

CITY GOALS SESSION

February 11, 2013

Tim Cruikshank, City Manager

2012 GOALS

City Council

- *Sell City-owned property; move tax-exempt properties to the tax rolls*
- *Continue to control expenses to keep tax levy low*
- *Work to increase efficiency through technology, outsourcing and pooling resources with other cities and agencies*
- *Development & Infrastructure*
 - * *East Main & 11th Ave*
 - * *Castle Field*
 - * *Rottlund #4*
 - * *VOA/Homestead at Anoka*
 - * *South Ferry Street*

2012

**ANOKA EXPERIENCED ONE
OF ITS BIGGEST AND
BUSIEST DEVELOPMENT
YEARS IN ITS HISTORY!**

2012 HIGHLIGHTS

VOLUNTEERS OF AMERICA

ANOKA
REAL. CLASSIC.

Phase I



VOLUNTEERS OF AMERICA



Phase I – 7.5 Acres

- ***59 senior congregate/assisted living apartments – opened in December 2012***
- ***State-of-the-Art 120-bed skilled nursing facility – opening in March 2013***
- ***\$30 million investment***
- ***110+ jobs created***

HEALTH PARTNERS / RIVERWAY CLINIC

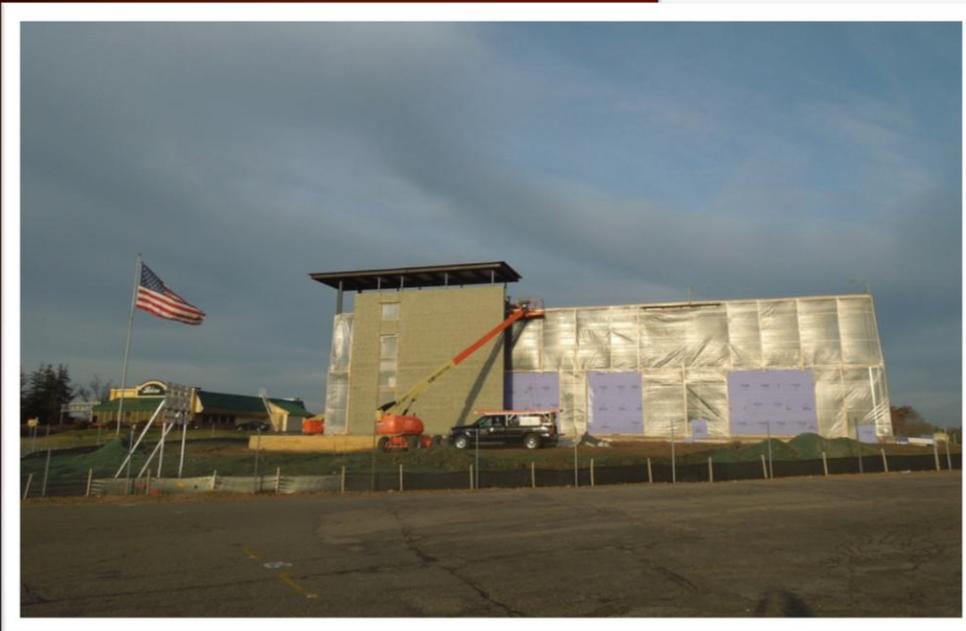
ANOKA
REAL. CLASSIC.



View from Off Ramp

MAY 03 2012

HEALTHPARTNERS | ANOKA MEDICAL OFFICE BUILDING



HEALTH PARTNERS / RIVERWAY CLINIC



- *New 60,000 Sq. Ft. clinic located at Green Haven Road & Highway 10*
- *Expanded services from existing Riverway Clinic*
- *Stimulate implementation of the Greens of Anoka redevelopment plan*
- *Scheduled to open mid 2013*
- *Anoka HRA purchased existing clinic at 2nd Ave. & Monroe for redevelopment*

ATK / FEDERAL CARTRIDGE

Renovation & Expansion

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ATK / FEDERAL CARTRIDGE



Renovation & Expansion

- ***\$1.5 million renovation of former Eniva bldg.***
- ***Established ATK division headquarters***
- ***Property exchange for 60,000 Sq. Ft. expansion***
- ***100+ new corporate office and warehouse jobs***
- ***200+ new manufacturing jobs at main plant***
- ***1400+ total jobs***

RMS SURGICAL / JUNO, INC.



Renovation

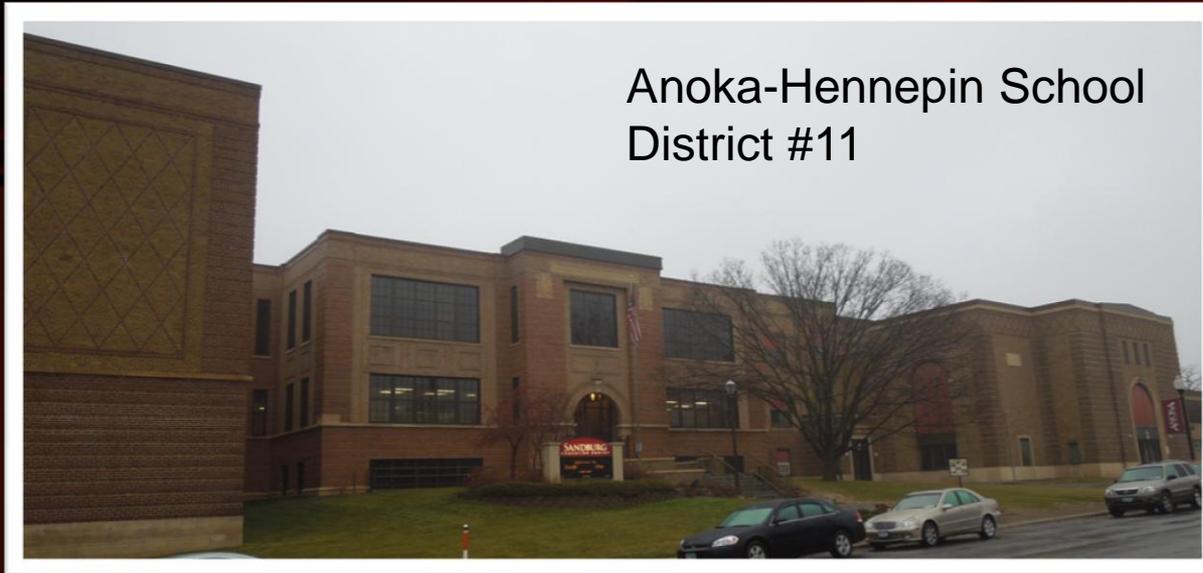
- *\$4 million purchase of Pioneer Packaging bldg.*
- *\$10 million renovation*
- *\$3-4 million equipment purchase*
- *75+ medical mfg. jobs*



SANDBURG MIDDLE SCHOOL



Renovation



Anoka-Hennepin School
District #11

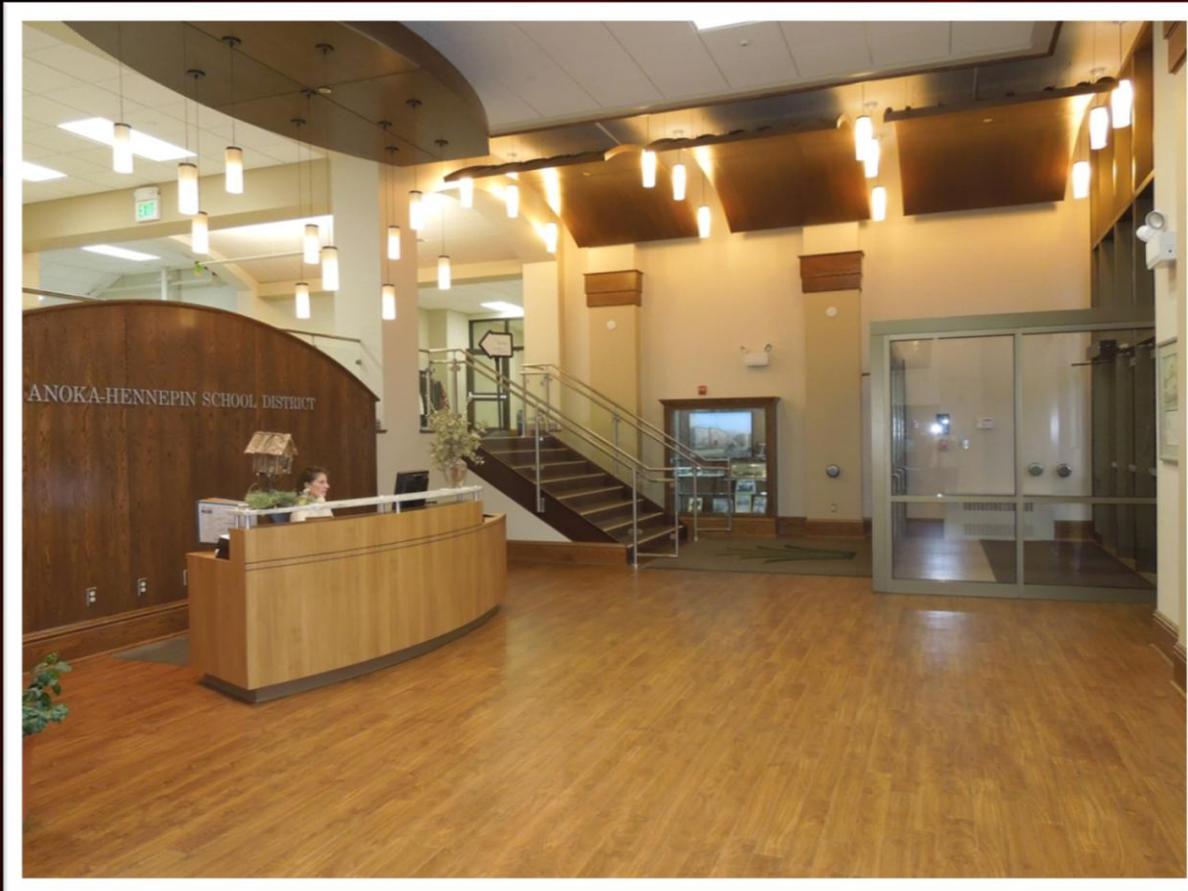
- ***\$5 million investment***
- ***100 employees relocated here***



SANDBURG MIDDLE SCHOOL



Renovation



Anoka-Hennepin School
District #11

KWIK TRIP

New Business / Renovation

- *\$1 million investment*
- *SE Corner of Hwy. 10 & Thurston*
- *LEED certified building*
- *Replaced vacant gas station*
- *Completed November 2012*



EAST MAIN STREET

Improvement Project

3rd & Main St.
West View



EAST MAIN STREET Improvement Project

City Hall Plaza



Parking Lot off
Jackson Street



CASTLE FIELD



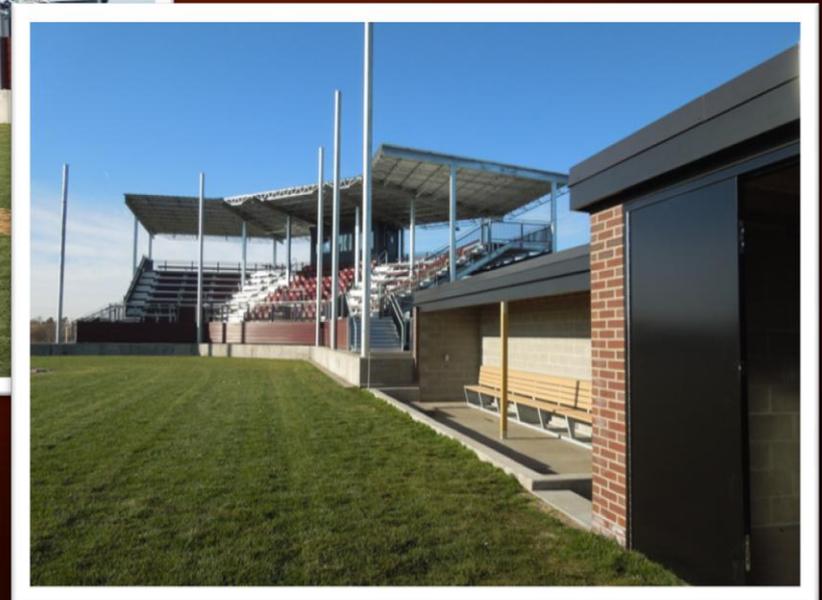
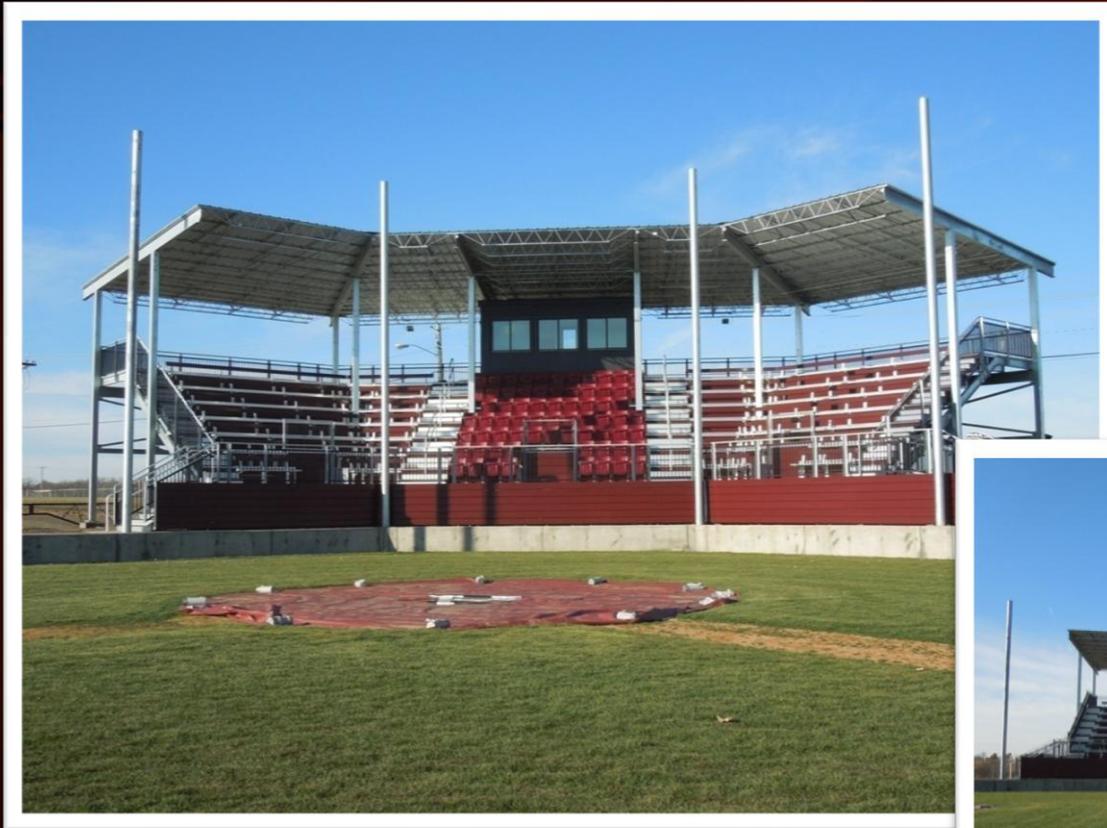
4001 – 7th Avenue

- *Phase I was completed in November 2012*
- *250-seat stadium bleacher with overhead canopy and press box*
- *Sunken field – first row of bleacher seats are nearly eight feet above the field*
- *Sunken Dugouts*
- *Phase II to include concession stand, restroom facilities, plaza, and gateway; fundraiser in progress*

CASTLE FIELD

4001 – 7th Avenue

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CASTLE FIELD

4001 – 7th Avenue

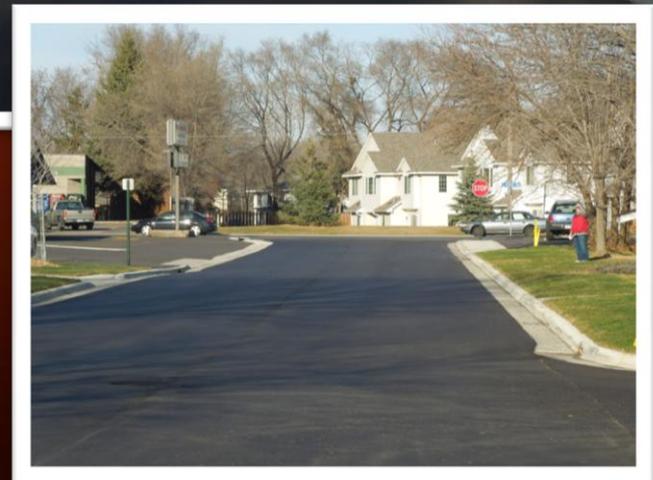
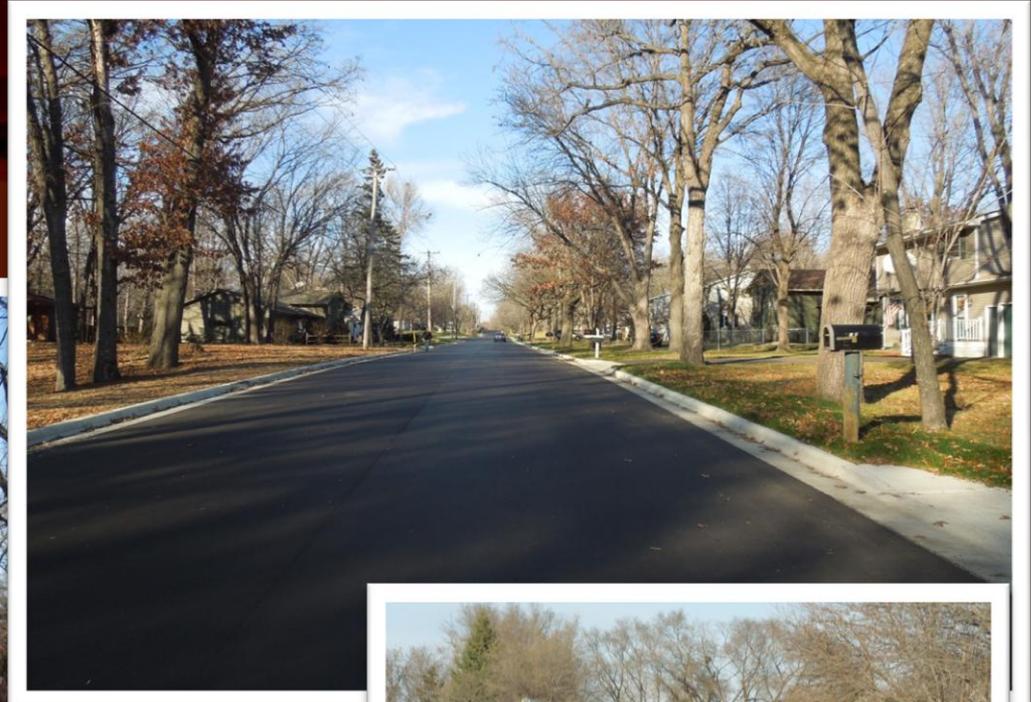
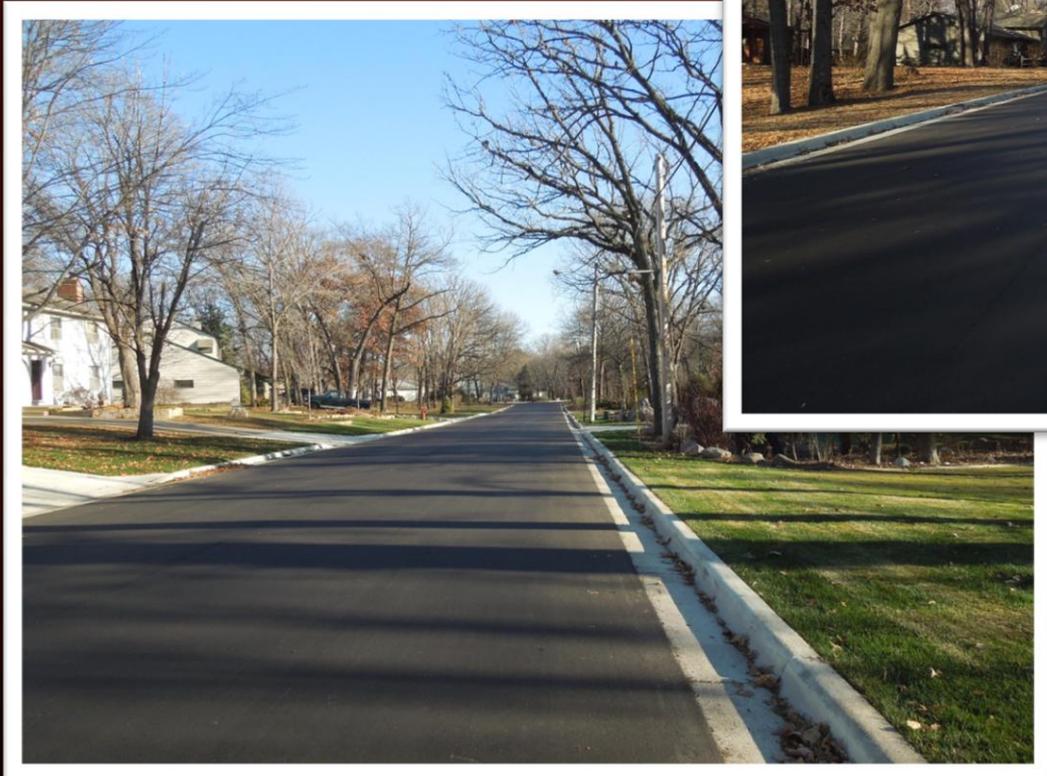
ANOKA
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STREET RENEWAL PROGRAM



SE Corner of City



7th & MAIN STREET County Project

ANOKA
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Before



After

SUNNY ACRES PARK

Improvement Project



- ***Parking lot***
- ***Landscaped screening berm***
- ***Trail way into the park / to 11th Ave. (future)***

PENINSULA POINT PARK

Improvement Project

- *Additional 55 parking stalls*
- *New playground*
- *Landscaping*



RICE STREET BEACH

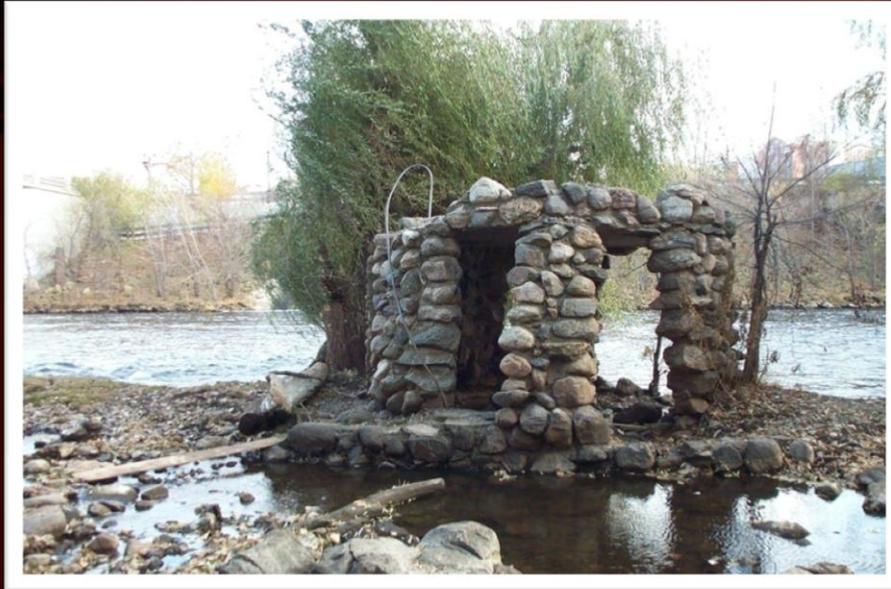
Improvement Project

- *Beach improvement to camouflage storm water outfall pipe*
- *Added gazebo*
- *Landscaping to beautify and identify property boundaries*



STONEHOUSE

Improvement Project



Before



After

KING'S ISLAND

Wildlife Conservation Area

- *Dedicated to Federal Premium Ammunition*
- *August 2012*



2012 SUMMARY OF INVESTMENTS



- ***\$50+ million in private investment***
 - ~ ***The Homestead at Anoka/VOA (\$34 million)***
 - ~ ***ATK/Federal Cartridge (\$2 million)***
 - ~ ***HealthPartners/Riverway Clinic (\$10 million)***
 - ~ ***RMS Surgical, Inc. (\$4-5 million + \$4 million purchase)***

2012 SUMMARY OF INVESTMENTS



- ***\$12+ million in infrastructure (City):***
 - ~ *East Main Street*
 - ~ *Castle Field*
 - ~ *Sunny Acres*
 - ~ *Riverfront Park*
 - ~ *Peninsula Point Park*
 - ~ *Kings Island*
 - ~ *Street Renewal*
- ***\$15+ million in infrastructure (County):***
 - ~ *7th & Bunker*
 - ~ *7th & Main Street*



LOOKING BACK

COMPARISONS

Expenditures in Real \$\$

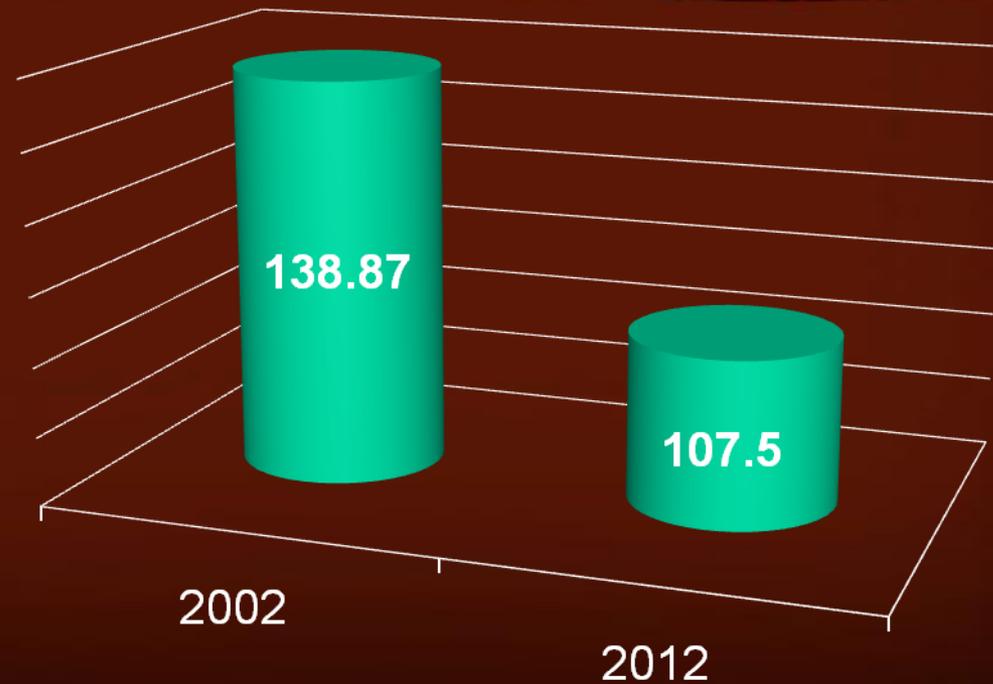


The city increased spending by \$200,000 a year for park capital improvements in the most recent ten year period.

The city increased spending by \$1.6 million a year for infrastructure and other improvements in the most recent ten year period.

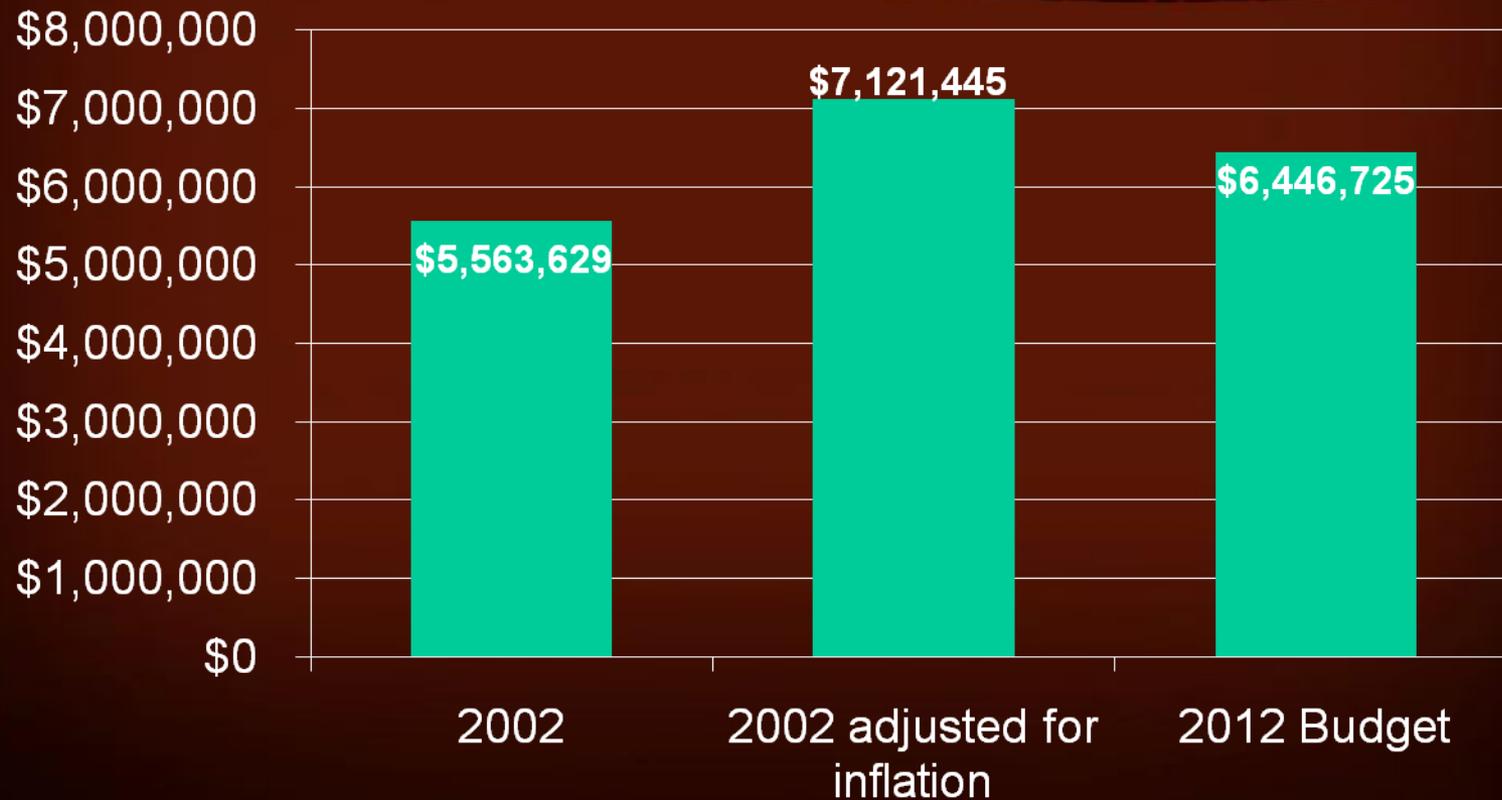
COMPARISONS

Number of Employees



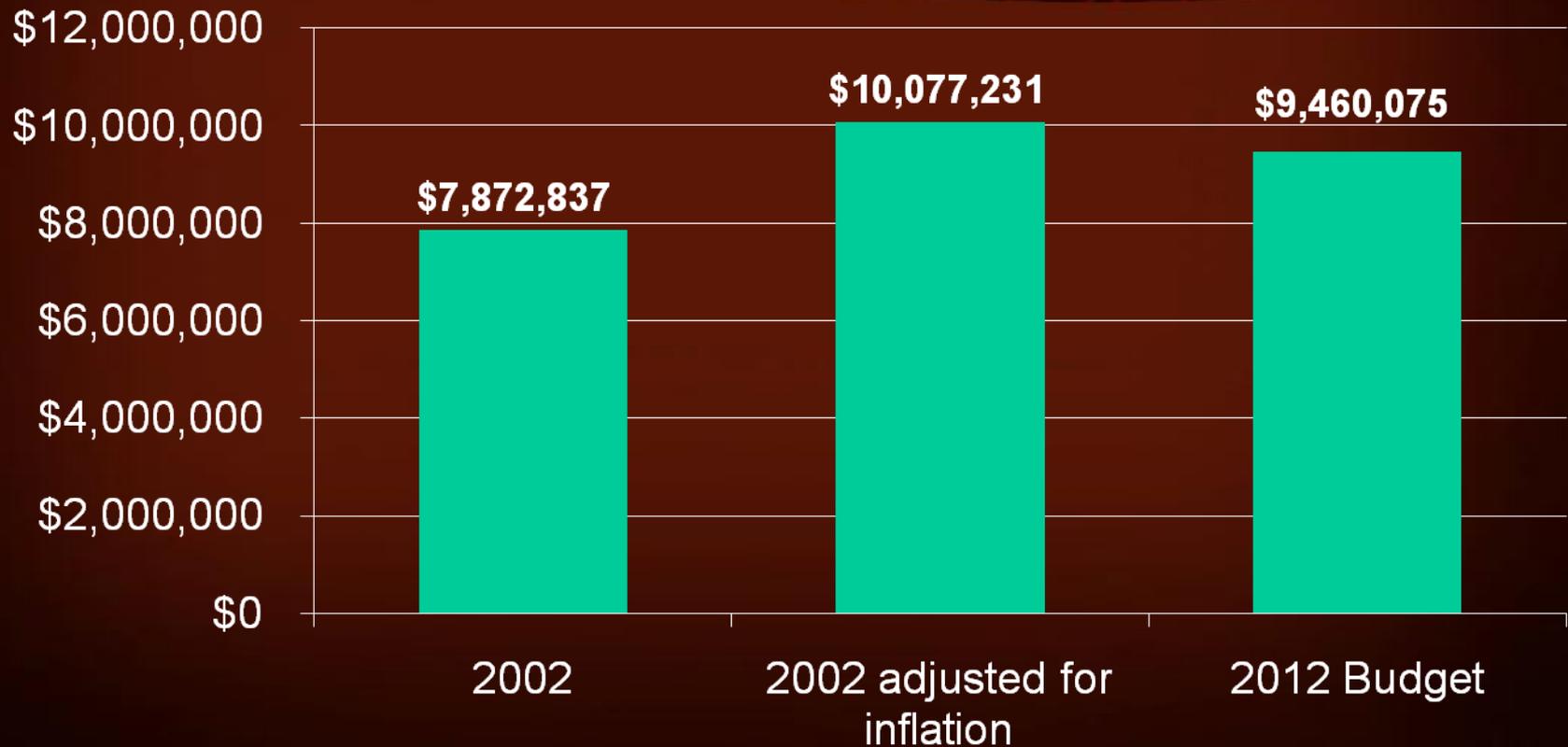
COMPARISONS

General Fund – Salary & Benefits



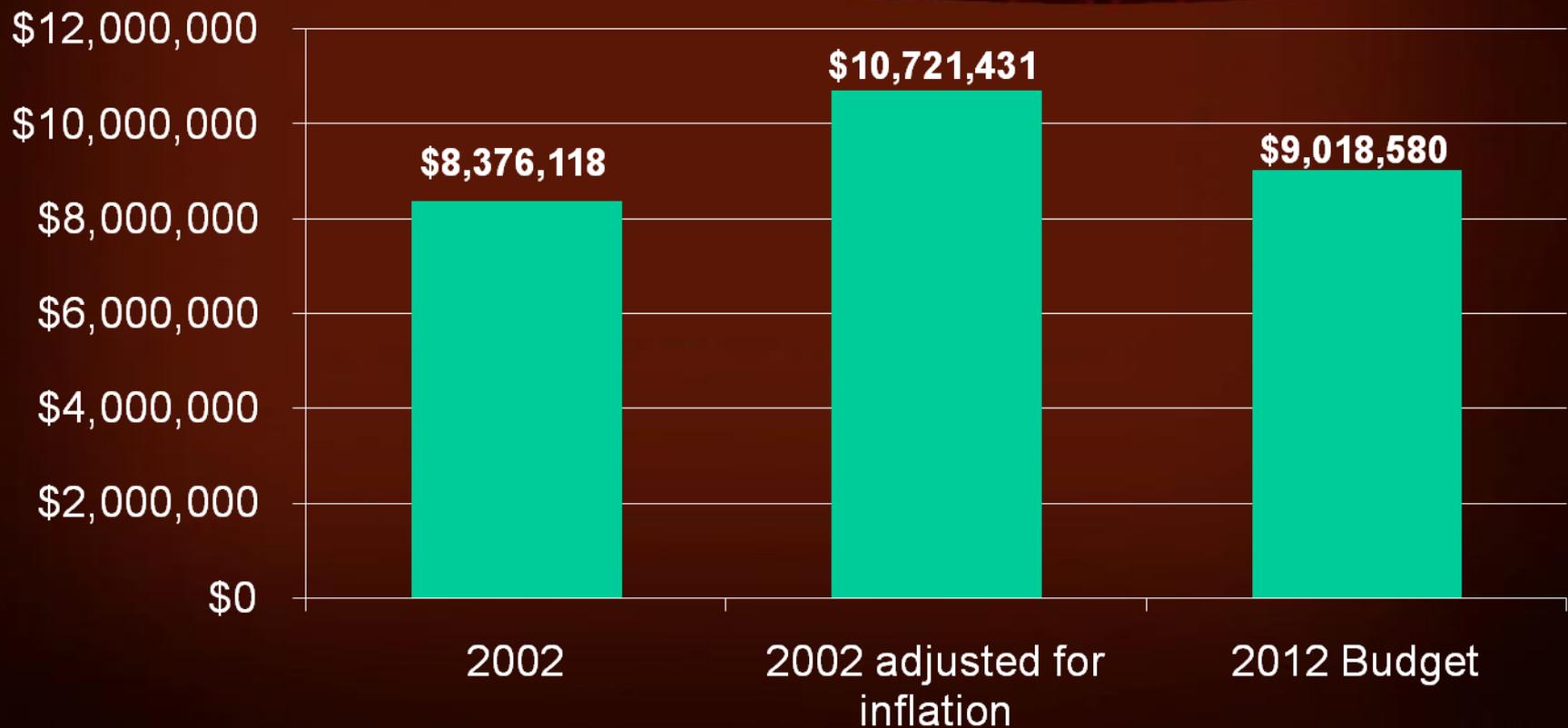
COMPARISONS

General Fund Expenditures *(excluding transfers out)*



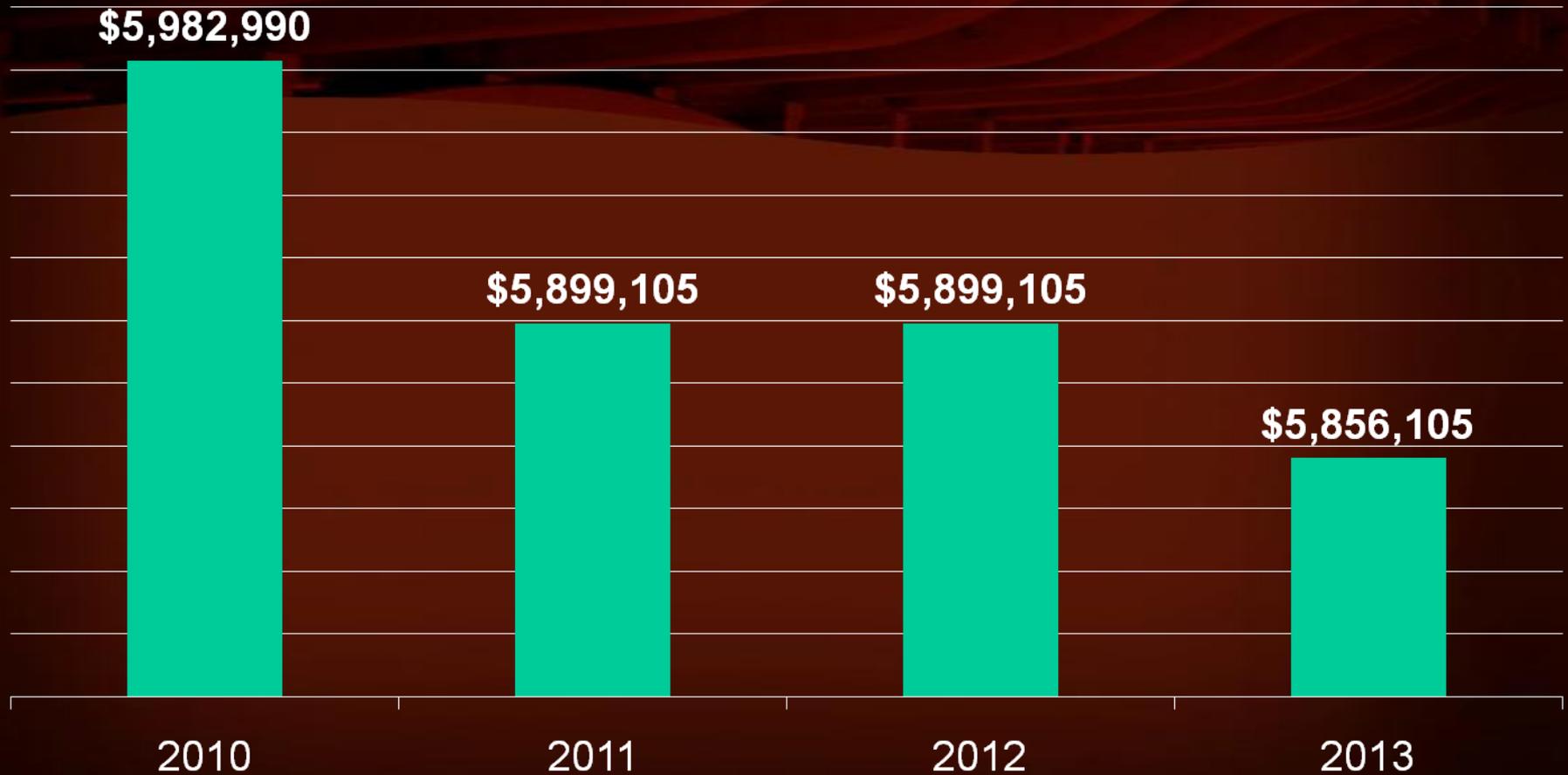
COMPARISONS

General Fund Revenue *(excluding transfers in)*



COMPARISONS

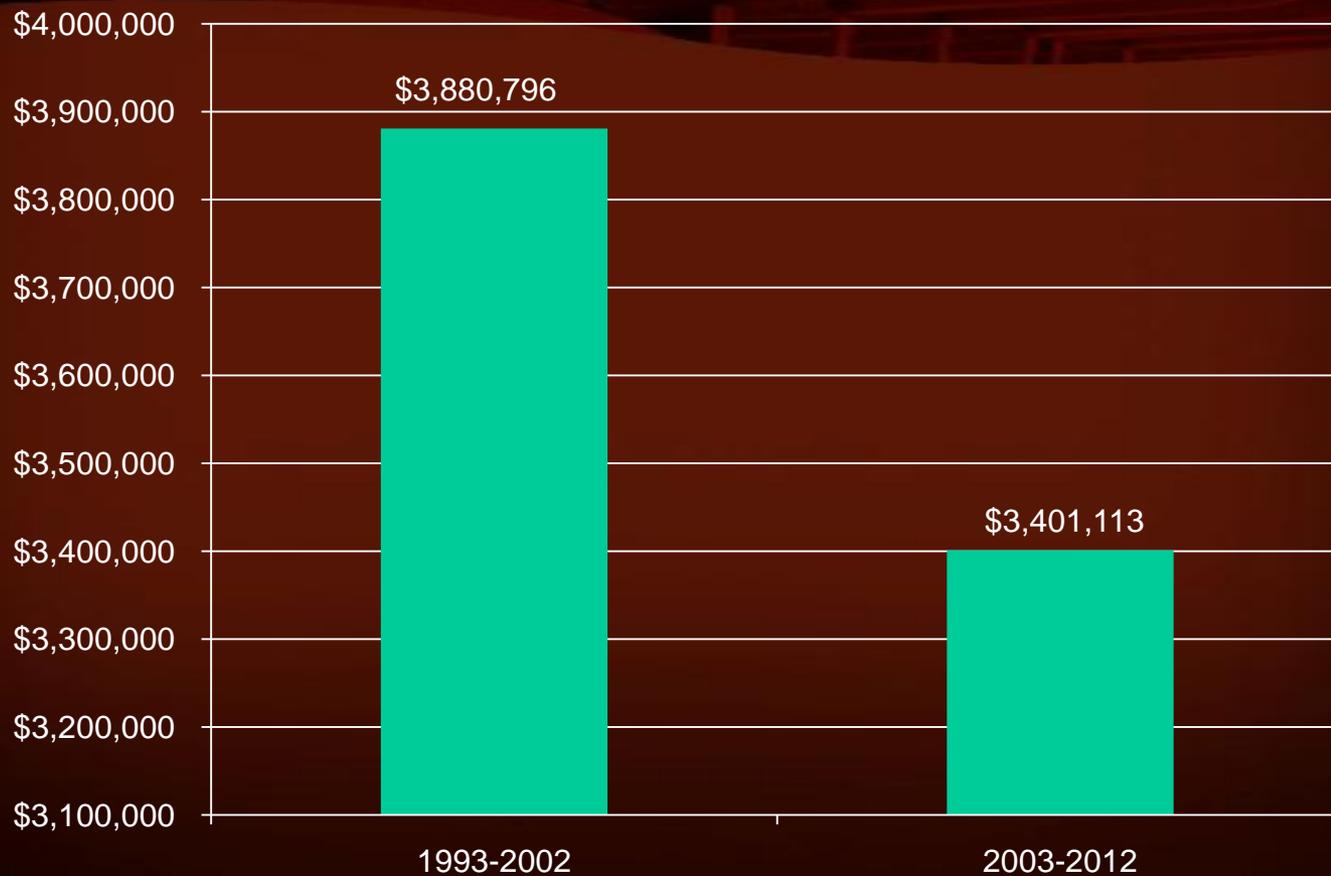
City Levy



COMPARISONS

License & Permit Revenue

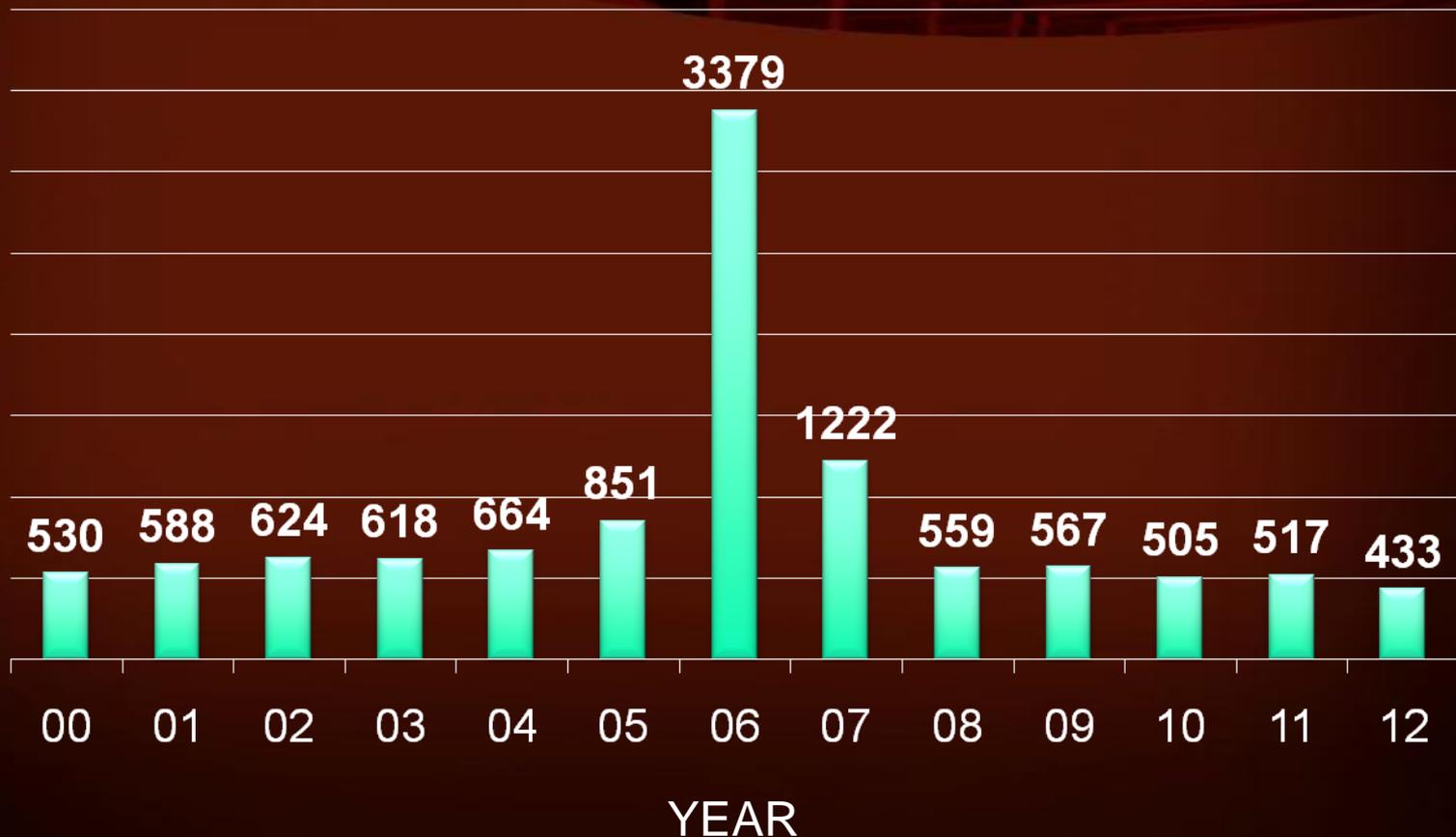
Adjusted for Inflation



COMPARISONS

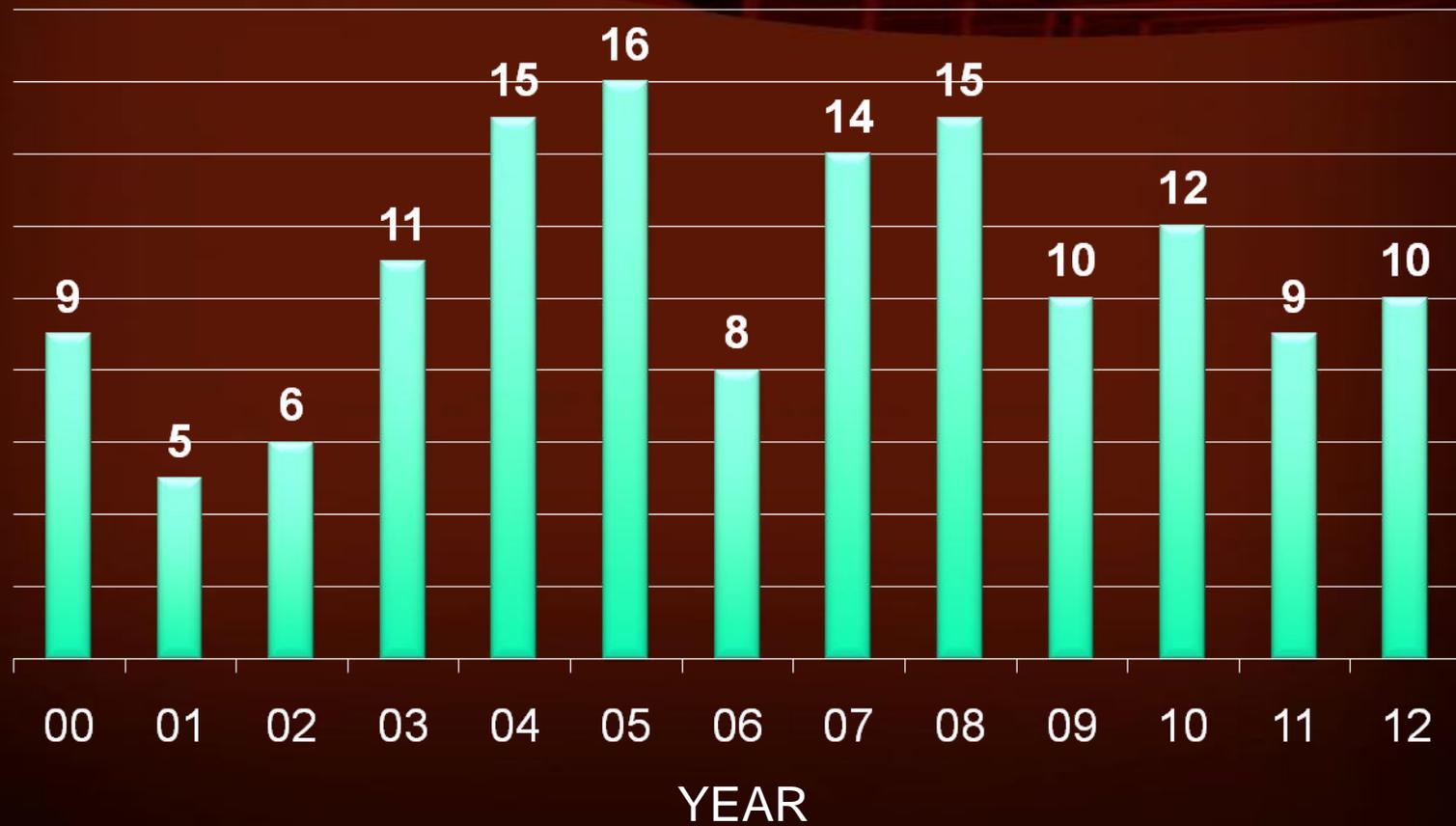


Building Permits *(not including mechanical, electrical, or plumbing)*



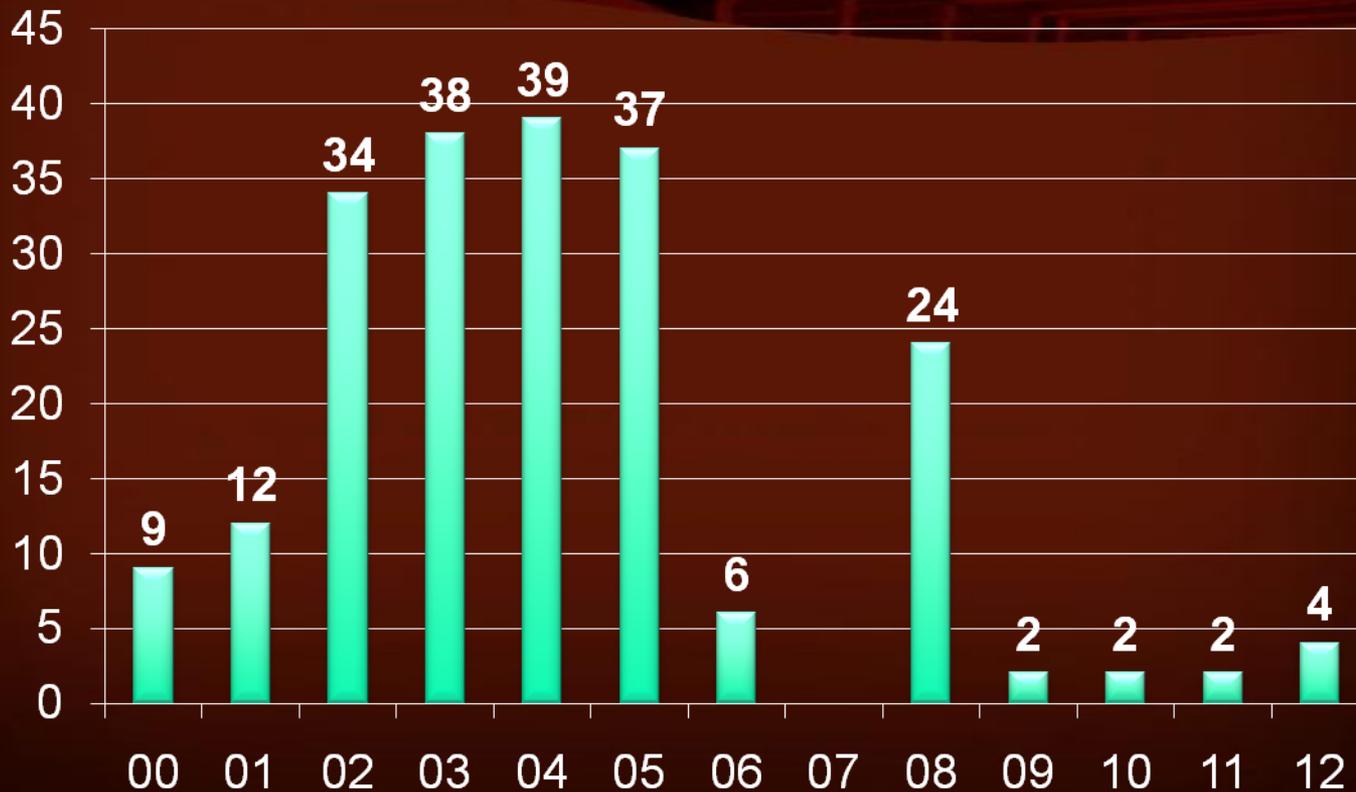
COMPARISONS

Demolition Permits Pulled



COMPARISONS

New Residential Units Constructed



BUILDING PERMITS RELATED REVENUE



DESCRIPTION	2010	2011	2012
All Building Permits (includes building, electrical, mechanical, plumbing)	956	1,145	1,292
Valuation	\$12,477,624	\$12,730,189	\$44,561,512
Revenue	\$187,810	\$186,818	\$468,756
Park Dedication fees	\$0	\$210,968	\$0
SAC Units	32	129	26
SAC Fees	\$64,850	\$287,540	\$61,490

VACANCY RATE

Central Business District



CENTRAL BUSINESS DISTRICT



Historic Core Area (Blocks 1-5)

Location	Sq. Ft.	% Occupied	% Vacant
Upper Level	95,200	53.2%	46.8%
Main (Street)	121,624	96.5%	3.5%
TOTAL	216,824	77.5%	22.5%



CITY DEPARTMENTS ACCOMPLISHMENTS

ACCOMPLISHMENTS

Finance Department



- ***Adopted Financial Management Plan and Practice***
- ***Implemented Laserfiche for filing documents***
- ***Received GFOA award for 2011 Comprehensive Annual Financial Report & 2012 Distinguished Budget Award***
- ***Reduced staff by another part-time position***
- ***Improved special assessment process***

ACCOMPLISHMENTS



Liquor Stores

- *Passed compliance check for alcohol and tobacco*
- *Record year in sales*
- *Successful Halloween wine tasting event*
- *Continued to inform the community of benefits of a municipal liquor store*
- *Kept expenses under projection*

ACCOMPLISHMENTS

Green Haven Golf Course



- *Negotiated and oversaw installation of new pond near the 18th green. For a facility to be paid to add an amenity is a nice win-win!*
- *Saw an increase in rounds of over 4,000; nearly a 14% increase.*
- *Conducted successful “Celebrate Anoka” golf event; 140 players and many sponsors!*

ACCOMPLISHMENTS

Fire Department



- *Planned and conducted one of the largest full scale drills in MN with local, state, and federal resources*
- *Used grant funding secured through Metro Transit to offset associated costs with drill*
- *Continued partnership with CMC rescue; conducted Trench Rescue class offered at national level*
- *Continued to secure funding from Fire Safety account through Fire service lobby efforts*
- *Set up model of mutual aid box alarm system to be tested with Andover and Ramsey in 2013*

ACCOMPLISHMENTS

Police Department



- *Participated in full-scale Emergency Response Drill at ATK Federal Cartridge*
- *Launched APD Facebook page (200 likes)*
- *Redesigned Anoka Police uniform shoulder patch*
- *Redesigned squad car graphics to include “City of Anoka”*
- *Upgraded recording and dictation software and hand-held devices to improve efficiency*
- *Received grant funding for 2013 Toward Zero Deaths, State of MN*

ACCOMPLISHMENTS



Human Resources

- *Provided a range of employee benefits at overall 4-8% increase*
- *Hired 112 employees including HRA position*
- *Reclassified two positions: Building Maintenance (no longer supervisory) and Assistant Finance Director to Utility Billing Supervisor*
- *Identified key positions which will be open in groups; 1-2 years (2), 3-5 years (6), police officers (3) and continued transition in economic development area*

ACCOMPLISHMENTS

Planning, Zoning & Building



- ***Land Use related:***
 - ***Completed Anoka Station Plan***
 - ***Completed initial study for South Ferry Street***
 - ***Adopted final plan for Greens of Anoka; amended Comprehensive Plan to include the plan***
 - ***Prepared approvals for Castle Field, Rail station parking ramp, Caribou Coffee, Health Partners and others***
 - ***Organized event to recognize Federal Premium Conservation Area on Kings Island***
 - ***Worked to support potential Amtrak service in Anoka***
 - ***Completed lease agreements for dumpsters***

ACCOMPLISHMENTS

Planning, Zoning & Building

- **Ordinances**

- *Prepared new ordinance for Administrative Citations*
- *Prepared zoning ordinance district regulations (B-5 Regional Business District) and completed rezoning of the 44.5 acre parcel at NW corner of 7th Avenue and CSAH 116 (Bunker Lake Boulevard) to B-5*
- *Prepared amendments to the zoning ordinance for: allowing breweries, brewpubs, taproom/restaurants; raising of crops on undeveloped property*
- *Prepared amendments to Chapter 20 Heritage Preservation Guidelines*
- *Prepared Interim Ordinance on Commercial Driveways*

- **Office**

- *Purged building permit files and began process of scanning*

ACCOMPLISHMENTS



Public Services

- *East Main Street Improvement Project*
- *2012 Street Renewal Program – large project – no issues*
- *Sanitary Sewer Infrastructure Improvements*
- *Stone House Stabilization Project*
- *Senior Center – served 4500+ meals, offered 100+ day trips, special events, and educational presentations*



BOARDS & COMMISSIONS ACCOMPLISHMENTS

ACCOMPLISHMENTS

Economic Development Commission

- *Developed Phase I of The Homestead at Anoka Senior Community in Anoka Station*
- *Approved plans, sold Castle Field and began development of HealthPartners Clinic*
- *Approved Memo of Understanding, tax abatement and bonding for RMS Surgical project*
- *Approved plans, sale and development agreement of Caribou Coffee project*
- *Acquired Wells Fargo Bank Drive-Thru in HRRD*

ACCOMPLISHMENTS



Heritage Preservation Commission

- *Presented sandwich board signs, active in the home and garden tour and presented HPC awards.*
- *Completed Green Haven plaque celebrating the 75th anniversary.*
- *Completed updates to the Heritage Preservation ordinance.*
- *Assisted in the Stone House stabilization project.*
- *Joint effort with boards & commissions on 210 Monroe Street, 1632 S. Ferry Street, Wells #1&2, Stone House, S. Ferry Street Plan, etc.*

ACCOMPLISHMENTS

Housing & Redevelopment Authority

- *Sale of 318 Park St., 515 Harrison St., and 816 Washington St.*
- *Continued efforts to acquire properties in the South Ferry Corridor by purchasing 1632 So. Ferry St.*
- *Acquired Riverway Clinic, 210 Monroe St., and 1814 2nd Ave. for redevelopment in SCBD*
- *Provided 17 homeowners with home improvement loans*
- *Finalized Green of Anoka redevelopment master plan*

ACCOMPLISHMENTS



Parks & Recreation Advisory Board

- ***Castle Field – Construction of Phase I Improvements***
- ***Park Facility Improvements:***
 - Peninsula Point Park parking lot & playground equipment***
 - Rice Street Beach***
 - Sunny Acres parking lot and trail way***
- ***River Front Park - south staircase***
- ***Aquatic Center - successful season, improvements; new boiler, play structure, waterslide exterior***
- ***Wildlife Management Program***

ACCOMPLISHMENTS



Parking Advisory Board

- *Assisted city staff to minimize parking issues during East Main St. reconstruction project*
- *Monitored and adjusted downtown permit-parking stalls and time limit parking stalls including review of handicapped parking spaces*
- *Reviewed parking changes around Sandburg due to building reuse*
- *Monitored business changes and kept parking scheme updated to match business climate.*
- *Monitored parking issues at Anoka Station and Ferry St. & Pleasant Ave. redevelopment*

ACCOMPLISHMENTS



Planning Commission

- *Completed rezoning and standards for city owned land east of Anoka County library*
- *Participated in planning study of So. Ferry Corridor*
- *Visited sites of previously approved variances, CUPs, etc. to determine need of code changes*
- *Met 22 times; 10 regular meetings and 12 work sessions.*
- *Completed zoning text amendments related to breweries, tap rooms, and brewpubs.*

ACCOMPLISHMENTS



Utility Advisory Board

- *Replaced nearly 100 dangerous poles identified in 2010*
- *Developed construction drawings and fuse coordination studies for distribution system*
- *Completed 3-year contract to trim trees around electric lines; disposed tree debris at a leased space in Sunny Acre Park*
- *Installed new distribution monitoring system at 3 substations and office area; monitors voltage, current, load, and outage status of each circuit.*
- *Installed over 40,000 ft. of underground pipe for future conversion of overhead lines to underground*

ACCOMPLISHMENTS

Waste Reduction & Recycling Board

- *Received \$9,000+ marketing enhancement grant from Anoka County*
- *Received 90 free recycling carts for city parks (\$5,000 value) from Anoka County*
- *Eliminated \$250 deposit for special events due to positive compliance*
- *Added the collection of carpeting to events*
- *Held recycling collection of holiday lights*



LOOKING AHEAD



2013-2014 GOALS

GOALS

Administration

- *Implement South Ferry Plan*
- *Implement Greens of Anoka Plan*
- *Highway 10 West of Fairoak*
- *Complete fundraising/construction of Castle Field/Resolve Northwoods League*
- *Acquire land from State of MN for Public Services/Electric/Dog Kennel*
- *County turnbacks*

GOALS

Administration

- *Public art*
- *Staff transitions / successions*
- *Continue aggressive implementation of new technologies to gain operational efficiencies*
- *Budget – restore capital infrastructure fund balances*
- *Create community use vision for Green Haven*

GOALS

Finance Department

- *Additional Incode training for staff to provide improved service & efficiency*
- *Implement single billing, accomplished after radio read water meters are installed.*
- *Consider upgrade in utility billing and financial software systems.*
- *Continue to provide quality services at less cost*
- *Work with Public Services to determine plan for replacing commercial water meters*

GOALS

Liquor Stores

- *Pass all compliance checks for alcohol and tobacco*
- *Increase sales over 2012*
- *Keep expenses under budget*
- *Increase employees' product knowledge*
- *Reduce employee turnover*

GOALS

Green Haven Golf Course

- *Continue to increase rounds and revenue*
- *Help implement parking lot and entrance plan*
- *Increase number of players and sponsors for “Celebrate Anoka” golf event*
- *Host winter event(s) on the course to promote additional activity (i.e. cross country ski meets, Ironman runs, family winter days, etc.)*

GOALS

Fire Department

- *Recruit qualified firefighters to fill vacancies*
- *Implement MABAS system with Andover and Ramsey*
- *Train firefighters and officer to Officer I Level*
- *Develop mission statement, internal focus, and core values*
- *Strive to provide high quality in deliver of emergency/non-emergency services*

GOALS

Police Department

- *Explore possibility of closing Police Dept. lobby on weekends to improve efficiency.*
- *Implement new hand-held parking ticket devices to improve efficiency and reduce costs. Electronic printed parking tickets.*
- *Apply for Auto Theft Task Force Grant for all agencies in County.*
- *Continue planning process for new countywide Records Management System (RMS). Work with Joint Law Enforcement Council (JLEC) in the implementation and roll out of new system.*
- *Re-apply for 2014 Toward Zero Deaths grant with the State of MN.*

GOALS

Human Resources

- *Reduce number and seriousness of security officer injuries*
- *Settle 2013-2014 contracts*
- *Provide Emergency Response Training on critical incidents for non-emergency personnel*
- *Review and plan organizational staffing/design*
- *Implement an HRIS system*

GOALS

Planning, Zoning & Building

- **Ordinances**
 - *Overlay district for East side of South Ferry Street (south of Main St. to the Mississippi)*
 - *Commercials driveways*
 - *Review and revise sign section of Chapter 74 (zoning ordinance)*
- **Area Plans**
 - **South Ferry Street**
 - *Search for possible grants (Stone House, etc.)*
 - *Adopt and begin implementing the Plan*
 - **South Central Business District**
 - *Adopt Plan*
 - **Rail Station**
 - *Get DNR approval for the Landing*

GOALS

Planning, Zoning & Building

- ***Transportation***
 - *Highway 10*
 - *Parking Ramp at Rail Station*
- ***Utilities***
 - *Oversee GRE acquisition of easements over city property*
- ***Organizational***
 - *Paint the offices*
 - *Complete scanning of documents*

GOALS

Public Services

- *Greenhaven Roadway Improvement Project*
- *2013 Street Renewal Program – new neighborhood*
- *Anoka Station Parking Facility Construction*
- *Quiet Zone Establishment*
- *Water Meter Replacement Program*
- *River Recreation Opportunities*

BOARDS & COMMISSIONS GOALS

GOALS

Economic Development Commission

- ***Complete opening of VOA Skilled Nursing Facility and start up of Phase II***
- ***Find developer for sites 1, 2 and 4 in Historic Rum River District***
- ***Acquire strategic properties in Anoka Station, So. Ferry Street and Greens of Anoka TIF Districts***
- ***Secure restaurant/cruise boat operator, grocery store and improve transit within city via bus, trolley or other services***
- ***Implement marketing strategy of quality contacts with at least 25 developers, 50 business calls and five Advance Anoka programs.***

GOALS

Heritage Preservation Commission

- *Complete plaques for Franklin and Washington Schools*
- *Work on continuation of Historic Vignettes*
- *Complete plaques for properties on the National Register of Historic Places*
- *Market historic property in the city through brochures, tours, etc.*
- *Complete work related to the Main Street and South Ferry Street storyboards*

GOALS

Housing & Redevelopment Authority

- *Formulate & implement strategic plan for South Central Business District*
- *Joint effort to formulate plans for 1632 South Ferry Street reuse/resale*
- *Adopt criteria for expending HRA funds over the next five years*
- *Continue to acquire properties through Scattered Site Replacement Program*
- *Work with business and property owners to cultivate and active relationship within community*

GOALS

Parks & Recreation Advisory Board

- ***Castle Field – Construction of Phase II Improvements***
- ***River Front Park – Rum River Trail way Construction***
- ***King’s Island Upgrades – Channel Restoration & Trail way***
- ***Park facility upgrades: Pen Point, Elm Street & Grant Street play equipment, Bonnell Park, park monument signs and historical plaques***
- ***Anoka Nature Preserve Restoration***

GOALS

Parking Advisory Board

- *Monitor and adjust downtown permit-parking and time limit stalls including review of handicapped parking spaces*
- *Review parking changes around Sandburg due to building reuse.*
- *Monitor business changes and keep parking scheme updated to match business climate.*
- *Assist city staff in leasing empty parking stalls*
- *Request appointment of EDC member to serve on PAB replacing HRA member*
- *Consider and study requests from citizens for parking changes*
- *Review downtown parking study*

GOALS

Planning Commission

- *Complete rezoning of certain properties along the So. Ferry Street Corridor*
- *Participate in the SCBD planning study*
- *Review standards in the B-1 Highway Business District*
- *Review and update sign ordinance and parking in residential districts as needed*
- *Review and update certain standards in the Transit Oriented Development District*

GOALS

Utility Advisory Board

- *Decide type of LED light fixture for city streets and if different light style wanted for residential vs. highway streets/roads.*
- *Construct new circuit out of Enterprise Park to increase reliability for industrial park area.*
- *Convert existing overhead line surrounding new Castle field to underground, allowing for long span lengths between proposed 115 KV transmission poles.*
- *USGS to develop various construction specs and drawings for new 7th Ave. substation and replacement of Enterprise substation transformer.*
- *Work with GRE on design, construction and time schedule for new 115 KV transmission line, rebuild of Enterprise substation, and new 7th Ave. substation.*

GOALS

Waste Reduction & Recycling Board

- *Meet or exceed tonnage goal set by SCORE*
- *Implement recycling in major city parks*
- *Add a drop off event the second Saturday of each month*
- *Enhance multi-family recycling efforts*
- *Secure a summer intern for MF and parks recycling projects*

CITY COUNCIL MEMBERS 2012 ACCOMPLISHMENTS

ACCOMPLISHMENTS

Mayor Phil Rice



- **VOA**
- ***Health Partners / Castle Field / Riverway***
- ***East Main Street reconstruction***
- ***Continued investments in parks***
- ***Everyone reelected***

ACCOMPLISHMENTS

Council Member Mark Freeburg

- *East Main Street*
- *Health Partners*
- *Zero Levy*
- *VOA*
- *Great Christmas Tree!*

ACCOMPLISHMENTS

Council Member Jeff Weaver



- *Health Partners Clinic and ability to build Castle Field*
- *Federal Premium Distribution Center on Thurston Ave and new jobs*
- *Repurposing of Sandburg School and new downtown jobs*
- *Approving new Caribou Coffee at Main & Ferry*
- *Zero Levy*

CITY COUNCIL MEMBERS 2013 GOALS

GOALS

Mayor Phil Rice

- *Redevelop 2nd and Monroe neighborhood*
- *Highway 10 from Fairoak west*
- *Create South Ferry plan/strategy*
- *Clean up and develop 11th Ave/Sunny Acres area*
- *Plant more white pines*
- *Stop having meetings that include a dinner*
- *Better utilize Jackson Street for community events*

GOALS

Council Member Carl Anderson

- ***Rum River Corridor***
 - *Set definitive plan for walkways/trails along lower Rum*
 - *Expand trail system to connect to Kings Island*
 - *Make new progress on river boat franchise*
- ***Amphitheatre***
 - *“fix it or raze it” – or cover over for future rehabilitation*
- ***Castle Field***
 - *Get this successful project up and running*
 - *Plan Fourth of July events at field to coincide with annual fireworks*

GOALS

Council Member Carl Anderson

- ***Transit Village***
 - *Continue to focus on attracting residential/commercial development*
- ***Communications***
 - *Educate/train council and staff on better use of electronic communications, blogs etc.*
- ***Study Parking Issues***
 - *Locations of handicap parking stalls – are they sufficient, are they in best locations?*
 - *Examine and possibly revise parking ordinances and enforcement of ordinances*

GOALS

Council Member Mark Freeburg

- ***Zero levy***
- ***Continue progress on South Ferry***
 - ~ ***Woodbury House***
 - ~ ***Carpenters Hall***
 - ~ ***Amphitheatre***
- ***Have a Resolution to the Castle Field Project***
- ***One project slated for either HRRD or CRTV***
- ***Green Haven Road and parking lot***
- ***Discussion of single garbage hauler / quadrants***

GOALS

Council Member Steve Schmidt

- *Develop contingency fiscal plan for rev. drops re: LGA, fiscal disparities, property tax changes*
- *Unified vision for all South Ferry*
- *Additional SSI street renewal*
- *Sell \$5 million city land held for resale*
- *U.S. Hwy. 10 progress*

GOALS

Council Member Jeff Weaver

- *Zero levy*
- *South Ferry Street Corridor*
- *At least one new project in HRRD*
- *At least one new project in CRTV*
- *Continue the mill and overlay program*

2013-2014

CITY COUNCIL GOALS



Re/Development	<ul style="list-style-type: none">➤ South Ferry Street Corridor➤ South Central Business District➤ Anoka Station or Historic Rum River District project➤ 11th Ave / Sunny Acres area
Fiscal Responsibility	<ul style="list-style-type: none">➤ Zero levy➤ Develop contingency fiscal plan for revenue➤ Sell \$5 million city land held for resale
Rum River Corridor	<ul style="list-style-type: none">➤ Plan for walkways/trails➤ Trail expansion to connect to Kings Island➤ Make progress on river boat franchise➤ Fix or raze amphitheatre
Transportation / Roads	<ul style="list-style-type: none">➤ Green Haven Road project➤ U.S. Highway 10 Progress➤ Additional SSI street renewal➤ Discussion of single garbage hauler / quadrants
Other	<ul style="list-style-type: none">➤ Resolution for Castle Field; plan 4th of July event w/fireworks➤ Study parking issues – handicap stalls, ordinance/enforcement➤ Better utilization of Jackson Street for community events➤ Educate / train council and staff on electronic communications➤ Plant more white pines➤ Discontinue serving dinner at meetings

CASTLE FIELD

Phase II

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GREAT RIVER ENERGY

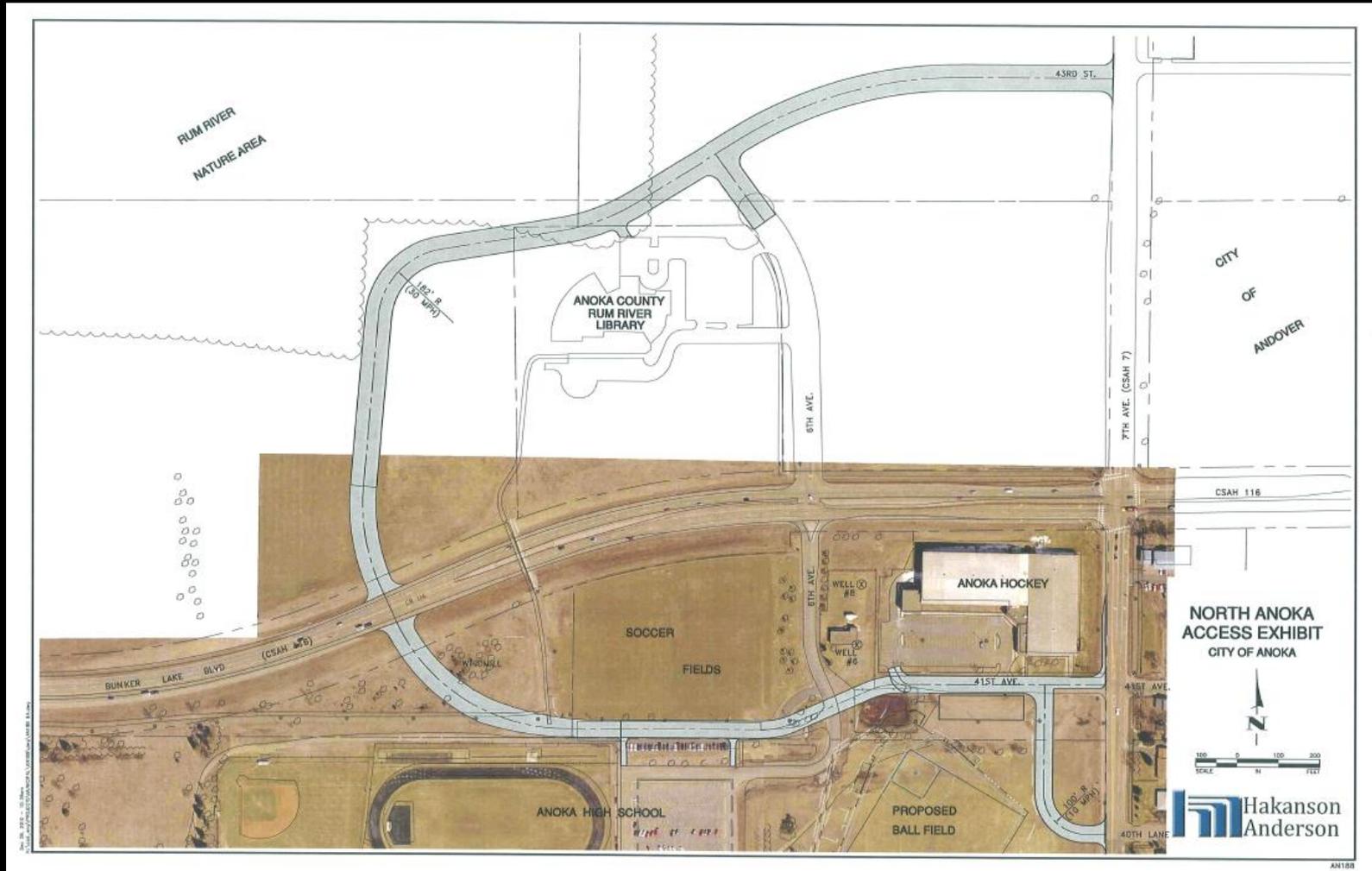


115-KV Project



BUNKER LAKE BLVD / 7TH AVE

Improvements



GREENHAVEN ROAD Improvements



TRAIL BEHIND CITY HALL Improvements – Phase 1



CARIBOU COFFEE

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NW Corner of Main & Ferry Streets



2013 STREET RENEWAL

Phase III



PLANNED DEVELOPMENT



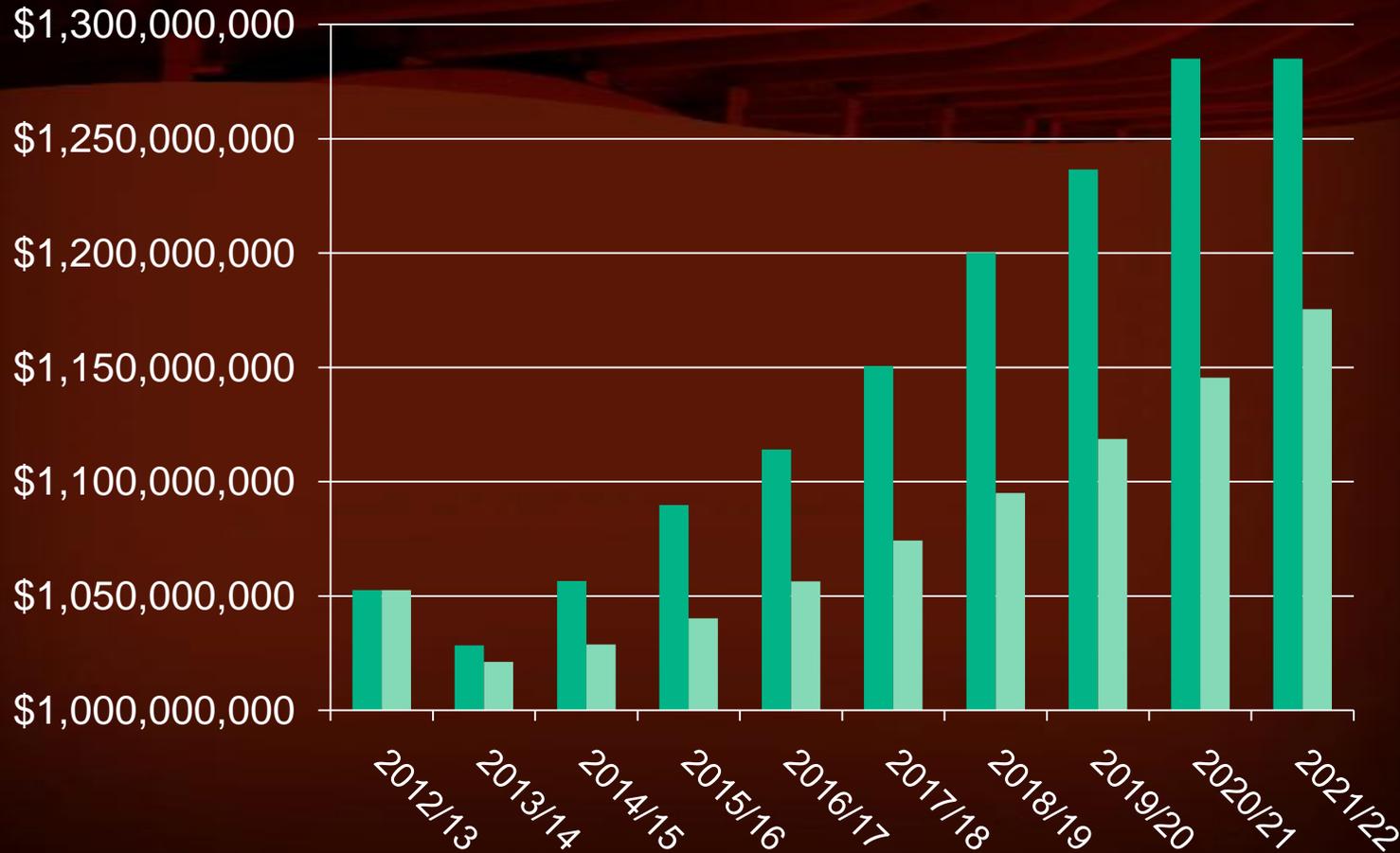
Total of all locations

SCBD and South Ferry Street not included; details yet to be determined

Location	Residential Units	Office Sq. Ft.	Commercial Acres	Industrial Sq. Ft.	Retail Sq. Ft.
Greens of Anoka	489				
Anoka Station	831	255,000		68,000	36,000
Anoka Enterprise Park				906,500	
So. of Anoka High School	80				
11 th Ave/Sunny Acres	45				
No. of 116	90		44.5		
Historic Rum River District	40-60	18,000	2.44		18,000
TOTAL	1,595	273,000	46.94	974,500	54,000

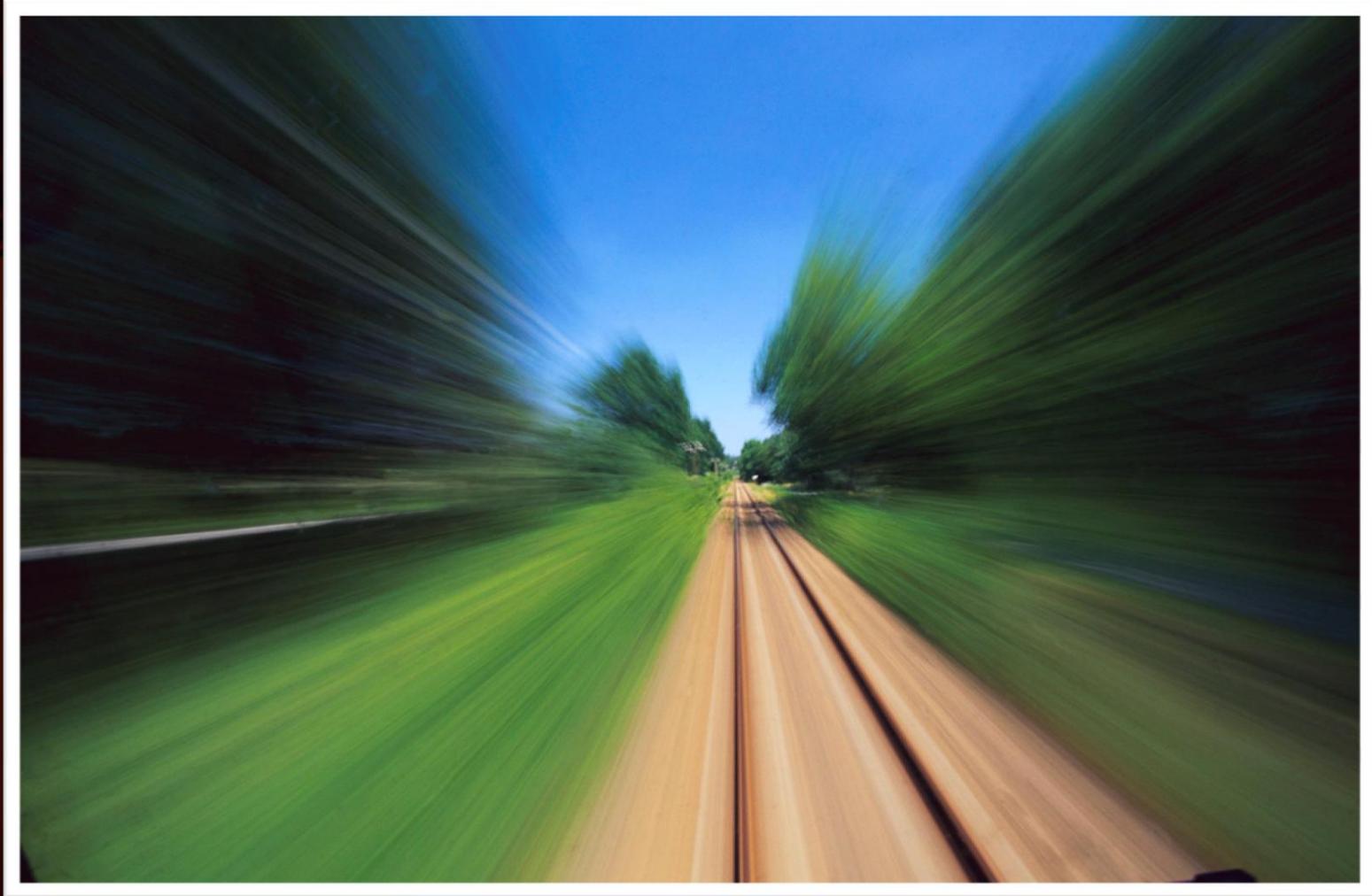
COMPARISONS

Additional Changes in Market Value Necessary to Support 3% Growth in Expenses (projected sustainable growth is 1.75%)



■ MKT Value if General Fund Expenditures increase 3% ■ Projected MKT, Includes Future Development

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FULL SPEED AHEAD...