in a way that is compatible with the City's program;

Aid in achieving federal, state and/or county participation by providing the necessary planning and lead time for successful application for grants.



Program Descriptions - In order to effectively plan for and manage the projects contained in a CIP, it is necessary to group similar activities in “Program Categories”. The City of Anoka’s activities are divided into five program categories which are: 1) Utilities, 2) Transportation, 3) Parks, Cemetery and Aquatics, 4) General Public Buildings, 5) Community Development. The City also includes an outline of proposed expenditures for unscheduled projects. Program categories are explained as follows:

Utilities –The utilities program includes municipal water, sanitary sewer, storm water and electric systems. The city will replace water lines and sewer and storm sewer pipes during the street reconstruction projects in 2015. These street projects include over two miles of underground improvements. The city’s utility infrastructure costs are as follows:

- Water - \$993,650
- Sewer - \$320,125
- Storm Water - \$952,135

The city is increasing the water rate in 2015 by 5.5%. This increase will impact residential properties by less than \$0.70 per month on average. The Water fund has higher infrastructure replacement costs into the near future, including 2015. The increased revenues will be used for infrastructure replacement of system. The city is anticipating increasing the water rate again in 2016 to help offset automation costs and continued infrastructure replacement costs and needs. Anoka Municipal Electric is anticipating rates to remain constant through 2015. The city continues to invest in an electric infrastructure needs into the future within the service area. The city will also continue replace traffic signals and some existing street lights with LED’s.

Transportation – The transportation program includes streets, sidewalks, traffic signs and signals, vehicular parking facilities and street lighting. A funding and implementation plan for repair and maintenance of Anoka roadways exists. Needs are identified and funded through State Aids, special assessments and annual franchise fees. This program identifies the most opportune time to repair streets. In 2015 the City anticipates spending over \$5 million on street improvements. In addition to the utilities share of costs mentioned earlier, the City contributes approximately \$365,000 from franchise fees and \$440,000 in special assessments. State aid revenues may also assist in funding street improvements. However, in 2015 no state aid revenues are anticipated. The Electric fund will transfer \$2,168,000 to help pay for road improvements in 2015.

Parks, Cemetery, Aquatics and Golf – The parks program includes community parks, neighborhood parks, open spaces, recreational structures and facilities and cemetery infrastructure. The City will make improvements to the Aquatic Center at a cost of about \$20,000. Upgrades to park trails, nature preserve and playground improvements will occur in 2015 at a cost of about \$145,000. The city will receive park dedication fees from developers to help pay for park improvements. Transfers from the Liquor store of \$150,000, round out the funding for the park projects.

General Public Buildings – The general public buildings include city hall, public safety, public works, park and community buildings. There is a plan to move the current maintenance & dog pound facility to another location to help facility redevelopment around the Golf Course. There is \$200,000 available for developing plans for this move. The city will also replace the furniture at the Golf Course in 2015 for a cost of \$62,000.

Community Development – The community development program includes development and redevelopment throughout the city. The city has five Tax Increment Financing (TIF) districts established to assist with redevelopment within the city. The largest of these districts is being decertified in 2015. There are still funds available in that district to assist with redevelopment throughout the city.. The other four districts are fairly new and have recently had redevelopment occurring within those districts. In 2015, the Commuter Rail Transit Village TIF district will assist with road reconstruction (\$691,000) for a new development occurring in the district. The Greens of Anoka TIF district has funding appropriated for possible land purchases (\$1,000,000). The Enterprise Park TIF district will assist with a parking lot construction and with utility improvements for redevelopment projects, (430,000).



SUMMARY OF IMPACTS ON MAJOR FUNDING SOURCES

AQUATIC CAPITAL FUND

The aquatic capital fund had a 2013 beginning fund balance of \$146,000. The funds are to be used to make improvements to the Anoka Aquatic Center. Over the last five years the city has invested \$332,000 in equipment and improvements to the aquatic center. In 2014 we will spend an additional \$60,000 on a climbing wall and pool improvements. The 2015 capital improvement plan calls for another \$68,000 of equipment and improvements at the aquatic center. This will bring the balance of available funds down to about \$20,000. The only sources of revenues for this fund are interest earnings and a parking lease.

Finance will recommend eliminating this fund in the near future. Improvements for the Aquatic Center will need to be funded with other sources. Customer fees do not cover operating costs at the aquatic center, so the costs of operations are supported by general fund revenues.

BUILDING CAPITAL IMPROVEMENT FUND

The capital improvement fund has a negative fund balance because of the remaining unsold property purchased in 2004 in preparation of redevelopment of the commuter rail transit village. Staff some of this property will be sold in 2014 reducing the negative fund balance. When the last remaining parcels are sold, funds will be available for investing in city buildings. The Electric fund transfers of \$125,000 a year help pay for immediate needs and will continue to support future building improvements.

ELECTRIC FUND

The electric fund has unrestricted net assets of \$16,800,000 at the end of 2013. About \$2.5 million of this is borrowed internally to the Tax Increment fund to pay for redevelopment and land acquisitions. Another \$3,000,000 is current outstanding receivables. The electric fund transferred \$1,900,000 in 2014 to the Street Renewal fund for necessary street improvements throughout the city. Electric also transfers \$125,000 to building capital fund for building improvements throughout the city and \$360,000 to the general fund to support general fund operations. In 2015 Electric will transfer \$2 million to Street Renewal to assist in paying for the Slab town street improvement project.

It is anticipated that approximately \$4 million will be spent on electric infrastructure improvements in 2014. Another \$8 million is expected to be needed in the near future for additional infrastructure needs. The city may consider building a new electric/public service facility within the next ten years.

Strategic rate adjustments will help pay for necessary infrastructure improvements along with covering operating costs and transfers. With the existing cash balance in electric, the city may lend funds internally to pay for infrastructure or other improvements. These internal loans are beneficial for the entire city as they allow financing without the high cost of debt issuance. Internal financing may also benefit the electric fund because the earnings on an internal loan are at a higher rate of return than is currently achievable thru investments. The loans are typically 15 to 20 years in length.

GENERAL FUND RESERVES

General fund reserves continue to be at a healthy balance of 45% of current operating expenditures. This is above the recommended level of reserves in the general fund of about 40%. The council has budgeted to use (\$1,215,000) of its' fund balance in 2014. General fund capital project items will need to be included in the overall budget process and levy decisions. In 2015, the city will use only (\$76,985) of reserves on capital improvements. The remaining capital has been absorbed in the budget and levy.



PARK CAPITAL IMPROVEMENT FUND

The park capital improvement fund sources are derived from a multitude of sources. The primary source is from transfers from other funds including liquor store and general fund. Grants and other outside sources may be considered necessary in the future to provide funding sources for desired park projects. Another proposal will be to designate \$100,000 of local government aid to be directed to park capital improvements, annually. The city is expected to receive an increase of \$100,000 of local government aid in 2016.

Over the last 5 years the city has invested over \$3.3 million in a variety of park improvement projects including the new Castle Field. That is equivalent to \$660,000 a year on park improvements. In 2014, improvements include the completion of Castle Field, Kings Island channel restoration and Mississippi Park trail way system. This is an additional \$2.7 million in park improvements. By the end of 2014, park capital fund balance is expected to be negative (\$1,000,000). Transfers in from Liquor and \$300,000 from the sale of land to Landmark development will help fund past projects. Also, there is a county grant for \$340,000 that is receivable in 2016 for funding of the Mississippi park trail. Planned park capital improvement projects for the near future will be minimal or have outside funding sources to pay for the majority of the costs. In 2015, there is \$50,000 appropriated for park capital improvement projects.

PARK DEDICATION FUND

At the end of 2013 this fund had a negative fund balance of (\$564,000). This is a direct result of investment in the River Front Park Trail system of \$1.8 million. In 2014, the city will receive additional grant funding for this project in the amount of \$710,000. Other sources of revenue for this fund include park dedication fees, transfers in from other funds and interest earnings. Funding for Park dedication improvement projects in 2015 will come from dedication fees from development projects.

SANITARY SEWER FUND

In 2014, the city increased the sanitary sewer rates to pay for current and future infrastructure and operating needs. Staff is recommending that the sanitary sewer rate be adjusted every three years to meet the rising costs of disposal and operations and also the future infrastructure costs. In 2015, infrastructure improvements total \$320,000. In addition there are equipment replacement needs of \$230,000. In 2018, staff is anticipating a need to expand the sewer capacity in the northwest quadrant of the city. The lift station is projected to cost about \$2,000,000. It may be necessary to issue revenue bonds to help pay for the additional capacity.

STORM SEWER FUND

Maintenance and infrastructure costs of the city's storm sewers continue to increase into the future. The city increased the storm water utility fee in 2013, which was sufficient enough to cover costs at that time. With costs for improved storm sewer infrastructure needs continuing to increase, rate increases are projected every three years.

STREET RENEWAL FUND

The city's Street Renewal fund has been put to good use over the past several years. Investments in street projects alone total almost \$16.5 million in the last 5 years alone. The city continues to invest in its' street renewal program with an anticipated additional \$9.5 million invested over the next 5 years in streets excluding the water, sewer and storm water infrastructure investments.

The City Council is committed to improving street conditions throughout the city at an aggressive pace. To accomplish this task over \$1 million a year was being transferred from the electric fund to offset the costs of additional street surface improvement projects (SSIP). SSIP extends the life of the existing streets while improving the look and drivability of the roads. Electric will transfer over \$2 million in 2015 for the Slab town reconstruction project.



The street renewal fund continues to generate revenues from a franchise fee and property assessments. The last increase in the property assessment rate occurred in 2006. Staff recommended that the City Council consider an increase for the property assessment rate in 2015 to keep up with the increased costs of infrastructure replacement. Staff is also recommending that City Council redirect \$300,000 annually from local government aid into the street renewal fund starting in 2016, as a fixed funding source for projects.

Due to the large volume of street renewal projects occurring over the next couple of years, the fund balance will become negative by the end of 2014 to about (\$400,000). It is projected to have \$1 million in fund balance by 2020 with continued transfers from other funds to support infrastructure improvements. The city's street renewal plan includes reconstruction of about ¾ of a mile of road each year. In 2014 in addition to the annual road improvement the city is constructing a loop road near the new housing development in the Northeast corner of the city. The current renewal plan is about an 80 year replacement plan. It is a goal of the public services director to reconstruct roads at least once every 70 years or 1 mile of road each year.

TAX INCREMENT FUNDS

The city currently has five tax increment districts established for redevelopment. The HRA has two tax increment districts established for redevelopment.

The city's oldest district is the Enterprise Park TIF district. This district will be decertified on December 31, 2015 and after that point will no longer receive tax revenues as a source of income. Some of the remaining funds will be used to support extinguishment of the existing debt in the Historic Rum River District (HRRD) which was issued to build the ramp on 2nd Avenue North. The funds will also payback Electric entirely for internal financing of redevelopment throughout the city. The Enterprise Park TIF district may also lend other TIF districts funding for redevelopment purposes. The Enterprise Park TIF district may continue to provide redevelopment funding sources for many years into the future.

The HRRD will exist for the next 17 years and the funds will be used to pay for a portion of the existing debt for the parking ramp.

The Commuter Rail Transit Village (CRTV) will utilize TIF revenues to pay for the internal financing from the Enterprise Park TIF district for the new Anoka Station ramp, located at the Northstar Commuter Rail Station. With further development in the CRTV, there will then be funds available to purchase blighted properties, provide for cleanup of properties or improve infrastructure. This district could exist until 2038.

The South Ferry District will utilize TIF revenues to redevelop that district. Future development commitments will enable this district to accomplish goals of the City Council and its' constituents to beautify the gateway to the city. This district could exist until 2034.

The Greens of Anoka District will utilize TIF revenues to implement the Greens of Anoka plan. There are existing future revenues available for a commitment of redevelopment in this area. This district could exist until 2039.

The HRA TIF district funds can be utilized city wide on scattered site redevelopment or to assist in a particular redevelopment project area. The oldest HRA TIF district will be decertified on December 31, 2017, however the Central Business TIF district will continue to payback a loan for fire suppression improvements, thereby extending the district existence.

WATER FUND

The water fund has some major capital improvement projects within the next five years to improve water distribution and storage. Water utility rates are increasing in 2015. In 2015, Well #1 is anticipated to need rehabilitation. This is projected to cost about \$1.2 million. If this well cannot be upgraded the city will need to build a new well by 2018 at a cost projected to be \$4 million. In 2001 a revenue bond was issued to cover water infrastructure costs. This bond was refunded in 2009 to reduce costs. The refunded debt will be paid off in 2017. At that time the water fund cash flow will greatly improve.

2015 BUDGET

City of Anoka, Minnesota
CAPITAL IMPROVEMENT PLAN

2015 thru 2019

PROJECTS BY YEAR

Project Name	Department	Project #	Priority	Project Cost
2015				
Valve Replacement	Aquatic Center	AC15-03	2	20,000
Aquatic Center Replaster Pool Bottom	Aquatic Center	PR06-43	2	20,000
Work out room	Buildings	BM-CH-015	n/a	20,000
Senior Center move to Green Haven Event Center	Buildings	BM-GH-010	5	220,000
Green Haven Golf Maintenance Building	Buildings	BM-GH-011	2	2,750,000
Commuter Rail Transit Village	Community Development	CD-10-01	3	500,000
Greens of Anoka property acquisitions	Community Development	CD13-01	2	930,000
Rebuild Distribution Lines	Electric Utility	EU14-03	n/a	500,000
Construct circuits from Garfield Substation	Electric Utility	EU15-03	n/a	420,000
Champlin Mississippi Crossing	Electric Utility	EU15-04	n/a	1,000,000
2015 Street Renewal Project	Engineering	EN-14-01	3	1,029,500
Slabtown Street Renewal Project	Engineering	EN-14-05	3	2,457,000
5th Avenue Street Construction	Engineering	EN-14-06	2	429,106
4th Avenue Rum River Trail Bridge - Coating	Parks and Recreation	PR06-36	3	140,000
Rum River Trail Lighting	Parks and Recreation	PR09-10	n/a	60,000
Rum River Trail Connection-4th Ave. & Pleasant St.	Parks and Recreation	PR10-01	3	10,000
Park Shelter/Building Maintenance	Parks and Recreation	PR14-03	n/a	70,000
Park Improvements - Mississippi Park	Parks and Recreation	PR15 - 02	3	35,000
Playground Rehab/Repair	Parks and Recreation	PR15-01	3	20,000
Stone House Restoration Project	Parks and Recreation	PR16-01	4	10,000
Water Treatment Plant # 3 Exterior Repairs	Water Utility	WU-003	3	80,000
Plant Exterior Repairs at Wells 4&5	Water Utility	WU-004	3	40,000
Wellhouse 1 & 2 Treatment Plant Upgrade Project	Water Utility	WU-024	3	1,200,000
Well No. 1 Building Restoration Project	Water Utility	WU-026	4	200,000
Total for 2015				12,160,606
2016				
Aquatic Center Replaster Pool Bottom	Aquatic Center	PR06-43	2	20,000
Public Works - Fire Alarms	Buildings	BM-PW-004	n/a	35,000

Project Name	Department	Project #	Priority	Project Cost
Senior Center - Cold Roof	Buildings	BM-SC-001	3	80,000
Commuter Rail Transit Village	Community Development	CD-10-01	3	500,000
2nd Avenue - Rebuild Circuit 341	Electric Utility	EU14-01	n/a	400,000
Rebuild Distribution Lines	Electric Utility	EU14-03	n/a	500,000
Construct circuits from Garfield Substation	Electric Utility	EU15-03	n/a	550,000
CRTV Development	Engineering	EN-09-02	3	200,000
Hwy 47 and Bunker Left turn	Engineering	EN-14-02	3	200,000
2016 Street Renewal	Engineering	EN-15-01	3	1,578,100
Rum River Dam Modification Project	Engineering	EN-16-02	2	250,000
Remodel Main Floor Bathrooms	Greenhaven Golf Course	GC14-03	5	89,000
Replace Carpet on Main Floor	Greenhaven Golf Course	GC14-05	5	65,000
Cart Path	Greenhaven Golf Course	GC14-21	4	17,800
Blacktop Parking Lot	Liquor Stores	LQ04-01	n/a	25,000
Blacktop west store	Liquor Stores	LQ08-01	n/a	20,000
Trunk Highway 10 Trail Connection to West Main St	Parks and Recreation	PR05-03	n/a	220,000
Anoka Station Parks and Greenspaces	Parks and Recreation	PR06-48	4	50,000
Castle Field Relocation Project	Parks and Recreation	PR09-21	2	162,350
Rum River Trail Connection-4th Ave. & Pleasant St.	Parks and Recreation	PR10-01	3	191,300
Playground Rehab/Repair	Parks and Recreation	PR15-01	3	20,000
Rum River Trail - Riverbank Stabilization	Parks and Recreation	PR16 - 01	3	150,000
Stone House Restoration Project	Parks and Recreation	PR16-01	4	350,000
Evaluation of Water Treatment Plants 3 and 5	Water Utility	WU-007	3	30,000
Well Inspection and Repair	Water Utility	WU-008	3	50,000
Bi-annual Water Conservation	Water Utility	WU-022	n/a	12,000

Total for 2016

5,765,550

2017

Aquatic Center Replaster Pool Bottom	Aquatic Center	PR06-43	2	10,000
City Hall - Exterior Reseal	Buildings	BM-CH-001	3	40,000
Public Works - Concrete Replacement	Buildings	BM-PW-003	4	15,000
Rebuild Distribution Lines	Electric Utility	EU14-03	n/a	500,000
Construct circuits from Garfield Substation	Electric Utility	EU15-03	n/a	2,100,000
CRTV Development	Engineering	EN-09-02	3	150,000
2017 Street Renewal	Engineering	EN-16-01	3	1,357,900
Rum River Dam Modification Project	Engineering	EN-16-02	2	200,000
Cart Path	Greenhaven Golf Course	GC14-21	4	19,800
Anoka Nature Preserve Park Development	Parks and Recreation	PR06-41	3	200,000
Anoka Station Parks and Greenspaces	Parks and Recreation	PR06-48	4	150,000
John Ward Park Drainage Enhancement Project	Parks and Recreation	PR12-01	4	67,500
Sunny Acres Park Improvement Project	Parks and Recreation	PR12-03	3	50,000

Project Name	Department	Project #	Priority	Project Cost
Playground Rehab/Repair	Parks and Recreation	PR15-01	3	20,000
Bonnell Irrigation System Replacement	Parks and Recreation	PR15-03	4	30,000
Pen Point Park Riverboat Improvements	Parks and Recreation	PR16-02	3	280,000
Brisbin Irrigation System	Parks and Recreation	PR17-02	4	60,000
Rum River Dam Gate Maintenance	Streets	ST 09-02	n/a	150,000
Street Surface Improvement Project (SSIP)	Streets	ST 12-01	2	1,000,000
Automate Wellhouse #5	Water Utility	WU-018	2	450,000
Total for 2017				6,850,200

2018

Walker Parking Ramp - Joint Caulking	Buildings	BM-MB-012	3	20,000
Public Services - Exterior Painting	Buildings	BM-PW-002	2	55,000
Greens of Anoka property acquisitions	Community Development	CD13-01	2	650,000
Rebuild Distribution Lines	Electric Utility	EU14-03	n/a	500,000
CRTV Development	Engineering	EN-09-02	3	150,000
East River Road Reconstruction	Engineering	EN-12-02	3	600,000
Rum River Dam Modification Project	Engineering	EN-16-02	2	6,120,000
2018 Street Renewal	Engineering	EN-17-03	3	1,794,000
New Partitions in Banquet Rooms	Greenhaven Golf Course	GC14-02	5	98,000
Cart Path	Greenhaven Golf Course	GC14-21	4	23,400
Park Signage Replacement Program	Parks and Recreation	PR09-18	4	10,000
Emerald Ash Borer, Removal of Trees	Parks and Recreation	PR09-23	1	100,000
Trailway Enhancement Project	Parks and Recreation	PR12-02	3	300,000
Playground Rehab/Repair	Parks and Recreation	PR15-01	3	20,000
7th Av / STH47 Trunk Sanitary Sewer Capacity Proj	Sanitary Utility	SW-009	3	2,000,000
Well Inspection and Repair	Water Utility	WU-008	3	50,000
Bi-annual Water Conservation	Water Utility	WU-022	n/a	12,000
Automatic Backwash Well House #3	Water Utility	WU-023	n/a	400,000
Total for 2018				12,902,400

2019

City Hall-Main Building Reroofing	Buildings	PWBM-CH-011	n/a	270,000
Rebuild Distribution Lines	Electric Utility	EU14-03	n/a	800,000
CSAH 14 / 9th Avenue Project	Engineering	EN-17-01	4	395,000
CSAH 7 / 43rd Avenue Intersection and Trailway	Engineering	EN-17-02	5	677,500
ADA Compliant Door Openers-Greenhaven	Greenhaven Golf Course	BM-004	n/a	72,000
Greenhaven - Repaint Clubhouse Exterior	Greenhaven Golf Course	BM-GH-004	5	70,000
Extend & Improve Deck Overlooking 9th Green	Greenhaven Golf Course	GC14-08	4	71,500
Seal Coating Park Trails	Parks and Recreation	PR06-35	3	125,000
Anoka Nature Preserve Park Development	Parks and Recreation	PR06-41	3	45,000

Project Name	Department	Project #	Priority	Project Cost
Emerald Ash Borer, Removal of Trees	Parks and Recreation	<i>PR09-23</i>	1	100,000
Anoka Enterprise Park Trail connection	Parks and Recreation	<i>PR14-01</i>	n/a	50,000
Kings Island Improvements - Phase II	Parks and Recreation	<i>PR14-04</i>	4	170,000
Street Surface Improvement Project (SSIP)	Streets	<i>ST 12-01</i>	2	1,000,000
Treatment Plants & Well Houses-Security	Water Utility	<i>PWW-001</i>	4	18,000
Total for 2019				3,864,000
GRAND TOTAL				41,542,756



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CITY OF ANOKA
GLOSSARY OF TERMS

A

Accrual Basis The basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ABLA Anoka Business and Landowners Association

Appropriation Authorization by the City Council to spend a specific amount of money for a stated purpose.

Authorized Position Positions associated with the authorized budget.

B

Bond A written promise to pay a specified sum of money at a specified future date along with interest. Bonds are typically used for long-term debt.

Budget A plan for allocating financial resources.

Budget Amendment A proposal to change the dollar amount or scope of an activity or project after the budget has already been submitted to the Council.

C

Capital Improvement Projects (CIP) A plan for proposed major capital improvements of significant value and the means to finance them.

Capital Outlay Assets of significant value and having a useful life of several years, also referred to as fixed assets.

Charter City (home rule charter city) Obtain their powers from a home rule charter. Charter cities can exercise any powers in their locally adopted charters as long as they do not conflict with state laws. Conversely, charter provisions can specifically restrict the powers of a city. Consequently, voters in home rule cities have more control over their city's powers. Anoka is a charter city.

Component Unit A legally separate entity associated with the primary government

Contingency Budget for expenditures which cannot be placed in departmental budgets, primarily due to uncertainty about level or timing of expenditures when the budget is adopted.

CRTV Commuter Rail Transit Village

CITY OF ANOKA
GLOSSARY OF TERMS

D

Department Basic organizational unit of City government, responsible for carrying out a specific function.

Division An organizational unit of a department for purposes of administration and cost accounting.

E

Estimated Market Value Represents the selling price of a property if it were on the market. Estimated market value is converted to tax capacity before property taxes are levied.

Expenditure Cash paid or to be paid for the purchase of an item or for a service performed.

F

Fiscal Disparities The Metropolitan Fiscal Disparities Act of 1971 shares growth in the commercial and industrial properties tax base with-in the seven-county metropolitan area. Forty percent of the value of new commercial and industrial development since 1971 is pooled and redistributed among all the taxing districts to address uneven business development throughout the state.

Fiscal Year The 12 month period of time over which the annual operating budget applies and at the end of which the government determines it's financial position and the results of its operations.

Full Time Equivalents The number of full-time employees that could have been employed if the reported number of hours worked by part-time employees had been worked by full-time employees.

Fund A separate accounting entity, maintained for a particular purpose or achieving certain objectives. This term is distinguished from "funding" or "funds," which usually refer to the amount of dollars contained in a fund.

Fund Balance Difference between fund assets and fund liabilities (the equity) in governmental funds. Fund balances will be classified as reserved or unreserved. A negative fund balance is sometimes referred to as a deficit.

- **Reserved Funds** Legally segregated for specific use. They are not available for discretionally appropriations due to a third party claim or due to the nature of the asset.
- **Unreserved funds**
 - **Designated** To establish tentative plans for or restrictions on the future use of financial resources
 - **Undesignated** Funds remaining after reductions for reserved and designated balances.

CITY OF ANOKA
GLOSSARY OF TERMS

G

General Fund The general fund is the city's primary operating fund. It is used to account for all financial resources except those required to be accounted for in another fund.

General Obligation Bonds Bonds that are to be repaid from taxes and other general revenues.

General Obligation Revenue Bonds Bonds that are first to be paid from the revenues of an enterprise fund and they are backed by the taxing power of the City.

Generally Accepted Accounting Principles (GAAP) Uniform minimum standards and guidelines for financial accounting and reporting.

Governmental Accounting Standards Board (GASB) The primary authoritative body on the application of GAAP to state and local governments.

Governmental Funds Funds used to account for the acquisition, use and balance of expendable financial resources and the related current liabilities-except for those accounted for in proprietary and fiduciary funds. GAAP governmental funds include general, special revenue, debt service and capital projects.

H

Housing and Redevelopment Authority (HRA) Separate taxing authority created to provide housing redevelopment programs within the city.

I

Infrastructure The basic facilities, equipment, services and installations needed for the growth and functioning of a community. Infrastructure includes roads, bridges, curbs and gutters, storm sewer, lighting systems etc..

Intergovernmental Revenues Revenues from other governments- primarily in the form of grants, aid and shared projects reimbursements

CITY OF ANOKA
GLOSSARY OF TERMS

L

Legal Debt Limit The maximum amount of outstanding gross or net debt legally permitted.

Levy To impose taxes, special assessment or service charges for the support of government activities.

Local Government Aid (LGA) A state government revenue sharing program for cities and townships that is intended to provide an alternative to the property tax.

LTD Long Term Disability.

M

Market Value Assessment estimate of what a property would be worth if sold on the open market. Market values are set every January 2nd of the year before taxes are payable.

MMPA Minnesota Municipal Power Association

Modified accrual basis The basis of accounting where expenditures are recorded when goods and services are received (whether cash is dispersed at the time or not). Revenues are recorded when they are earned (whether or not if cash is received at the time).

Municipal State Aid (MSA) Money received from State of Minnesota for maintenance of certain streets that are considered State Aid Streets.

N

New Positions A new position is one that increases the total number of positions.

Net Assets The excess of a fund's assets over liabilities. The term net assets is used in proprietary funds. The term fund balance is used in governmental funds.

O

Operating Budget A plan for the yearly distribution of resources for the ongoing operations of programs.

CITY OF ANOKA
GLOSSARY OF TERMS

P

PACE Proactive Community Enhancement.

Per Capita Measure based on a population.

PERA Public Employees Retirement Association.

Performance Measure A quantitative or qualitative measure of how well a particular result is being achieved.

Position An authorized job slot. Since a position may or may not be filled, a position is not equivalent to an employee.

Project An activity with a specific purpose to be accomplished or built within a specific time period. There are projects in both the operating and capital budgets.

Proprietary Funds Account for government's ongoing organizations and activities that are similar to those often found in the private sector. GAAP proprietary funds include enterprise and internal service funds.

Purchased Power The electricity purchased wholesale to be distributed to consumers within the municipal utility service area.

R

Reserves Funds set aside for future purposes (sometimes referred to as fund balance).

Resolution Agreed to by vote of the council.

Revenue Cash received or to be received that increased a funds assets.

RFP Request for proposals

S

Special Assessment A one-time levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Statutory City Statutory cities derive their powers from Chapter 412 of Minnesota Statutes. Anoka is not a Statutory city.

SRP Street renewal program. The planned replacement of infrastructure including streets, curbs, sidewalks, sewer, storm sewer, water, and electric power lines.

CITY OF ANOKA
GLOSSARY OF TERMS

T

Tax Capacity Basis for levying property taxes. Market value of property is converted to tax capacity by a formula specified in state law.

Tax Capacity Rate Tax rate applied to tax capacity to generate property tax revenue. The rate is obtained by dividing the property tax levy by the available tax capacity.

Tax Increment Financing (TIF) That portion of all real and personal property taxes assessed by a municipality in excess of any state, county or special district tax upon the captured assessed value of property in the development district.

V

VOA Volunteers of America.

W

WC Workers Compensation.
